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Republic of Ghana

Our Ref: SagMA-01/20/04

Your Ref: ....

Date: 24/02/2026

THE DIRECTOR GENERAL
NATIONAL DEVELOPMENT PLANNING COMMISSION
ACCRA

THRO'

THE REGIONAL COORDINATING DIRECTOR
NORTHERN REGIONAL COORD. COUNCIL
TAMALE

SUBMISSION OF 2025 ANNUAL PROGRESS REPORT

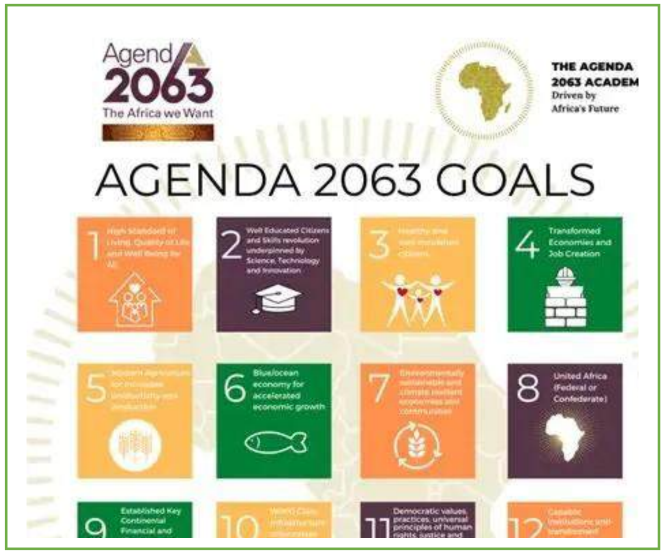
I forward herewith a copy of the 2025 Annual Progress Report on the implementation of the 2025 Annual Action Plan of Sagnarigu Municipal Assembly for your perusal and necessary action, Please Madam.

Thank you.

For: MUNICIPAL CHIEF EXECUITNE
(MAHMUD M. OSMAN)
MUNICIPAL COORDINATING DIRECTOR

SAGNARIGU MUNICIPAL ASSEMBLY

ANNUAL PROGRESS REPORT FOR 2025



2025 ANNUAL PROGRESS REPORT ON THE IMPLEMENTATION OF 2022-2025 MEDIUM TERM DEVELOPMENT PLAN UNDER THE AGENDA FOR JOBS II POLICY- " CREATING PROSPERITY AND EQUAL OPPORTUNITIES FOR ALL"

Prepared by:
Municipal Planning Coordinating Unit

ANNUAL PROGRESS REPORT, 2025

February, 2026

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List of Acronyms

AAP- Annual Action Plan

BAC-Business Advisory Centre

CDD- Center for Democratic Development

CHPS- Community-based Health Planning Services

CIDA -Canadian International Development Agency (CIDA)

CoP- Community of Practice

CSOs- Civil Society Organizations

DACF- District Assemblies' Common Fund

DACF-RFG- District Assemblies' Common Fund- Responsive Factor Grant

DMTP- District Medium-Term Development Plan

GSCSP- Ghana Secondary Cities Support Programme

GoG- Government of Ghana

IPCs- Interim Payment Certificates

ISS - Integrated Social Services

JHS- Junior High School

KG- kindergarten

LEAP- Livelihood Empowerment against Poverty

MMDA- Metropolitan, Municipal, and District Assemblies

PWDS- Persons With Dissabilities

MAG-Modernising Agriculture in Ghana

MSMEs- Micro, Small, and Medium Enterprises

M&E- Monitoring and Evaluation

MCD- Municipal Coordinating Director

MPCU- Municipal Planning Coordinating Unit

NADMO- National Disaster Management Organisation

NDPC - National Development Planning Commission

NHIS- National Health Insurance Scheme

PM&E -Participatory Monitoring and Evaluation

RPCU- Regional Planning Coordinating Unit

SHS- Senior High School

SMCs-Seasonal Malaria Chemoprevention

SOCO -Gulf of Guinea Northern Regions Social Cohesion

SagMA- Sagnarigu Municipal Assembly

USAID- United States Agency for International Development

UNICEF- United Nations Children's Fund

VSLAs -Village Savings and Loans Associations

Executive Summary

The Sagnarigu Municipal Assembly prepared 2025 Annual Action Plan out of 2022-2025 Medium Term Development Plan. The implementation of the plan was monitored and evaluated to achieve set development goals and objectives. The goals and objectives were in line with the National Development Goals aligned with Sustainable Development Goals and Africa agenda 2063 goals.

The overall goal of monitoring and evaluation was to enhance transparency, accountability, value for money and effective and efficient execution of programmes and projects leading to increased service delivery and living conditions of the people. The Municipality employed several participatory monitoring and evaluation methods and tools to track, assess and document progress in the Municipality's development efforts. It has also adopted participatory approaches in the collation and harmonization of the progress report.

For the period under review, the Municipality planned to implement 259 projects and programmes at a total budget of **GH¢184,627,070.29.** The actual number of projects and programmes implemented were 240 with a total expenditure of **GH¢65,913,054.24.** Though the projects and programmes implementation was about **92.7%,** the financial performance was **35.7%.** The disparity was as a result of non-release of GSCSP and SOCO projects funds leading to the inability to pay pending IPCs and delay in the execution of DACF funded projects.

Consequently, the Municipality has recorded significant successes with most of the indicators on a positive trajectory**.** Among indicators with remarkable improvements were the livestock and poultry production, net enrolment rate, access to safe drinking water sources**,** condition of roads and electricity connections. On the other hand, the indicators that continuous to worsen include arable land under cultivation, BECE pass rate, drug abuse, anaemia in pregnancy and maternal mortality rate.

The Municipality has undertaken several initiatives to build the capacities of staff to improve service delivery. These include increased numbers of critical staff and in-service trainings, provision of working tools and equipment, and creating platforms for experience sharing. However, further efforts are required to achieve the desired levels of service delivery.

In spite of the improvements made in monitoring and evaluation and the compilation of progress reports, it is still bedeviled with a number of challenges. Key amongst them are inadequate logistics for monitoring and evaluation due to difficulties in accessing funds, inadequate use of state-of-theart tools and equipment in the data collection, processing, storage, retrieval and transmission for timely, accurate and real-time access to information.

The progress report is presented in three broad chapters. Chapter one includes the purpose of Monitoring and Evaluation for the stated period, summary of achievements of implementation of Medium Term Development Plan (2022-2025) and 2025 Annual Action Plan, processes involved in conducting M&E, status of implementation of District Medium-Term Development Plan (DMTP) and difficulties or challenges encountered.

Chapter Two highlights on the programmes and project status for the year 2025, update on disbursement from funding sources, update on core indicators and targets, update on critical development and poverty issues, evaluation and participatory M&E.

Chapter Three looks at conclusion, recommendations and way forward.

CHAPTER ONE: GENERAL INTRODUCTION

1.0 Introduction

This Chapter outlines the summary of achievements and implementation challenges, the purpose of Monitoring and Evaluation for the 2025 fiscal year, Processes involved in conducting monitoring and evaluation, status of implementation of 2022-2025 Medium Term Development Plan and challenges encountered in the implementation.

1.1 Purpose of Monitoring and Evaluation for the 2025 Fiscal Year

The Sagnarigu Municipal Assembly prepared the 2025 Monitoring and Evaluation framework based on the Medium Term Monitoring and Evaluation arrangement to ensure that development plans, programs, and projects are implemented effectively and efficiently, remain on track, deliver targeted results and ensure accountability capable of improving over time. Thus, the overall goal of monitoring and evaluation was to enhance transparency, value for money and timely execution of programmes and projects resulting in increased service delivery and living conditions of the people.

The monitoring and evaluation activities were therefore specifically focused on;

- Ensuring that activities are being carried out as planned
- Assessing timelines, budgets, and outputs
- Detecting implementation challenges early and timely adjustments and corrective actions to improve the programmes or project designs, work plan and implementation strategies.
- Ensuring transparency and accountability in the use of resources and value for money
- Determining whether the project/program is achieving its intended goals and outcomes and are solving the identified problems
- Measuring effectiveness, relevance, impact, and sustainability of programmes and projects
- Ensuring that key stakeholders participate actively throughout project life cycle
- Providing reliable data for policy adjustments, planning and redesigning programmes and projects for scale-up.
- Helping decision-makers allocate resources judiciously

Consequently, the monitoring and evaluation conducted has assisted in identifying strengths, weaknesses, and bottlenecks, promoted continuous learning and improvement, enhanced efficiency and effectiveness of interventions and built trust with citizens, partners, and funding agencies.

1.2 Process Involved in conducting Monitoring and Evaluation

The Sagnarigu Municipal Assembly has adopted Participatory Monitoring and Evaluation in the implementation of programmes and projects. The Assembly conducts monitoring and evaluation at three (3) levels namely community/facility, departmental and district levels. This is done by designing comprehensive annual monitoring and evaluation framework, monthly and quarterly schedules with monitoring checklist approved by the Municipal Planning Coordinating Unit.

The community and facility level conduct daily or weekly monitoring. There are community teams such as Community Project Implementation Committees, SMCs, Health Planning Committees etc. carry out day to day monitoring of projects and programmes and report to appropriate offices for necessary action. The various departments also conduct monthly monitoring with community members and other interest groups on their activities. At the end of every quarter, the Municipal Planning Coordinating Unit (MPCU) conduct monitoring of all programmes and projects with the departments and communities concerned.

The various Departmental and General Monitoring reports are presented at MPCU meetings for discussions. Decisions at these meetings are submitted to management for implementation and some through the various sub-committees to the General Assembly for resolutions. The reports are also submitted to the Regional Planning Coordinating Unit for onward submission to the NDPC. The MPCU also organized mid-year and annual stakeholder review meetings to evaluate the implementation of programmes and projects of the Annual Action Plans.

The Municipal Assembly through the support of CDD-Ghana establish Community of Practice (CoP) comprising data producers and consumers such as heads of key departments and their Information Officers, Municipal Coordinating Director, Municipal Statisticians, Municipal Development Planning Officer, Civil Society Organizations representatives, Presiding Member and Chairpersons of Sub-Committees of the Assembly. The CoP meets quarterly to also discussed reports and take critical decisions and build consensus.

The CoP also assisted to conduct ex-ante evaluations by preparing concept notes on physical projects. It also conducted evaluation of some selected programmes and projects.

The Municipal Assembly in collaboration with some partners also conducted Community Score Card in some selected communities to evaluate their satisfaction and outcomes of projects and service delivery in general.

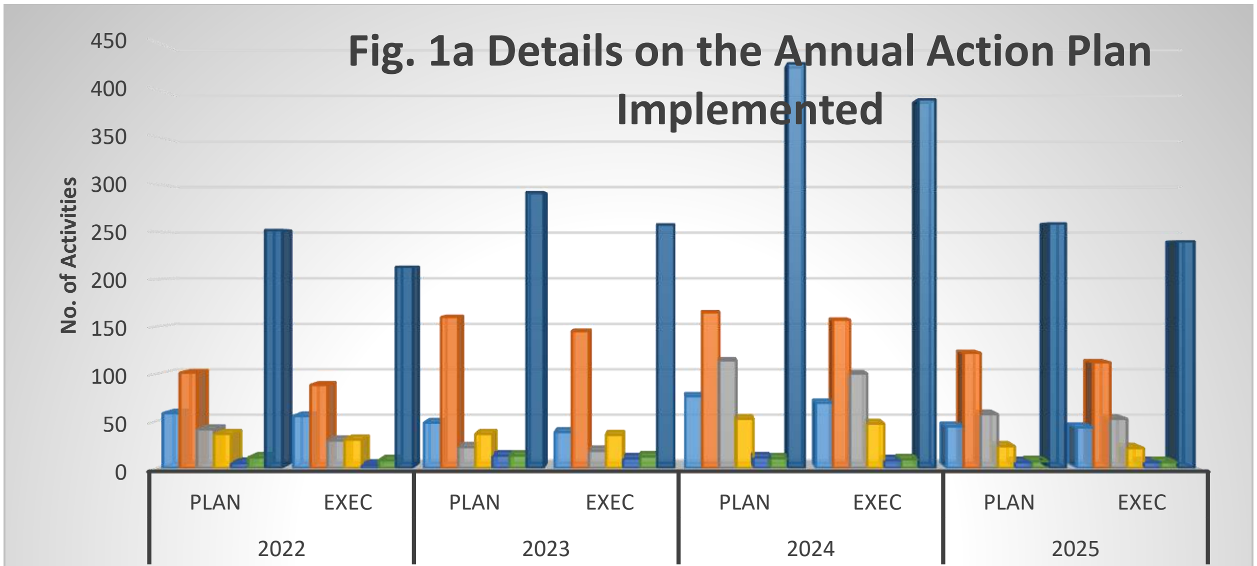
The Annual Progress report is therefore the collation of the various departmental/agencies and Civil Society Organizations monitoring and evaluation reports on the implementation of projects and programmes of the Annual Action Plan within the 2025 fiscal year. The Departments, agencies and CSOs presented their reports at an Annual Performance Review Workshop where they were interrogated and validated. The reports were then collated into a Municipal Composite Annual Progress Report by the Planning Unit and presented to the Municipal Planning Coordinating Unit for adoption. The adopted report was then submitted to management and copies submitted to the National Development Planning Commission through the Regional Planning Coordinating Unit (RPCU).

1.3 Status of implementation of 2022-2025 Medium Term Development Plan

The 2025 Annual Action Plan marked the fourth and the last year of the implementation of 2022-2025 Medium Term Development Plan. In the midst of difficulties, the Assembly has made remarkable progress in the implementation of the Annual Action Plans over the years as shown in figures 1a and 1b.

For the period under review, 2025, 259 activities were planned and 240 executed, representing a 92.7% implementation rate. The Social development was the highest for both planned and executed activities while the least was Emergency planning and response. The 2025 level of implementation was a marginal improvement over the 2024 figure of 91.1%. This was as a result of improvement in the quantity and timely releases of the District Assemblies Common Fund (DACF). Correspondingly, the proportion of projects yet to start also dropped from 9.1% to 7%. The proportion of completed and on-going projects however deteriorated from 78% and 12.9% in 2024 to 75% and 18% in 2025 respectively. This was due to the slow releases of some projects funds such as Ghana Secondary Cities Support Programme (GSCSP) and Gulf of Guinea Northern Regions Social Cohesion (SOCO) project which affected timely completion of some projects. This reflected in the huge decrease in revenue from GH¢**83,366,806.7 in 2024 to** GH¢**44,679,956.8 in 2025,** representing 46% decrease in revenue.

Furthermore, the overall implementation of 2022-2025 Medium Term Development Plan has improved slightly over the base year, 2021 end of term performance of the last plan from 88.6% to 89.4%. Though the plan implementation suffered setbacks from COVID-19 pandemic and withdrawal of USAID support, it benefitted tremendously from GSCSP and SOCO Projects and improvement in the 2025 DACF releases.

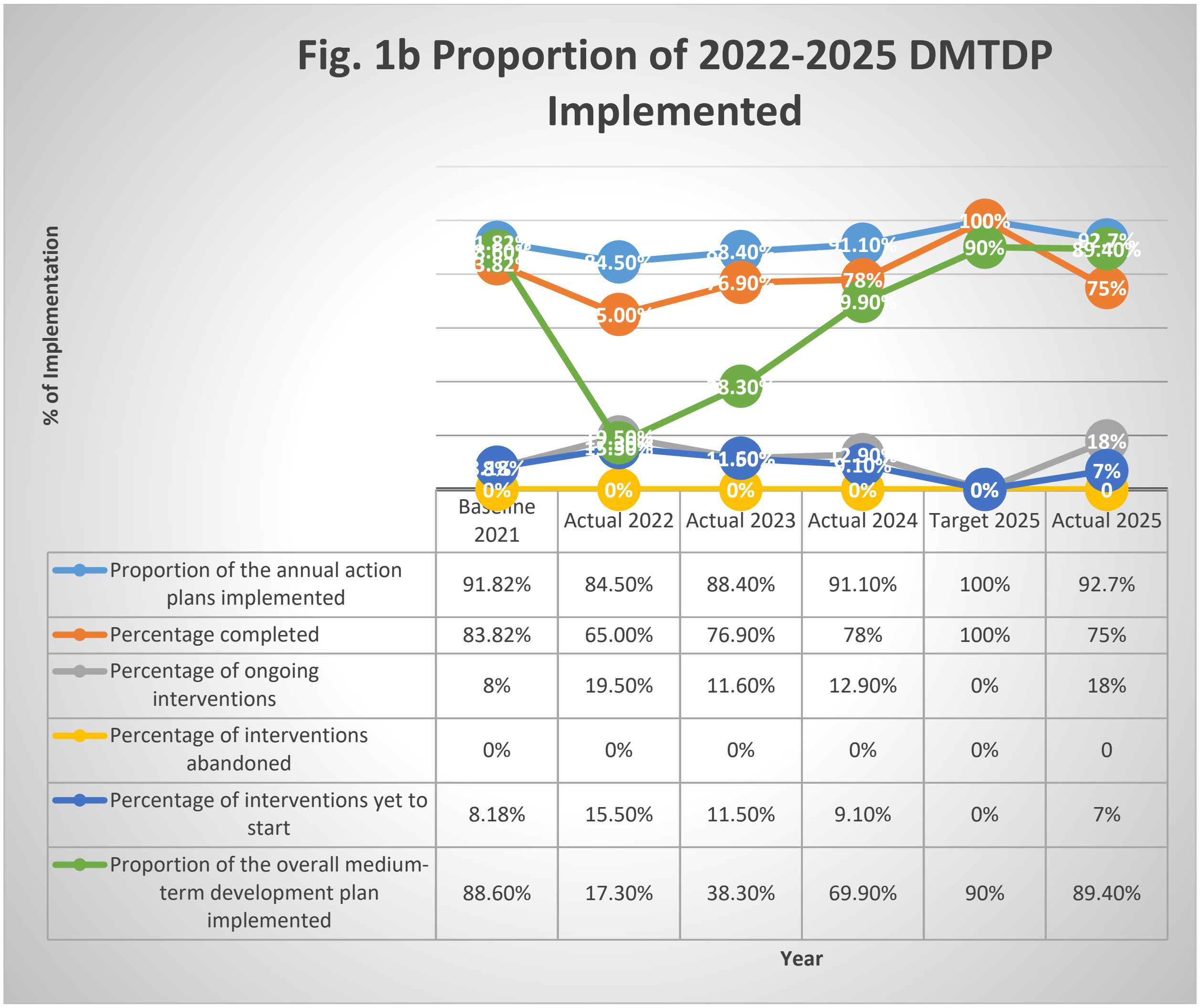


	2022		2023		2024		2025	
	Plan	Exec	Plan	Exec	Plan	Exec	Plan	Exec
Economic Development	58	55	48	38	76	69	44	43
Social Development	101	88	160	145	165	157	122	112
Environment, Infrastructure and Human Settlement	41	29	22	18	114	100	57	52
Governance, Corruption and Public Accountability	36	30	36	35	52	47	23	21
Emergency Planning and Response(Including COVID-19 Recovery Plan)	5	3	13	10	11	8	6	6
Implementation, Coordination and Monitoring and Evaluation (ICME)	11	8	13	12	10	9	7	6
Total	252	213	292	258	428	390	259	240

Year

Fig. 1a Details on the Annual Action Plan Implemented

Source: SagMA MPCU Report, 2025



	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025
Proportion of the annual action plans implemented	91.82%	84.50%	88.40%	91.10%	100%	92.7%
Percentage completed	83.82%	65.00%	76.90%	78%	100%	75%
Percentage of ongoing interventions	8%	19.50%	11.60%	12.90%	0%	18%
Percentage of interventions abandoned	0%	0%	0%	0%	0%	0
Percentage of interventions yet to start	8.18%	15.50%	11.50%	9.10%	0%	7%
Proportion of the overall medium-term development plan implemented	88.60%	17.30%	38.30%	69.90%	90%	89.40%

Fig. 1b Proportion of 2022-2025 DMTDP Implemented

Source: SagMA MPCU Report, 2025

1.4 Challenges Encountered in the Implementation

In spite of the achievements chalked, the implementation of the Medium Term Development Plan and by extension, the 2025 Annual Action Plan was confronted with numerous challenges. Among others were;

- **Restrictive DACF Guidelines:** The current District Assemblies Common Fund (DACF) guidelines are not planning-friendly. It has not provided enough flexibility to align budget with plan. Thus, depriving some critical sectors of the needed resources.

- **Dwindling Donor funds:** The withdrawal of USAID support has created a significant development financing gap, particularly for districts within their Zone-of-Influence. The effect is not only on direct financial support to the district assemblies but also on the activities of Civil Society Organizations who are providing immense support to the Municipality's development efforts.
- **Delay in the release of project funds**: The Municipality is a beneficiary of Ghana Secondary Cities Support Programme (GSCSP) and Gulf of Guinea Northern Regions Social Cohesion (SOCO) project which was supposed to fund about 46% of the Municipality's 2025 budget. Unfortunately, the project funds were not released for 2025 fiscal year which has stalled the progress of all sub-projects under these projects.
- **Inadequate resources for Monitoring and Evaluation**: In spite of the provision made for Monitoring and Evaluation under the DACF, it is still difficult to access resources for effective monitoring and evaluation. This is because the monitoring component is lumped with administrative expenditure which is woefully inadequate.

CHAPTER TWO: MONITORING AND EVALUATION ACTIVITIES REPORT

2.0 Introduction

This chapter provides detailed information on Monitoring and Evaluation activities carried out within the period under review. These include the status of programmes and projects, updates on funding sources and disbursements, indicators and targets, Critical Development and Poverty Issues, Evaluations conducted and Participatory Monitoring and Evaluations (PM&E) undertaken.

2.1 Programme/project status for the Year 2025

The Municipality implemented varying programmes and projects to achieve the set objectives. By the end of the fiscal year, 2025, the programmes and projects were at various levels of completion as shown below;

2.1.1 Project Register

According to the project register (see appendix 1a.1), for the period 2025, the Municipal Assembly planned to implement eighty-three physical projects at a total cost of **GH¢163,859,612.29**. These were made up of both new and rolled over projects across four (4) main development dimensions, namely Social, Economic, Environment, Infrastructure and Human Settlement, and Governance, Corruption and Public Accountability.

Out of the total planned projects of eighty- three (83), eighty (80) projects were implemented, representing 96.4%. The projects were at various levels of completion, of which sixty- eight (68) projects were completed, representing 81.9%, twelve (12) were on- going, representing 14.5% and three (3) yet to start, representing 3.6%. The total expenditure for the executed projects was **GH¢106,177,961.06** (included previous payments), representing 64.8% of the total cost. The funding of the executed projects were One (1) from IGF, twenty- one (21) from DACF, Sixteen (16) from GSCSP, eight (8) from SOCO, thirty- three (33) from GoG and one (1) from DACF-RFG.

In terms of development dimensions, Environment, Infrastructure and Human Settlement constituted 46 (55.4%), Social was 23(27.7%), Economic was 11(13.3%) and Governance, Corruption and Public Accountability was 3(3.6%).

The disparities between implementation and financial performance was due to the inability to pay some contractors for works done as a result of non-release of funds, particularly the GSCSP and the SOCO Projects. The high implementation rate was due to improved disbursement of DACF.

2.1.2 Project Implementation Analysis

From annex 1a.2, the total number of active projects for the period under review was eighty (80) projects. In terms of development dimensions, it comprises economic development 11 (13.75%), social development 23 (28.75%), Environment, Infrastructure and Human Settlement 43 (53.75%), Governance, Corruption and Public Accountability 3 (3.75%) and none for emergency preparedness planning and implementation, coordination, monitoring and evaluation. By department, the active projects comprises Municipal Education Directorate 6, Municipal Health Directorate 17, Department of Trade and Industry 11, Central Administration 3, Roads Department 43 and none for Department of Agriculture (see annex 1a.3).

According to annex 1a.4, the oldest project is 1 of about four (4) years, 2 of the projects were 3 years, seventeen (17) were 2 years old, thirteen (13) were 1-year-old and 46 were awarded in 2025 which are at various levels of completion. Three of the projects attracted time cost overruns to the tune of GH¢1,319,721.77. The delay was as a result of unreliability of the DACF, effects of COVID- 19 and delay in the release of the GSCSP and SOCO Projects fund. The projects were however at advanced stages of completion with the least completion being 54%.

For repair and maintenance in annex 1b, 10 projects were executed at a total cost of GH¢3,726,325.48. The total amount released was GH¢2,344,409.79 and same was expended, leaving a gap of GH¢1,381,915.69.

2.1.3 Programme Register

The Municipal Assembly in collaboration with development partners and Civil Society Organizations implemented programmes from the 2025 Annual Action Plan to achieve set objectives and improve the living conditions of the people. From the Programme Register (see appendix 1c), the Municipality planned to implement 176 programmes across five (5) development dimensions. Amidst funding difficulties, 160 programmes were implemented, representing 91% of total planned programmes. Out of these, 89 was from Social Development, representing 56%, 32 for Economic Development, representing 20%, 18 were for Governance, Corruption and Public Accountability, representing 11% and 6 each for Environment, Infrastructure and Human Settlement, Emergency Planning and Response (COVID-19 Recovery Plan) and Implementation, Coordination, Monitoring and Evaluation, representing 4% each.

According to the programme register, the implementation was heavily reliant on donor support, Civil Society Organizations and sacrifices of staff. Some of the partners who supported implementation were ISODEC, APDO, UNICEF, WFP, CDD- GH, MasterCard Foundation, Lively Minds, NORSAAC, Simba Ghana and Expertise France. Others were funded from GSCSP and SOCO projects. Only a few were implemented from IGF, DACF and GoG transfers. This is because the IGF and GoG transfers were woefully inadequate and irregular and the DACF guidelines do not lend itself to funding non- physical projects.

The projects and programmes have impacted the lives of the people, particularly the vulnerable which have reflected in many of the development indicators.

2.2 Update on Disbursements from Funding Sources

District Assemblies are mandated to mobilize and manage revenues to fund their operations. The assemblies therefore have three main revenues sources; internally generated funds, central government transfers and Donor Funds as shown in fig. 2. The revenue generated is expended on three main expenditure headings namely Compensation, Goods and Services and Capital expenditures (CAPEX) as shown in fig. 3.

2.2.1 Revenue Sources

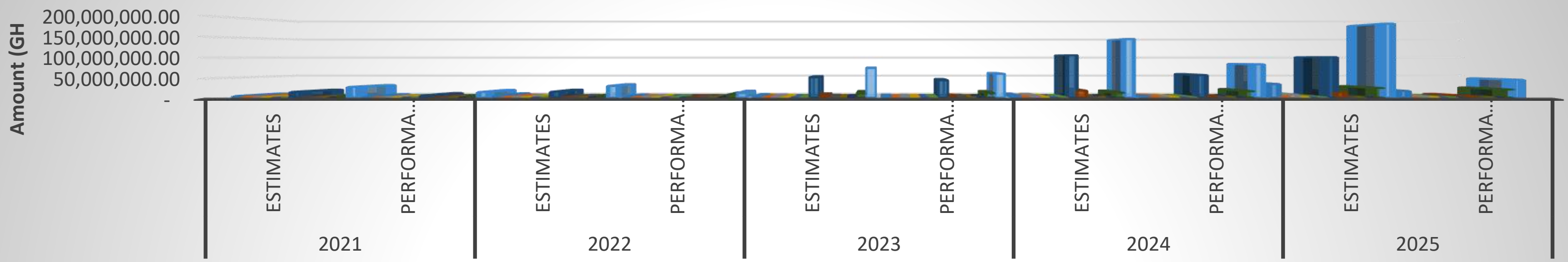
The Municipal Assembly has a number of sources of revenue for its development projects and programmes. Paramount among them were; the District Assemblies' Common Fund (DACF), Internally Generated Funds (IGF), DACF-RFG, Government of Ghana (GOG) direct transfers and compensation and Development Partners Support (both in grants and aid). From figure 3. The total revenue estimates and performance for 2024 fiscal year was **GH¢146,429,180.34** and **GH¢83,366,806.75** and that 2025 was **GH¢184,627,070.29** and **GH¢44,679,956.83.** Though the 2025 revenue estimates increased 79.3% over that of 2024, actual receipts decreased drastically by 46.4%. This was a due to inadequate releases of GSCSP and SOCO project funds.

According to figure 3, the highest performing revenue item for 2025 was GoG, followed by DACF and the least being DACF- RFG, USAID and CIDA/MAG which did not provide any revenue. The reasons for the non- releases of these sources were that, the USA government has suspended all USAID support and CIDA/MAG programme has also ended. The Municipality is yet to receive the DACF-RFG funds.

2.2.2 Updates on Expenditure/Disburcement from 2021 to 2025

Consequently, the huge revenue shortfalls in 2025 has reflected in the expenditures. With the same revenue projections for 2024 and 2025, the total expenditure decreased from **GH¢91,398,320.10 in 2024 to GH¢65,913,054.24 in 2025,** representing a **27.8%** fall. Considering the approved budget of **GH¢184,627,070.29,** the funding gap was **35.7%.** Much of the gap was filled with the support of the development partners and sacrifices made by staff to carry out activities with their merger salaries.

Fig. 2: Revenue Performance (2021- 2025)

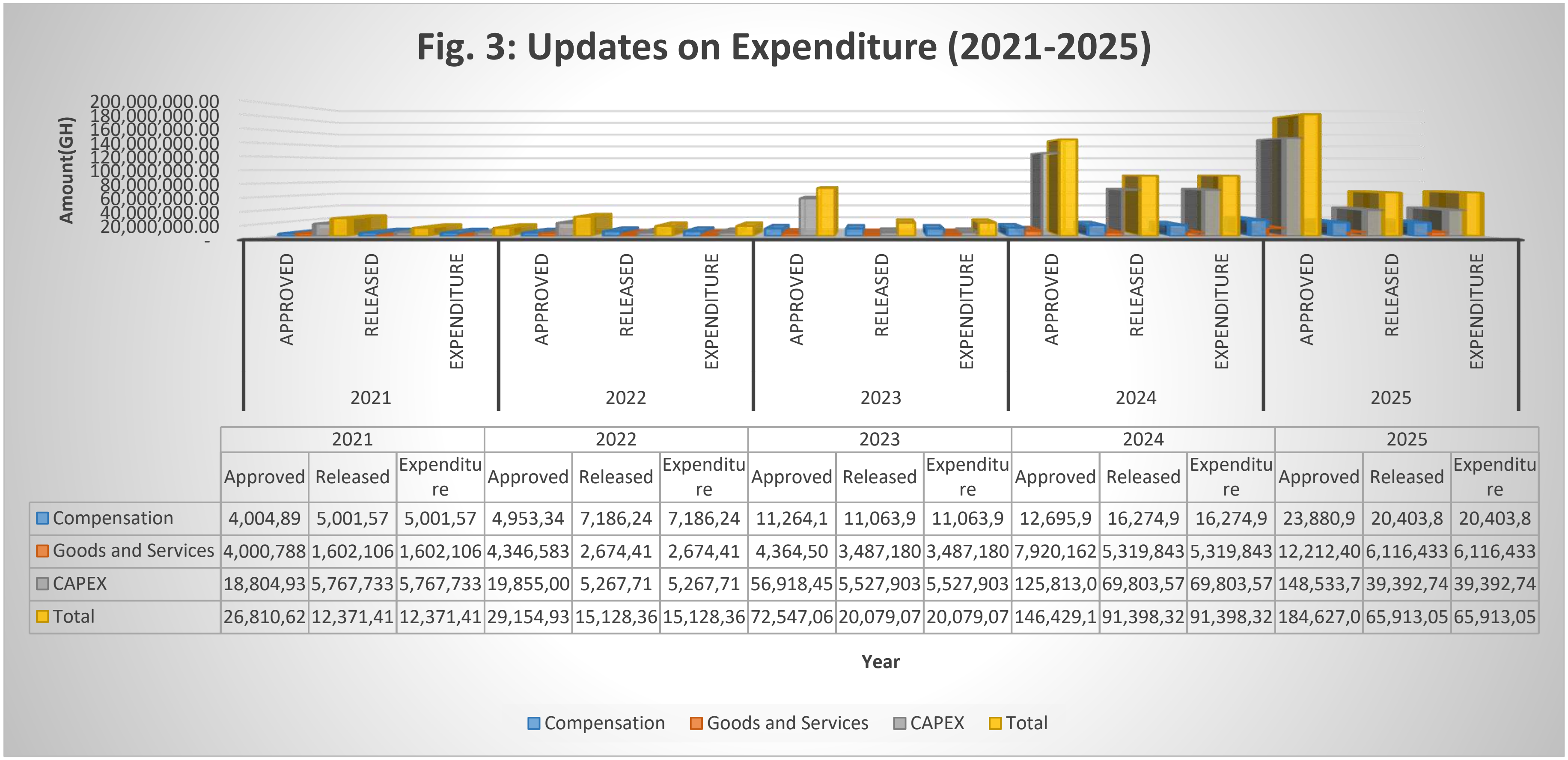


	2021		2022		2023		2024		2025	
	Estimates	Performance	Estimates	Performance	Estimates	Performance	Estimates	Performance	Estimates	Performance
DACF	4,062,019.00	2,233,424.79	4,804,915.82	1,716,233.75	2,500,000.00	1,182,837.56	4,251,458.40	2,306,212.84	34,013,275.49	16,795,819.47
DACF- RFG	2,338,507.02	0	1,705,071.14	921,343.25	1,400,861.45	0	1,459,014.40	1,856,017.00	2,650,635.00	0
MP's CF	800,000.00	616,449.64	1,400,000.00	977,521.63	1,781,547.71	838,164.62	3,538,280.00	1,437,336.67	7,328,209.86	2,239,989.75
IGF	766,603.66	465,374.50	768,603.66	594,592.94	713,400.00	689,818.77	798,200.00	1,063,953.40	1,461,731.47	1,300,755.69
MSHAP/HIV	0	0	0	0	0	0	0	0	0	0
PWDs CF	150,000.00	95,315.74	200,000.00	213,345.25	250,000.00	167,571.24	250,000.00	310,394.68	700,000.00	502,194.52
GSCSP	14,510,290.34	5,363,064.92	14,572,350.69	0	50,587,207.82	42,959,011.76	105,704,072.41	56,255,851.96	101,134,682.92	143,620.23
SOCO	0	0	0	0	4,549,721.75	1,340,127.00	17,227,847.00	3,487,537.18	13,385,215.31	3,285,308.04
USAID/RING	0	0	600,000.00	155,315.36	764,405.00	764,405.00	910,650.00	513,720.75	0	0
UNICEF	0	60,000.00	45,000.00	22,500.00	22,500.00	45,000.00	45,000.00	45,000.00	45,000.00	113,625.00
CIDA/MAG	167,612.00	110,658.58	42,273.00	36,318.37	59,098.63	59,098.63	0	0	0	0
GOG	4,013,572.62	4,930,067.55	5,014,786.69	7,174,778.55	11,099,186.65	11,059,464.97	12,242,634.13	16,088,758.27	23,908,320.24	20,296,619.13
Total	26,810,625.64	13,876,376.72	29,155,023.00	11,813,971.10	73,729,952.01	59,107,522.55	146,429,180.34	83,366,806.75	184,627,070.29	44,679,956.83

Year

Fig. 2: Revenue Performance (2021- 2025)

Source: Municipal Finance Department, 2025



	2021			2022			2023			2024			2025		
	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure
Compensation	4,004,89	5,001,57	5,001,57	4,953,34	7,186,24	7,186,24	11,264,1	11,063,9	11,063,9	12,695,9	16,274,9	16,274,9	23,880,9	20,403,8	20,403,8
Goods and Services	4,000,788	1,602,106	1,602,106	4,346,583	2,674,41	2,674,41	4,364,50	3,487,180	3,487,180	7,920,162	5,319,843	5,319,843	12,212,40	6,116,433	6,116,433
CAPEX	18,804,93	5,767,733	5,767,733	19,855,00	5,267,71	5,267,71	56,918,45	5,527,903	5,527,903	125,813,0	69,803,57	69,803,57	148,533,7	39,392,74	39,392,74
Total	26,810,62	12,371,41	12,371,41	29,154,93	15,128,36	15,128,36	72,547,06	20,079,07	20,079,07	146,429,1	91,398,32	91,398,32	184,627,0	65,913,05	65,913,05

Fig. 3: Updates on Expenditure (2021-2025)

Source: Municipal Finance Department, 2025

Similarly, the CAPEX approved budget increased from GH¢125,813,059.33 in 2024 to GH¢148,533,742.08 in 2025, representing 18% increased. The expenditure however dropped GH¢69,803,573.22 in 2024 to GH¢39,392,746.81 in 2025, representing a 43.6% decrease. For the 2025 fiscal year the expenditure was about 73.5% below the approved budget. Thus, many Interim Payment Certificates of Capital projects are pending due to lack of funds as a result of low releases of GSCSP and SOCO projects. Some of the contractors have stopped work due to non-payments which lead delay in completion and increase in project cost. The low disbursement is also as a result of late start of the District Assemblies' Common Fund Projects and ring- fencing some of the funds for some specific projects such as 24- hour Market project.

Figure 3 also indicated a continuous increased in compensation budget and expenditure over the years. This is as a result of increased in number of staff and promotions with corresponding increase in compensations. The goods and services budgets and expenditure also increased to accommodate increasing demand of communities and the number of staff.

2.2.3 Analysis of Cumulative CAPEX Throw Forward and MTBF Envelope, 2025-2028

Cumulative CAPEX Throw Forward and Medium-Term Budget Framework analysis from 2025 2028 is very critical in determining the availability of funds to implement new projects without compromising on the completion of on-going projects. In fig. 4, the Medium Term Budget Framework ceiling for 2025- 2028 is GH¢184,627,070.29 and the CAPEX throw back of GH¢57,681,651.23. This presents a positive variance of GH¢126,945,419.06. Thus, the Assembly has fiscal pace to take on board new projects which will not affect the completion of the on-going projects.

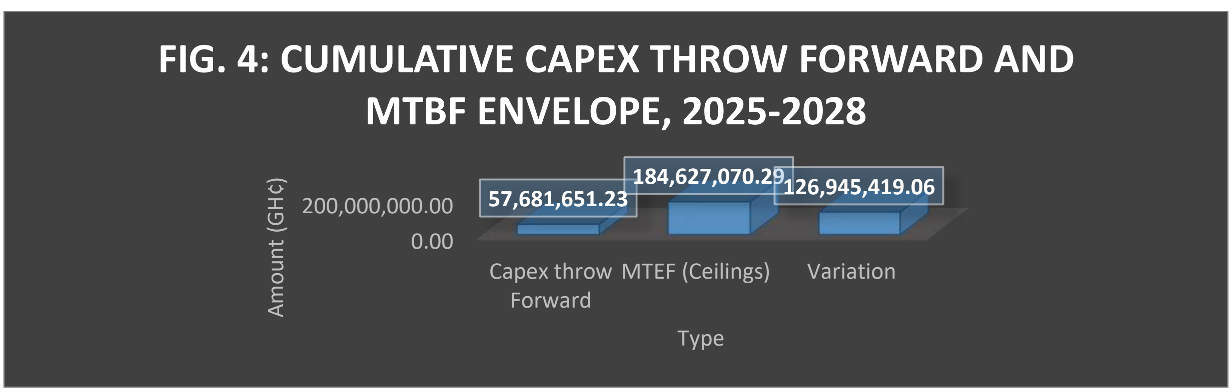


Figure 4: Cumulative CAPEX throw forward and MTBF Envelope, 2025-2028

Source: Municipal Finance Department, 2025

2.2.4 Financial Analysis on Active Projects

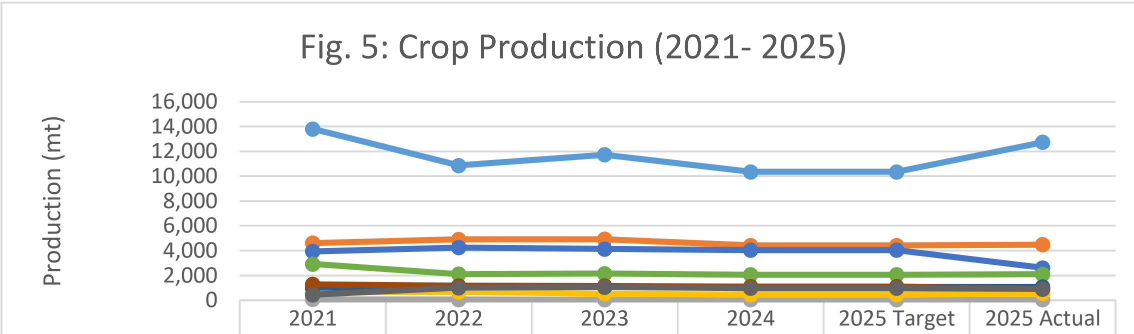
From annex 2a, the total estimated and approved budget for 2025 was GH¢148,533,742.08. The total expenditure for the same period was GH¢39,392,746.8. The huge gap was as a result of non-transfer of GSCSP and SOCO project funds. Thus, many of the rolled over projects were not completed and outstanding IPCs to be paid. From annex 2c, the total capital envelop on active projects was GH¢106,610,047.54. This comprises of GH¢85,835,498.26 rollover projects and GH¢20,774,549.28 for new projects. In terms of departments, the highest beneficiary department was Department of Urban Roads and the least being Department of Agriculture. Annex 2d shows a total contract sum of GH¢167,888,931.16, a revised contract sum of GH¢169,208,652.93, total payment of GH1¢06,610,047.54 and outstanding balance of GH¢62,598,605.39. Thus, the total cost overrun was GH¢1,319,721.77. The cost overrun and huge outstanding balance were due to time lag in execution and non- payment of outstanding IPCs.

2.3 Update on District Core Indicators and MMDAs Specific Indicators

This section highlights the performance of the 25 District Core Indicators and Targets set under the Agenda for Jobs II (see Annex 3). These indicators are linked to the DMTDP goals and objectives under the Agenda for Jobs policy II as well as the Sustainable Development Goals. The projects and programmes implemented in 2025 were targeted to improve the living conditions of the people of the Municipality. The Municipality set certain performance bench marks in line with the 25 core indicators of NDPC and certain district specific indicators to measure the achievements of its objectives. These performance indicators have been categorized under the various Development Dimensions such as Economic, Social, Environment, infrastructure and human settlement, Governance, corruption and public accountability. These are illustrated below;

2.3.1 Economic Development

The Municipal Assembly implemented life changing programmes and projects to create an enabling environment to enhance food security, expand MSMEs to increase incomes and job opportunities. These have translated into improved some crops and livestock production and productivity and job creation as shown below;

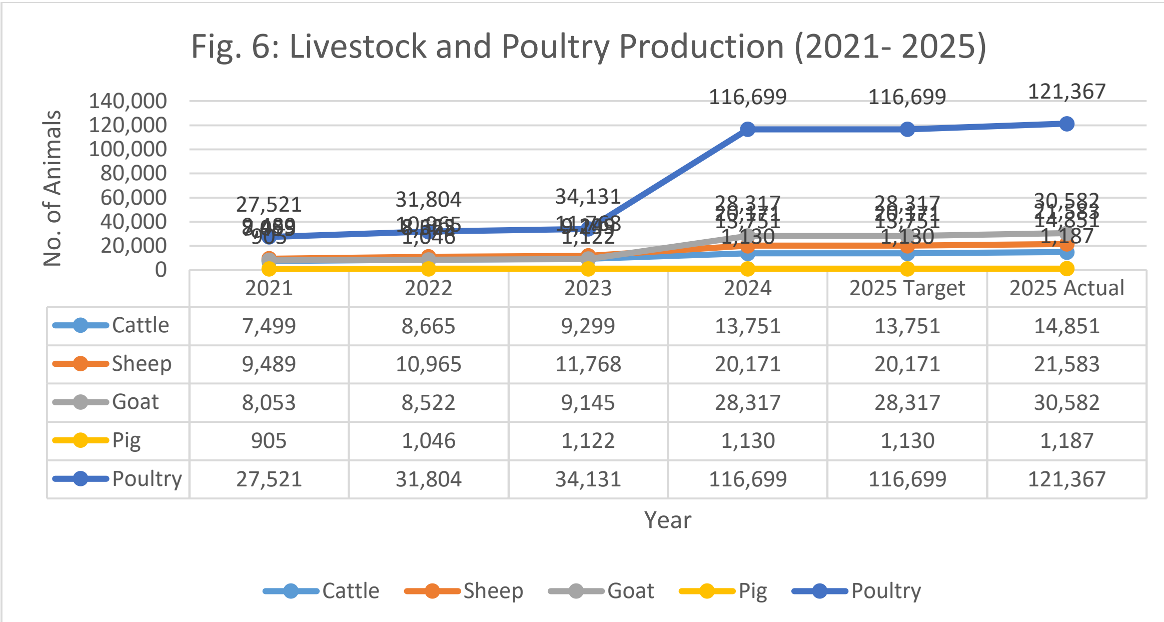


	2021	2022	2023	2024	2025 Target	2025 Actual
Maize	13,805	10,868	11,728	10346	10346	12,729
Rice (milled)	4,614	4,905	4,920	4417	4417	4,479
Millet	72	57	52	48	48	54
Sorghum	647	676	543	457	457	559
Cassava	3,936	4,257	4,140	4050	4050	2,614
Yam	2,928	2,111	2,151	2062	2062	2,095
Groundnut	1,013	1,078	1,112	1063	1063	1,078
Cowpea	1,288	1,165	1,160	1104	1104	913
Soybean	445	1,018	1,069	980	980	910

Figure 5: Crop Production (2021- 2025)

Source: Department of Agriculture report, 2025

From fig. 5, most of staple crops produced in the Municipality from 2022 to 2025 fluctuated over the years. Production of some crops for the 2025 crop season such as maize, rice, millet, sorghum, yam and groundnuts increased marginally over the 2024 production levels. The increased was as a result of favourable weather conditions, adaptation of climate resilient seeds and good agronomic practices. Apart from groundnuts, they were however below the 2021 base year production levels as they were still recovering from the 2024 dry spell in the north and continuous reduced farmlands giving up to rapid urbanization (see fig. 8). The loss of farmlands has caused many farmers to shift from crop to livestock and poultry production as shown in fig. 6.



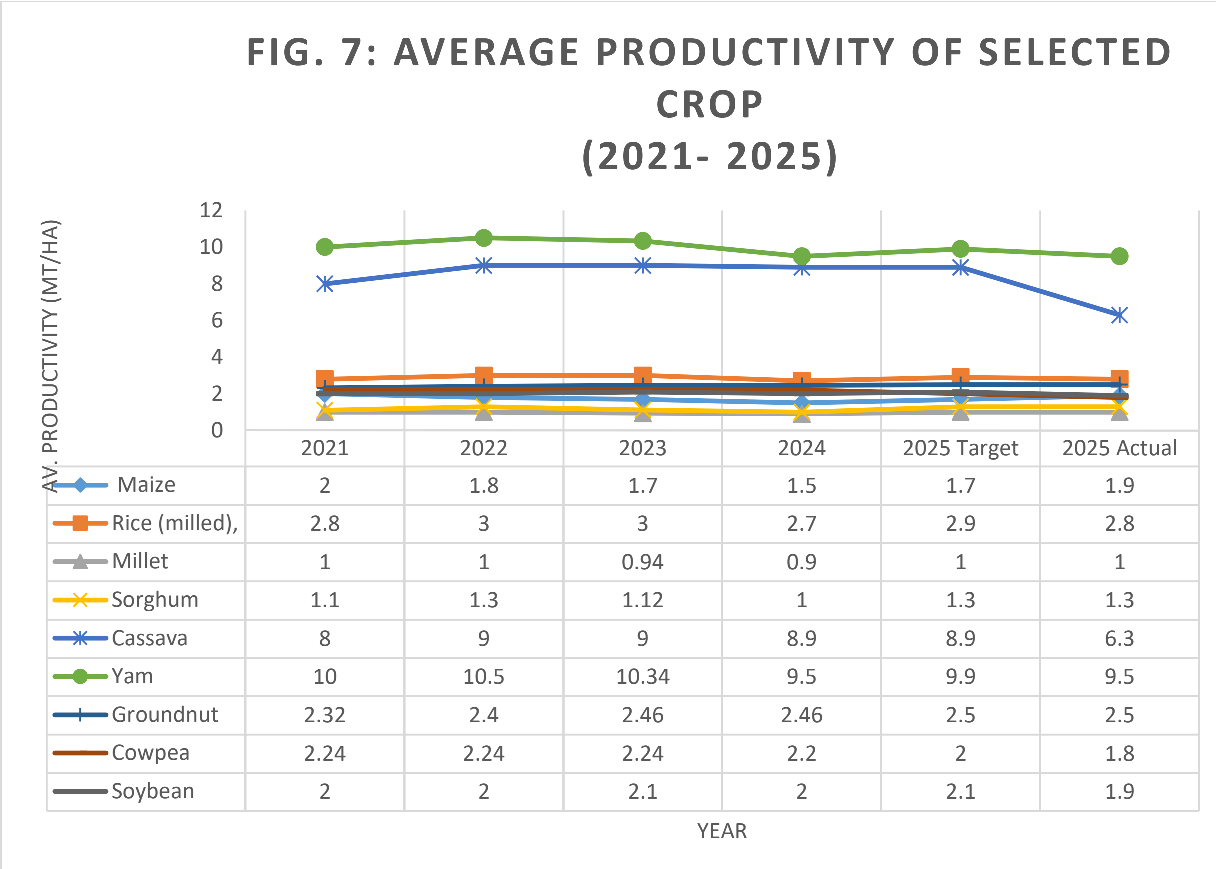
	2021	2022	2023	2024	2025 Target	2025 Actual
Cattle	7,499	8,665	9,299	13,751	13,751	14,851
Sheep	9,489	10,965	11,768	20,171	20,171	21,583
Goat	8,053	8,522	9,145	28,317	28,317	30,582
Pig	905	1,046	1,122	1,130	1,130	1,187
Poultry	27,521	31,804	34,131	116,699	116,699	121,367

Figure 6: Livestock and Poultry Production (2021- 2025)

Source: Department of Agriculture report, 2025

From fig. 6, the production of all the main livestock and poultry have improved tremendously over the years, particularly in 2025. For instance, poultry and cattle production increased by 4% and 8% respectively from 2024 to 2025. This is as a result of farmers shifting from crop to livestock and poultry production as they lose their farmlands to urbanization. This presents an opportunity for policy shift to support the sector to develop.

Furthermore, average productivity of selected crops have not improved over the years to compensate for the loss in farmlands as shown in fig. 7.



	2021	2022	2023	2024	2025 Target	2025 Actual
Maize	2	1.8	1.7	1.5	1.7	1.9
Rice (milled),	2.8	3	3	2.7	2.9	2.8
Millet	1	1	0.94	0.9	1	1
Sorghum	1.1	1.3	1.12	1	1.3	1.3
Cassava	8	9	9	8.9	8.9	6.3
Yam	10	10.5	10.34	9.5	9.9	9.5
Groundnut	2.32	2.4	2.46	2.46	2.5	2.5
Cowpea	2.24	2.24	2.24	2.2	2	1.8
Soybean	2	2	2.1	2	2.1	1.9

Figure 7: Average productivity of selected crop

Source: Department of Agriculture report, 2025

Source: D From fig. 7, the average productivity of maize, rice, sorghum and groundnuts increased marginally from 2024 to 2025 due to introduction of improved varieties. Others such as cassava, cowpea and soybeans have reduced and the remainder stayed the same for the period under review.

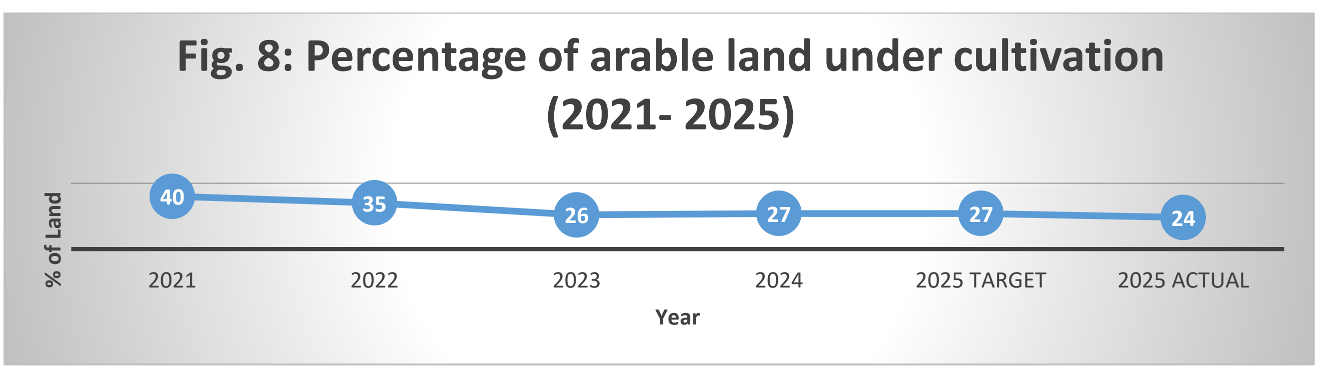


Figure 8: Percentage of arable land under cultivation (2021- 2025)

Source: Department of Agriculture report, 2025

From fig. 8, arable land under cultivation continuous to decline from 2021 to 2025 at about 40%. This has grievous effects on crop production as shown above. Average farm size within the period reduced from 4.5 acre to 2 acres. This is as a result of rapid urbanization within the Municipality as farmlands are used for residential purposes. This threatens the food security of the area if strategies are not taken to curtail this development.

Percentage Change in IGF

The Municipal Assembly is taking pragmatic measures to increase the Internal Generated Revenue (IGF) to bridge the huge development funding gap. Some of the measures put in place include building a robust revenue database system using dLRev software, automate the revenue generation system to plug all leakages, build capacities of revenue offices, enhance transparency and accountability in the revenue ecosystem, effective collaboration of all players in the ecosystem, embark on vigorous education and mobilization drive and create a congenial business environment. Some of the measures have started yielding dividends as the IGF over the years are increased over the year, though at a fluctuating rate as shown in fig. 9.

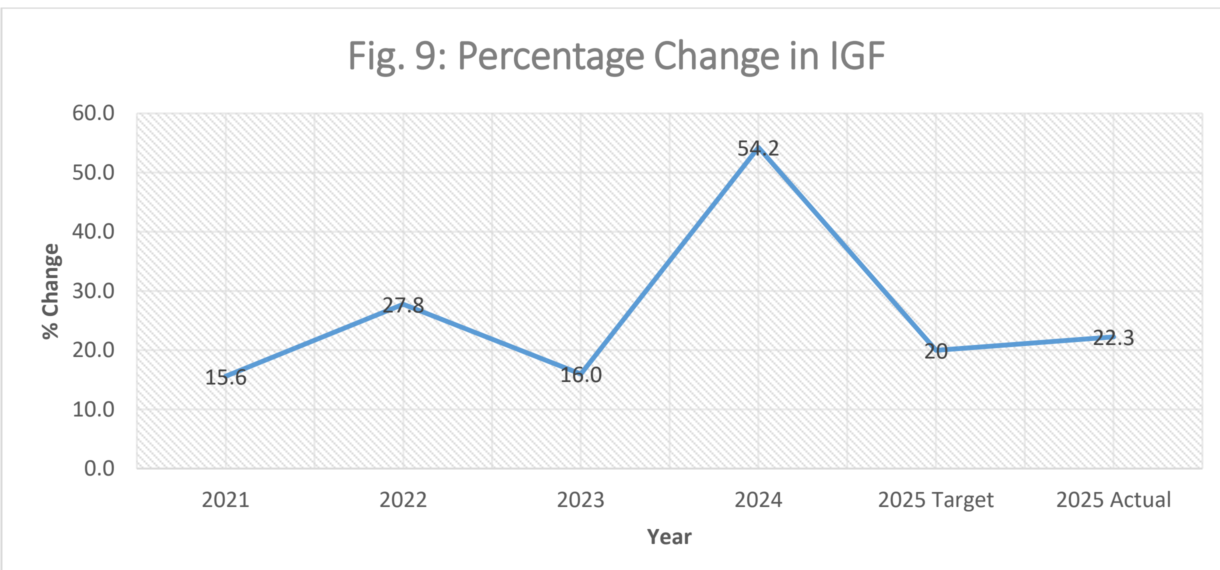


Figure 9: Percentage Change in IGF

Source: Municipal Finance Department, 2025

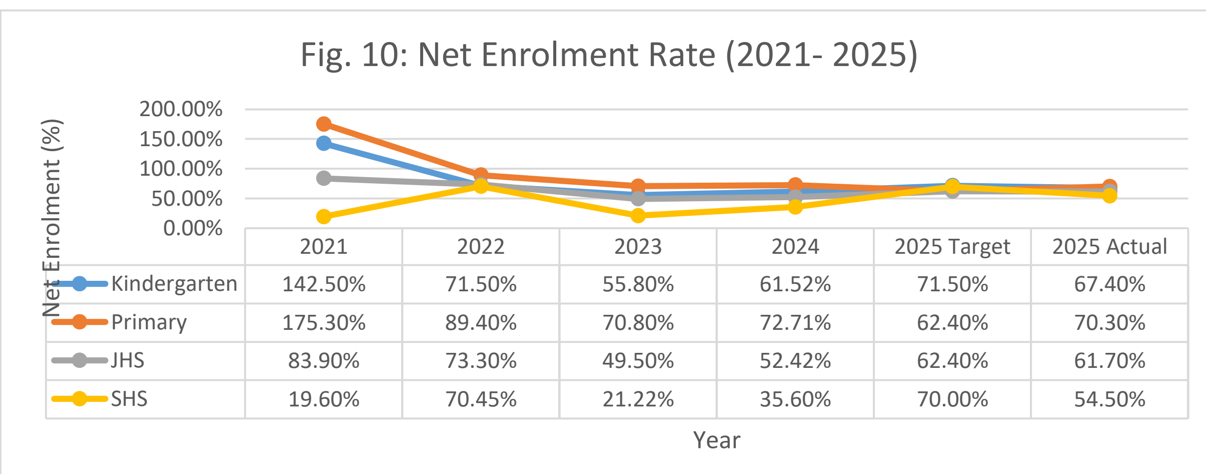
From fig. 9, Internal Generated Fund increased continuous from 2021-2025 but the rate of increase decreased from 54.2% in 2024 to 22.3% in 2025, though exceeding the year's target of 20% and the base year rate of 15.6%. The 2024 figure was an outlier as the Municipality had a windfall from the rent of first set of market stores. The Municipality is creating more spaces to soar up the revenue.

2.3.2 Social Development

The Municipal Assembly in collaboration with its development partners have social interventions to create equal opportunities for all citizens, enhance their wellbeing and foster peace and cohesion. The interventions were into education, health and nutrition, water, sanitation and social protection. The results of the interventions have been measured by the following indicators;

i. Net Enrolment ratio

The Municipal Assembly through the Municipal Education Directorate implemented programmes and projects to increase school enrolment at all levels of education. Some of the programmes and projects are improve educational infrastructure, embark of enrolment campaign drive, enhance school feeding programme, free SHS Programme, improve access to girl-friendly sanitation facilities, enhance no- school- fees policy and provide teaching and learning materials. These have impacted the net enrolment rate as shown in fig. 10.



	2021	2022	2023	2024	2025 Target	2025 Actual
Kindergarten	142.50%	71.50%	55.80%	61.52%	71.50%	67.40%
Primary	175.30%	89.40%	70.80%	72.71%	62.40%	70.30%
JHS	83.90%	73.30%	49.50%	52.42%	62.40%	61.70%
SHS	19.60%	70.45%	21.22%	35.60%	70.00%	54.50%

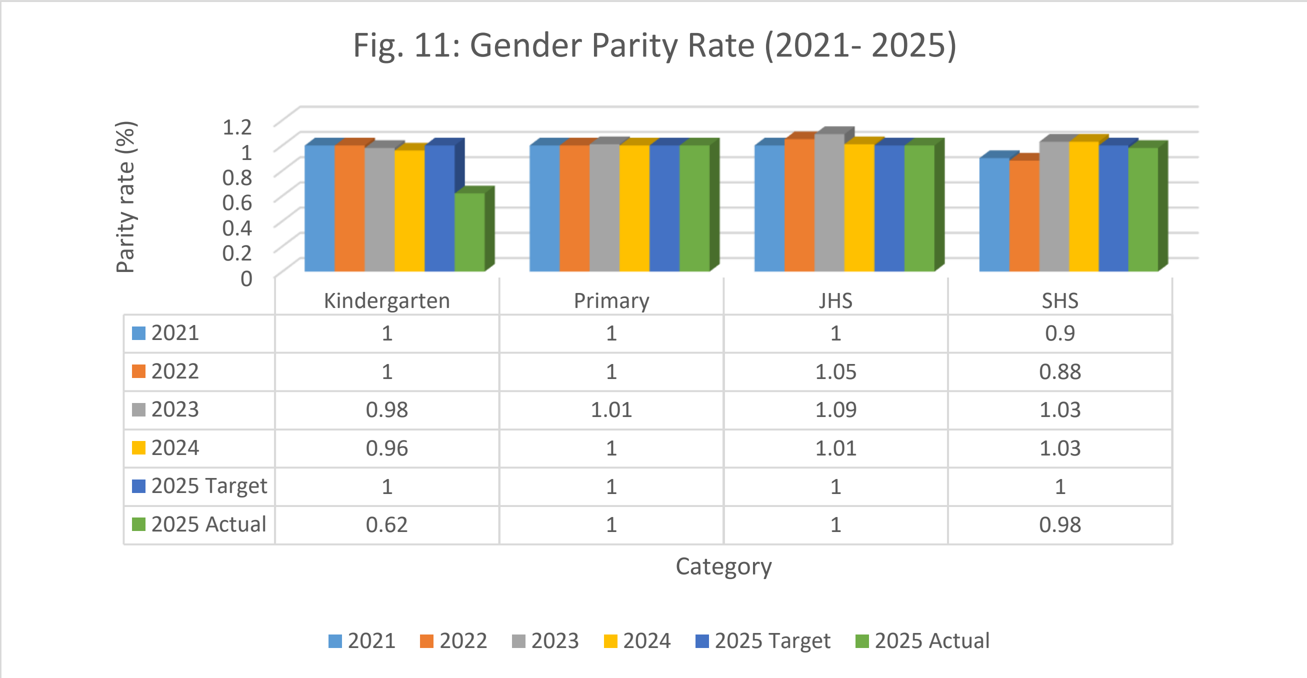
Figure 10: Net Enrolment Rate (2021- 2025)

Source: Municipal Education Directorate report, 2025

From fig. 10, net enrolment rate at Kindergarten, JHS and SHS for 2025/2026 have all improved over that of 2024/2025 academic year except primary school level. The drop at the primary may be due to the significant furniture deficit and congestion at that level.

ii. Gender Parity Index

Generally, Gender Parity Index has remained stable at approximately 1 over the years at all levels as shown in fig. 11



	Kindergarten	Primary	JHS	SHS
2021	1	1	1	0.9
2022	1	1	1.05	0.88
2023	0.98	1.01	1.09	1.03
2024	0.96	1	1.01	1.03
2025 Target	1	1	1	1
2025 Actual	0.62	1	1	0.98

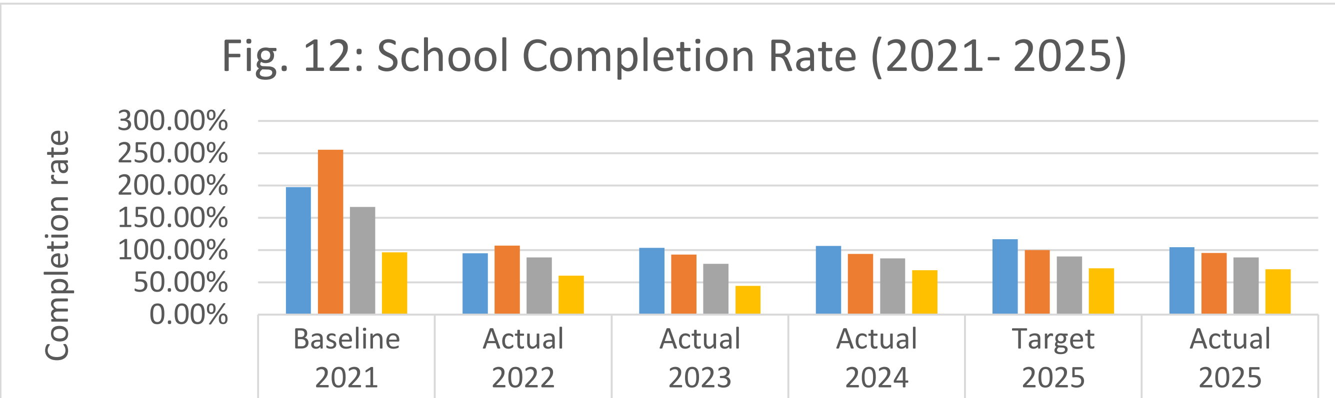
Figure 11: Gender Parity Rate (2021- 2025)

Source: Municipal Education Directorate report, 2025

From fig. 11, the Gender Parity Rate remained stable close to 1 and in some cases exceeding 1 at all levels due to the implementation of girl-child sensitive interventions such as free sanitary pads, girl- friendly school sanitation facilities and free SHS programme. However, there was a huge drop in the parity rate at Kindergarten from 1 in 2024 to 0.64 in 2025

iii. Completion rate

The School Completion rate for the period under review improved marginally for Primary, JHS and SHS, though fell short of all the 2025 targets. There were however a marginal drop at the Kindergarten level (see fig. 12).



	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025
Kindergarten	197.30%	95.23%	103.40%	106.50%	116.60%	104.20%
Primary	255.10%	106.78%	92.89%	93.81%	100.00%	95.62%
JHS	166.60%	88.75%	78.53%	87.20%	90.20%	88.70%
SHS	96.40%	60.36%	44.60%	68.70%	71.50%	70.10%

Figure 12: School Completion Rate (2021- 2025)

Source: Municipal Education Directorate report, 2025

iv. Pass rate

In spite of the huge investment in the education sector at the basic level, BECE Pass rate continue to fall over the years from 2021 to 2025 as shown in fig. 13. This is as a result of poor supervision, teacher transfers not serving critical staff gaps, inadequate good teaching and learning environment

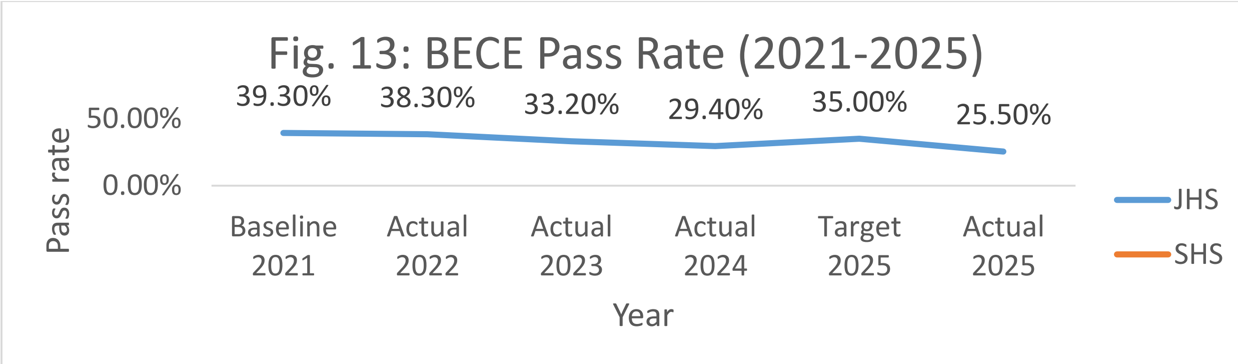


Figure 13: BECE Pass Rate (2021-2025)

Source: Municipal Education Directorate report, 2025

The Municipal Assembly has also implemented programmes and projects to address the health needs of the people. The results of the implementation of the interventions are measured by the following indicators.

v. Proportion of Health Facilities that are Functional

The Municipality has been zoned into 52 CHPS zones to make primary health care accessible to all. It has also taken steps to provide other hierarchy of health service delivery such as clinics, health centers, polyclinics and hospital as shown in fig. 14.

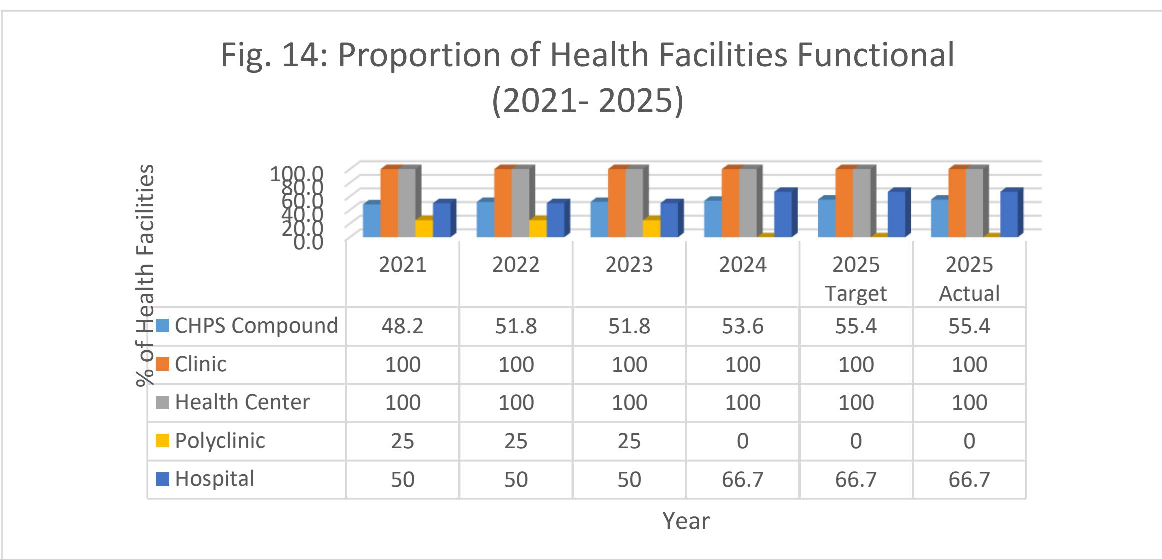


Figure 14: Proportion of Health Facilities Functional

Source: Municipal Health Directorate report, 2025

From fig. 14, the proportion of CHPS zones increased continuously over the years as CHPS compounds are constructed every year to meet the growing need for primary health care. The next levels of health care such as health centers/clinics are also provided or some CHPS Compounds upgraded to provide the referral health care. The only polyclinic was upgraded to a hospital, hence no polyclinic in the Municipality. The last level which are the hospitals provide a little over 60% coverage and all of them are either private or quasi-government/CHASS hospitals. Thus, there is no single government hospital in the Municipality which affects quality health service delivery.

vi. Prevalence of Malnutrition (Institutional)

Currently at delivery more babies weigh less than 2.5kgs classified as Low Birth Weight (LBW). It can be traced back to poor antenatal services, poor health and nutrition of the mother and would affect child survival, growth as well as have future health and psychosocial development problems on the child. Newborns with LBW have high risk of death in early days and adolescences stage. LBW children that survive are more likely to suffer underweight which may lead to stunting during childhood if not manage well and high chronic non communicable diseases such as diabetes, hypertensive, Obesity and other cardiovascular diseases in adulthood as shown in fig. 15.

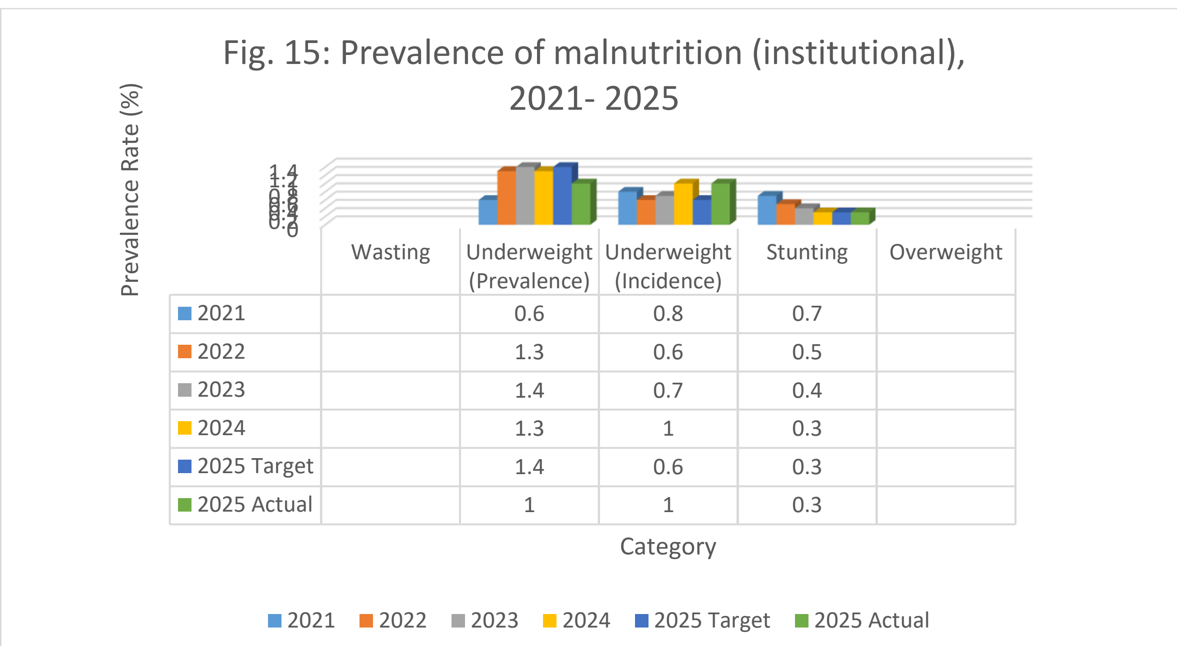


Figure 15: Prevalence of malnutrition (institutional)

Source: Municipal Health Directorate report, 2025

From fig. 15, Incidence of underweight in < 5 years' weight-for-age has been on the increase from 0.6% in 2022 to 1.0% in 2025. Also, prevalence of underweight increased continuously from 0.6% in 2021 to 1.3% in 2022 but increased to 1.4% in 2023 and back to 1.3% in 2024 but fell marginally to 1 in 2025. These children were both severe and moderately malnourished due to inadequate food intake, diseases/infections and poor child caring practices. Hence leading to both acute and chronic malnutrition in children.

Though the underweight is on ascendancy, the rate of stunting has reduced over the years. This means the underweight did not transition into stunting due to proper management of the underweight

vii. Maternal Mortality ratio

Maternal Mortality ratio in the Municipality has been fluctuating over the years. The 2025 ratio of 44.7 per 100000 Life Births is the highest. This is as a result of ill- equipped health facilities to handle some minor delivery complications, inadequate ambulances, low antenatal services and negative cultural practices

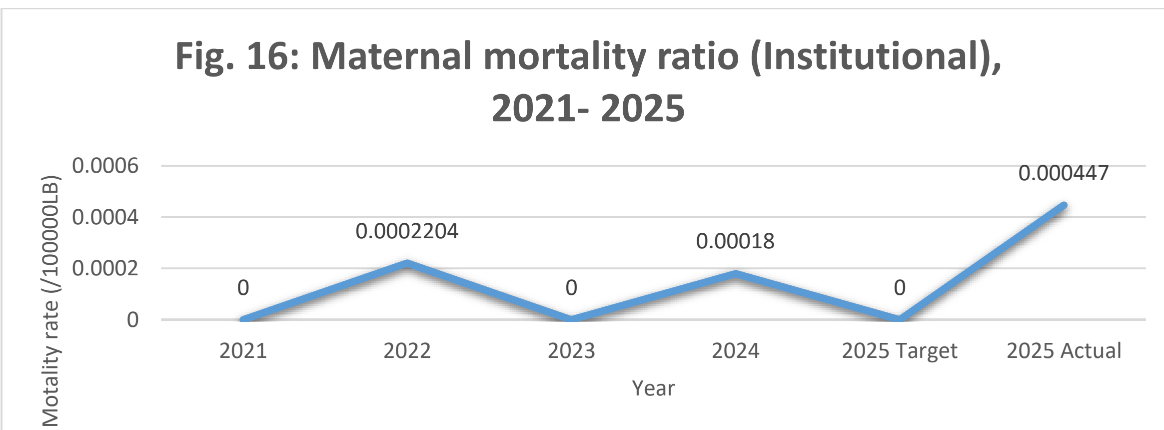


Figure 16: Maternal mortality ratio (Institutional)

Source: Municipal Health Directorate report, 2025

viii. Malaria case fatality (Institutional)

Malaria case fatality among under five years and women between 15-49 years have been eliminated due to preventive measures put in place and test before treatment as shown in fig. 17. The registered cases were among the other vulnerable groups such as the aged which less attention is made to.

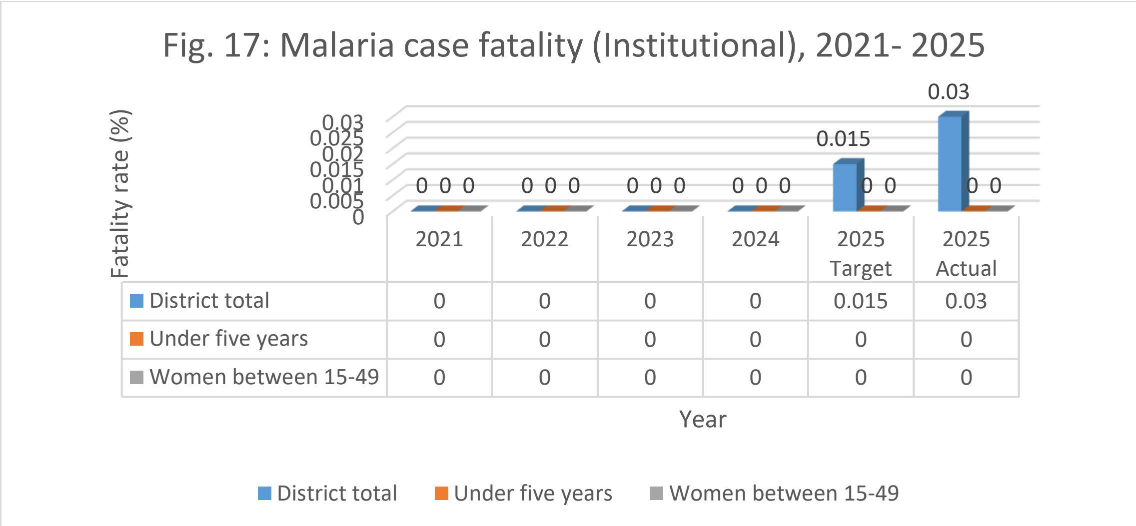


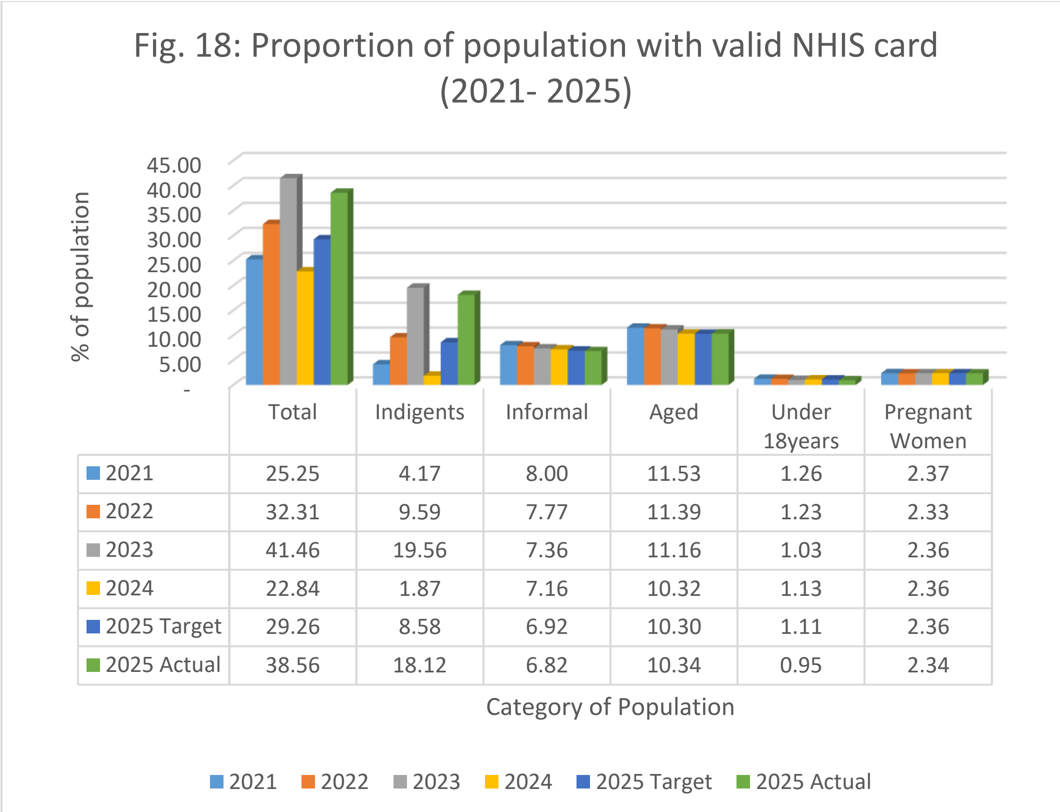
Figure 17: Malaria case fatality (Institutional), 2021- 2025

Source: Municipal Health Directorate report, 2025

ix. Proportion of population with valid NHIS card

The Proportion of population with valid NHIS card has been less than 50% of the population, the highest been in 2023 at 41.46% and the least been 2024 at 22.84% as shown in fig. 18. It however improved to 38.56% in 2025. The major constraints have been logistical challenge to do continuous education, registration and renewal, particularly, the hinterland and challenges subscribers faced with service providers do not encourage them to renew their subscriptions.

The highest group of subscribers is the indigents followed by the aged. They are supported to register under the Integrated Social Services programmes which has helped to keep renewal among them high.



	Total	Indigents	Informal	Aged	Under 18years	Pregnant Women
2021	25.25	4.17	8.00	11.53	1.26	2.37
2022	32.31	9.59	7.77	11.39	1.23	2.33
2023	41.46	19.56	7.36	11.16	1.03	2.36
2024	22.84	1.87	7.16	10.32	1.13	2.36
2025 Target	29.26	8.58	6.92	10.30	1.11	2.36
2025 Actual	38.56	18.12	6.82	10.34	0.95	2.34

Figure 18: Proportion of population with valid NHIS card

Source: Municipal Health Insurance Office report, 2025

x. Number of Births and Deaths registered

The number of birth and death have increased over the years as shown in fig. 19. The birth rate in increasing at an increasing whereas the death rate in increasing at a decreasing rate. Though naturally, birth rate will always be higher, than the death rate, due to inefficient birth and death registration system, many people died and relatives did not go for death certificate. The birth registration certificate is required for many things which compel parents to register at birth.

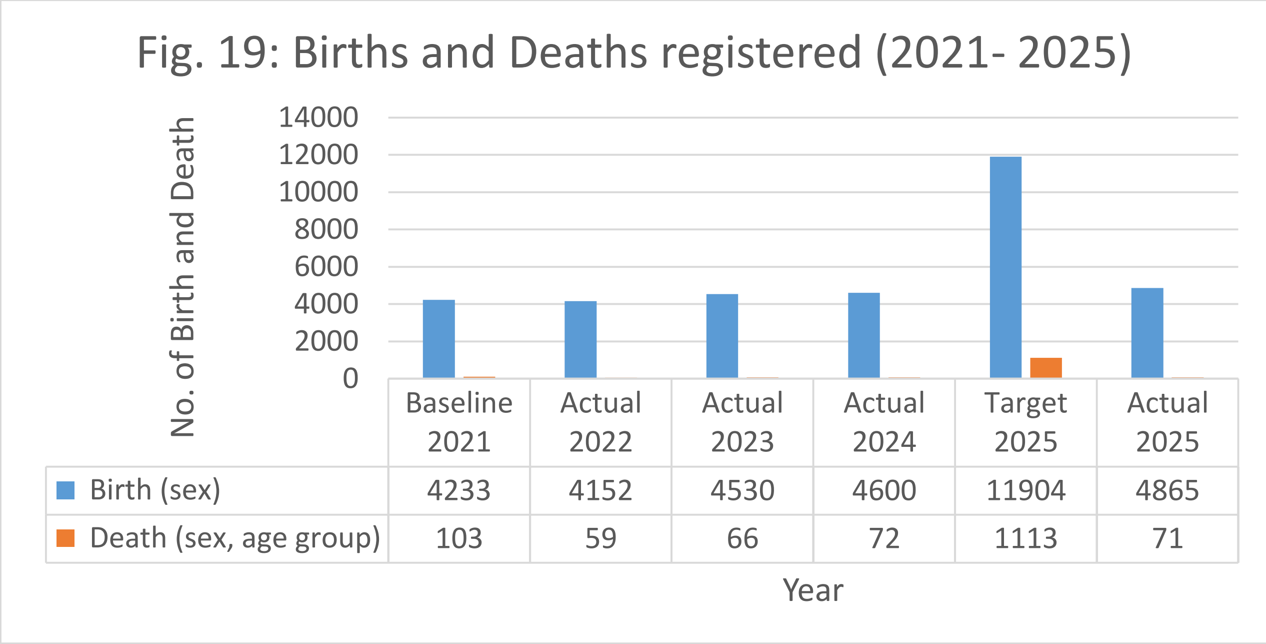
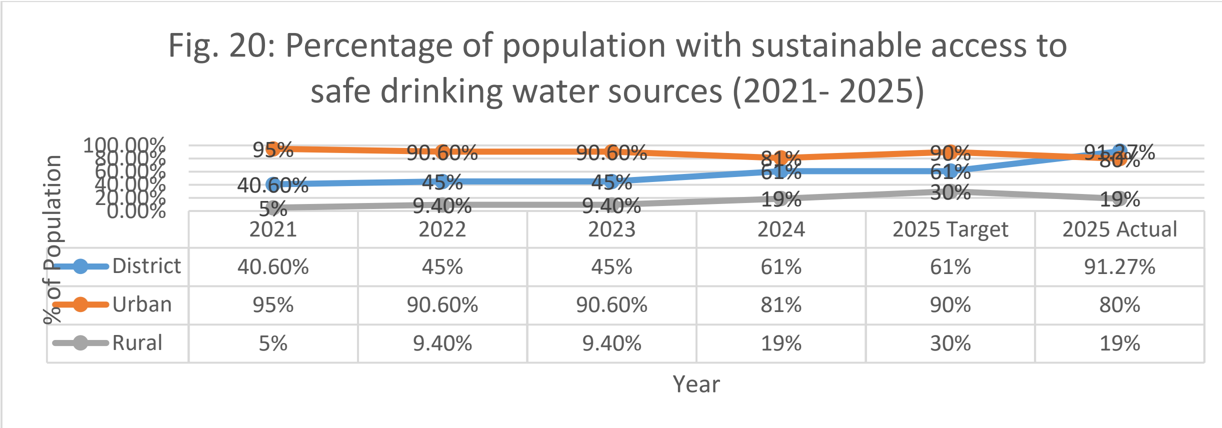


Figure 19: Births and Deaths registered (2021- 2025)

Source: Birth and Death Registry report, 2025

xi. Percent of Population with Sustainable Access to safe Drinking Water Sources

Safe drinking water is one of the basic necessities of life. From fig. 20, the proportion of the population access to safe drinking water increased consecutively from 2021-2025. It is at 91.27% in 2025, indicating an improvement over the 2024 figure of 61%. Similarly, the urban proportion has also increased but of the rural area has stagnated at 19%. Though, all the urban communities are connected to Ghana Water Limited pipelines but the water do not flow regularly, compelling inhabitants to resort to Tanker services. The rural areas are served by boreholes but many do not have water throughout the year. They rely more on surface water such as dug- outs which are not treated with its accompanied waterborne diseases. The water scarcity has serious effects on the lives of the people and urgent steps need to take to address it.



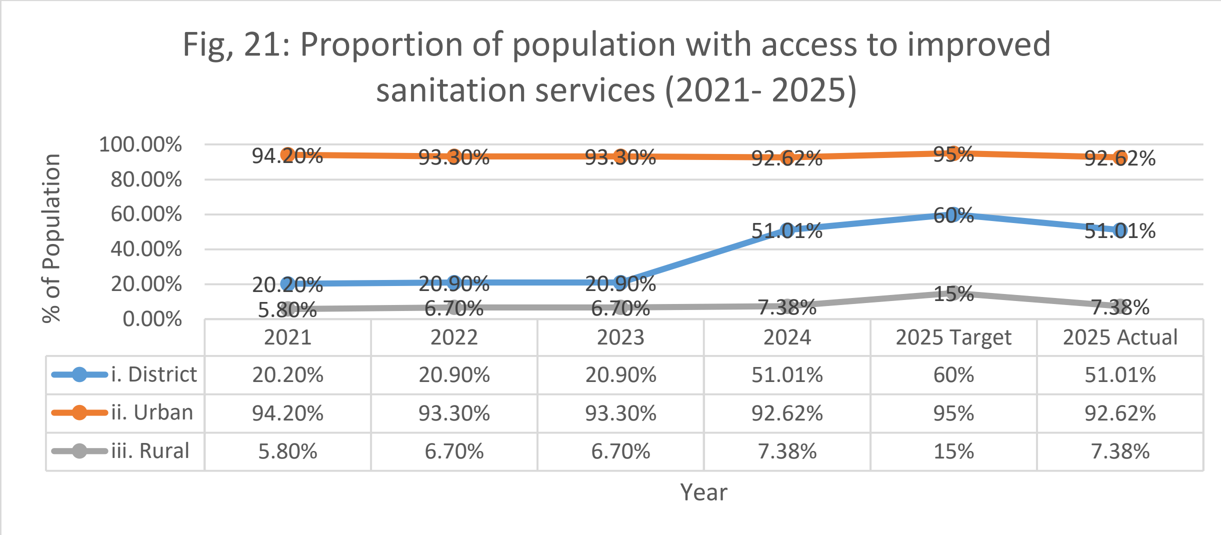
	2021	2022	2023	2024	2025 Target	2025 Actual
District	40.60%	45%	45%	61%	61%	91.27%
Urban	95%	90.60%	90.60%	81%	90%	80%
Rural	5%	9.40%	9.40%	19%	30%	19%

Figure 20: Percentage of population with sustainable access to safe drinking water sources (2021-2025)

Source: Municipal Water and Sanitation Team report, 2025

xii. Proportion of Population with Access to Improved Sanitation Services

Sanitation service delivery is one key preventive health measures that the Municipal Assembly put in place some interventions to keep the communities clean. Some of the programmes and projects undertaken within the period under review were monthly clean up exercise, evacuations of refuse, door- to- door services in collaboration with the private sector. These interventions have not yielded much results as still low, particularly the hinterland as shown in fig. 21. Many households still use the communal waste containers which are grossly inadequate. The use of household litter bins is not widespread and some resort to dumping at any available open space. The few private service providers do not empty them regularly. We need to continue to implement behavior change strategies to improve on the sanitation situation.



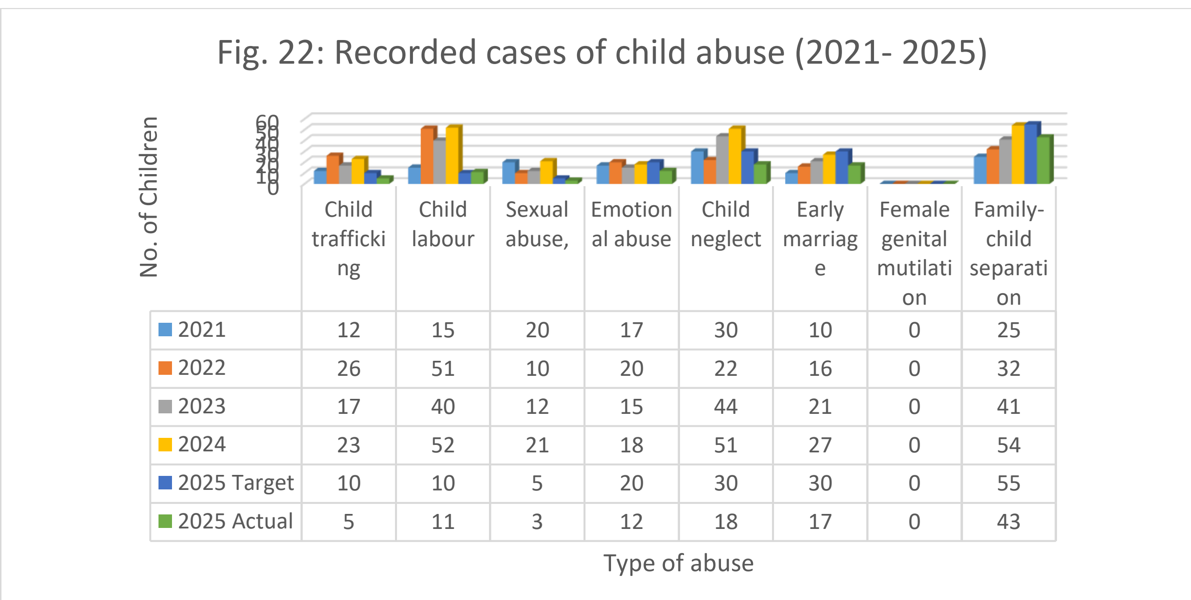
	2021	2022	2023	2024	2025 Target	2025 Actual
i. District	20.20%	20.90%	20.90%	51.01%	60%	51.01%
ii. Urban	94.20%	93.30%	93.30%	92.62%	95%	92.62%
iii. Rural	5.80%	6.70%	6.70%	7.38%	15%	7.38%

Figure 21: Proportion of population with access to improved sanitation services (2021- 2025)

Source: Municipal Environmental Health and Sanitation Report, 2025

xiii. Recorded cases of child abuse

Child welfare is another critical development measure to nurture and grow the child for future development. Several programmes and projects are being implemented in collaboration with development partners to minimize if not eliminate all forms of child abuse as shown in fig, 22.



	Child trafficking	Child labour	Sexual abuse,	Emotional abuse	Child neglect	Early marriage	Female genital mutilation	Family-child separation
2021	12	15	20	17	30	10	0	25
2022	26	51	10	20	22	16	0	32
2023	17	40	12	15	44	21	0	41
2024	23	52	21	18	51	27	0	54
2025 Target	10	10	5	20	30	30	0	55
2025 Actual	5	11	3	12	18	17	0	43

Figure 22: Recorded cases of child abuse (2021- 2025)

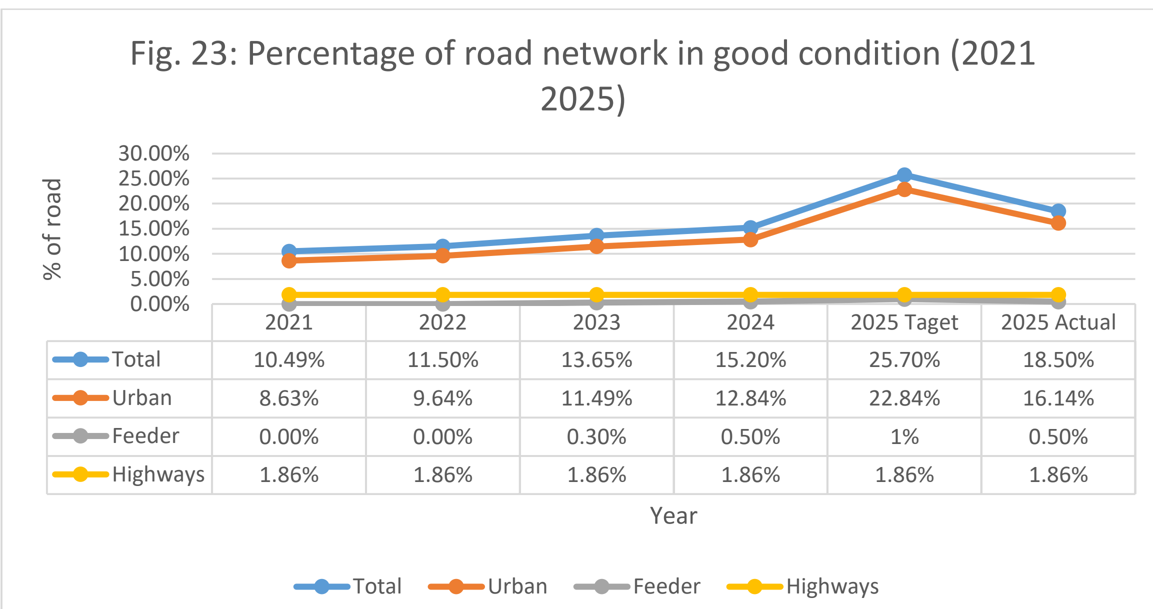
Source: Department of Social Welfare and Community Development report, 2025

From fig. 22, child trafficking, child labour, sexual abuse, emotional abuse, child neglect, early marriages, FGM and Family child separation have all improved over the period under review due to the coordinated intense education, support systems and effective collaboration among partners within the space. This is made possible by the implementation of the Integrated Social Services programme.

2.3.3 Environment, Infrastructure and Human Settlement Development

I. Percentage of road network in good condition

Effective and efficient transport system is one of the crucial drivers of development. The condition of the road in a key determinant of an effective and efficient transport system. For the period under review, the condition of roads have improved from 15.20% in 2024 to 18.50% in 2025 as shown in fig. 23. The road condition in the urban setting has also improved while that of the rural area remained the same at 0.5%. This situation makes the movement of goods and services extremely difficult, contributing to hikes in transport fares. It also contributes to postharvest losses of farm produce. The Assembly over the period made some efforts which is woefully inadequate, thus, needs central government intervention that is well directed to critical road corridors to open up the place for business development



	2021	2022	2023	2024	2025 Taget	2025 Actual
Total	10.49%	11.50%	13.65%	15.20%	25.70%	18.50%
Urban	8.63%	9.64%	11.49%	12.84%	22.84%	16.14%
Feeder	0.00%	0.00%	0.30%	0.50%	1%	0.50%
Highways	1.86%	1.86%	1.86%	1.86%	1.86%	1.86%

Figure 23: Percentage of road network in good condition (2021 2025)

Source: Municipal Roads Department report, 2025

ii. Percentage of communities covered by electricity

As a peri-urban Municipality, all the communities in the Municipality are connected to the national electricity grid. This account for the high coverage both at the urban and rural area as shown in fig. 24. The remaining areas to be covered are the newly developing areas in the peri-urban communities.

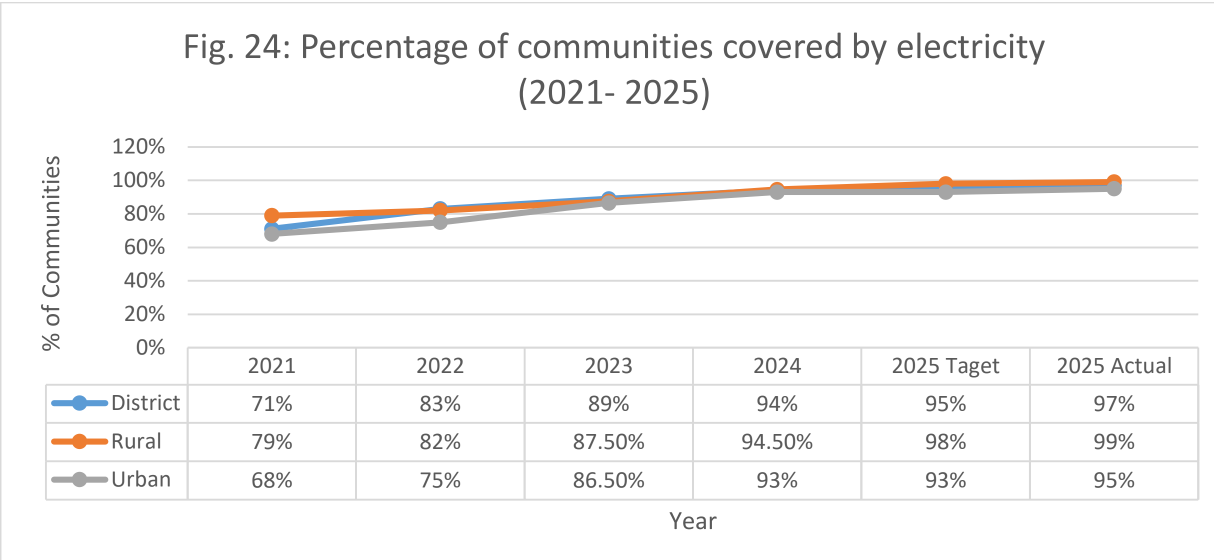
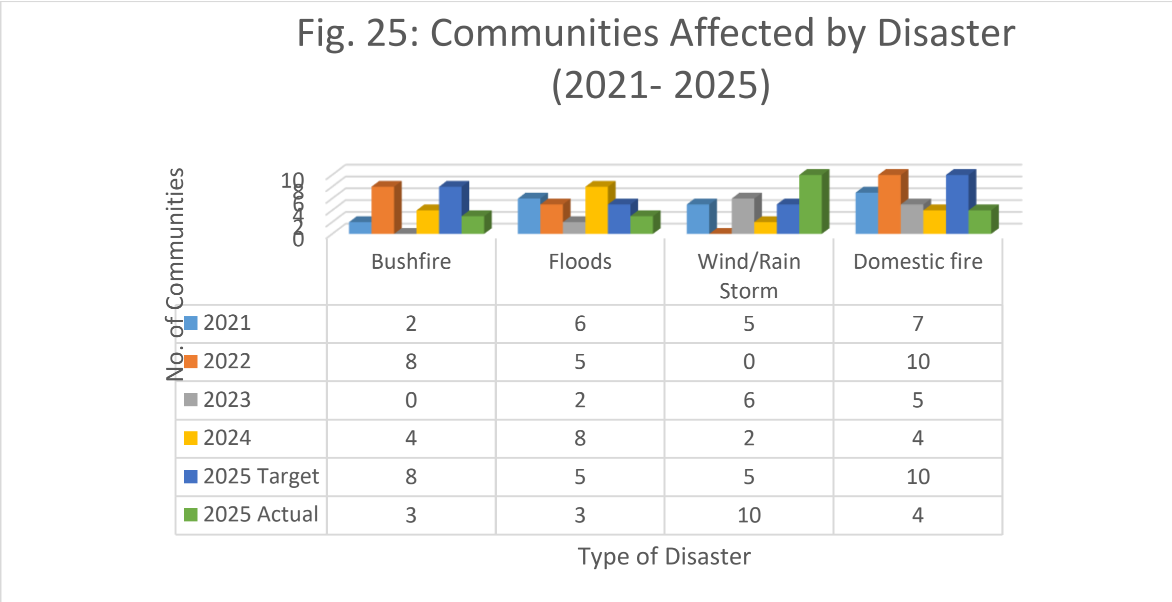


Figure 24: Percentage of communities covered by electricity (2021- 2025)

Source: Municipal Works Department report, 2025

iii. Communities Affected by Disaster

The Municipality is prone to both natural and man-made disasters such floods, wind/rain storms, bush fires, domestic fires etc. Several measures have been taken to mitigate and adapt to disasters. Among them are planting of trees, sensitizations and education on disasters, early warning signs, dredging and desilting of drains etc. The results of these intervention are shown in fig. 25.



	Bushfire	Floods	Wind/Rain Storm	Domestic fire
2021	2	6	5	7
2022	8	5	0	10
2023	0	2	6	5
2024	4	8	2	4
2025 Target	8	5	5	10
2025 Actual	3	3	10	4

Figure 25: Communities Affected by Disaster

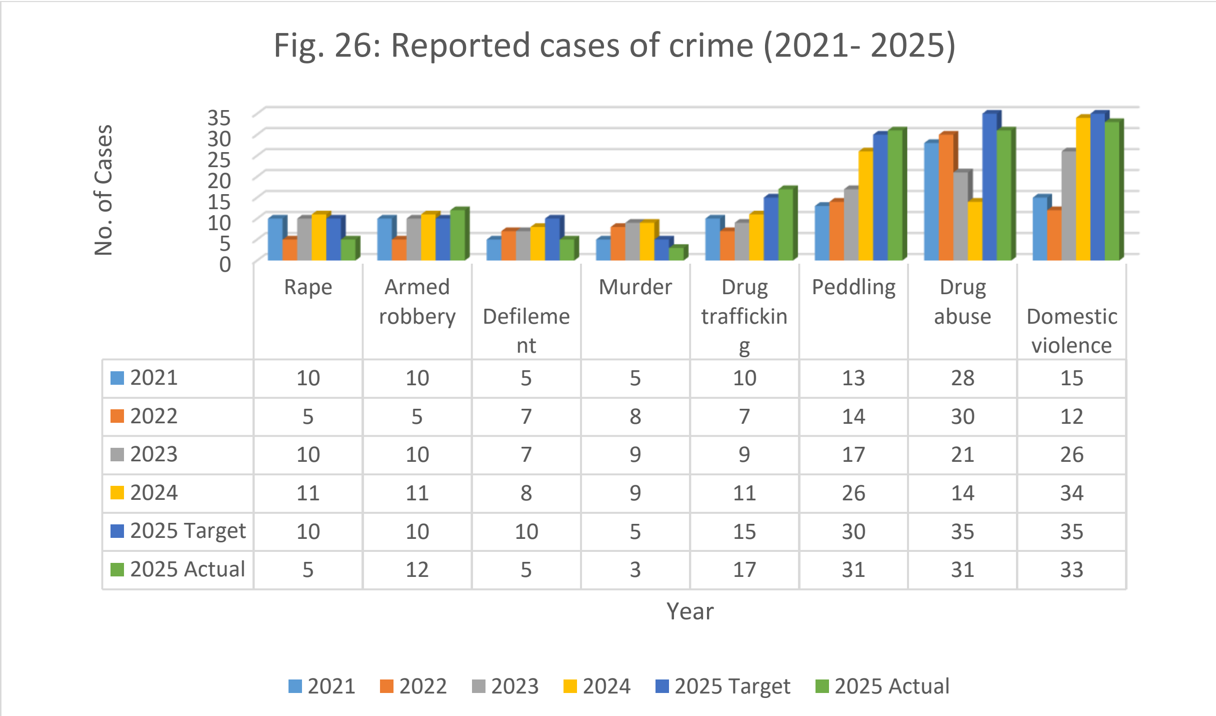
Source: Municipal NADMO report, 2025

From fig. 25, bushfires, floods and domestic fires have been reduced over the years while wind/rain storms have increased. The windstorms are natural phenomenon, so adaptation measures include the planting of trees as wind breaks and designing and constructing climate resilient structures.

2.3.4 Governance, Corruption and Public Accountability

i. Reported cases of crime

Crime is another hindrance to sustainable and threat to social cohesion. The Municipal Assembly in collaboration with other agencies such as the security, traditional authorities and youth groups have taken pragmatic steps to combat crime and reduce the youth appetite to participate in criminal activities. Among others are education on effects of criminal activities, provide support systems to mitigate crime, community vigilant groups activities, law enforcement, responsible parenting etc. These measures have contributed in reducing crime as shown in fig. 26.



	Rape	Armed robbery	Defilement	Murder	Drug trafficking	Peddling	Drug abuse	Domestic violence
2021	10	10	5	5	10	13	28	15
2022	5	5	7	8	7	14	30	12
2023	10	10	7	9	9	17	21	26
2024	11	11	8	9	11	26	14	34
2025 Target	10	10	10	5	15	30	35	35
2025 Actual	5	12	5	3	17	31	31	33

Figure 26: Reported cases of crime (2021- 2025)

Source: Department of Social Welfare and Community Development report, 2025

From fig. 26, rape, defilement and murder are on the descendancy while armed robbery, drug trafficking, drug abuse and domestic violence are on ascendancy. The drug related crime have gained some level notoriety which have brought in police special task force to nib it in the bud.

ii. Annual Action Plan implementation

The programmes and projects implemented to bring about the needed development were undertaken through a well-coordinated rolling planning system. Amidst the funding, with the support of development partners and staff being incentivized by their request for results, the plan implementation has improved over the years as shown in fig. 27.

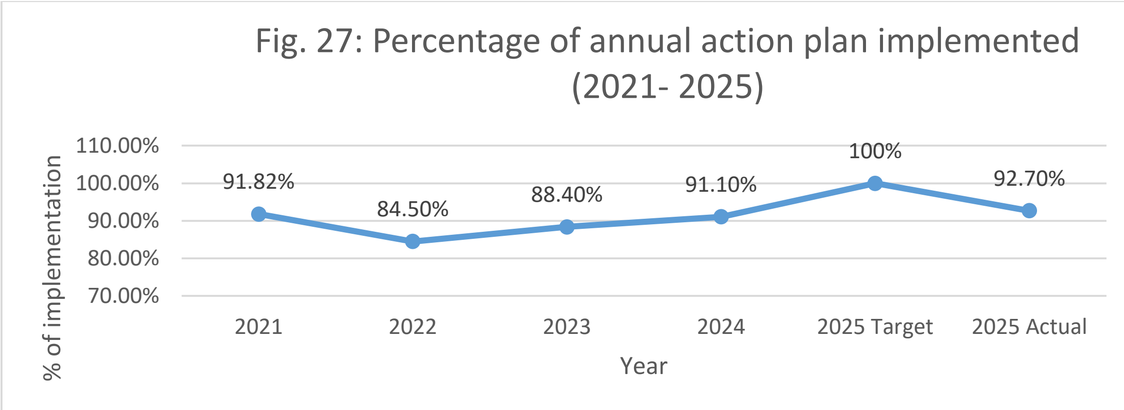


Figure 27: Percentage of annual action plan implemented (2021- 2025)

Source: SagMA MPCU report, 2025

2.3.5 MMDAs Specific Indicators

The Municipal Assembly has also implemented programmes and projects to achieve certain specific indicators to improve the living conditions of the vulnerable, marginalized and excluded segments of the society. These indicators cut across the various development dimensions as shown in annex 3. The analysis of these indicators are as follows;

i. Integrated Social Services (ISS)

The Municipality implemented the Integrated Social Services (ISS) supported by UNICEF under USAID funding. The ISS sought to integrate all the social interventions for the vulnerable group to maximize their benefits for better and sustained living conditions. Some of the integrated services are LEAP, NHIS, School Feeding, Child Welfare etc as shown in annex 3.

The ISS has thus supported child and family welfare and social protection, strengthening capacity and coordination and enabling sustainable delivery of integrated services. The initiative also focuses on promoting inter-sectoral linkages and referrals, ensuring that the most vulnerable populations are not left behind by ensuring that the poverty and vulnerability of children and families is reduced through increased access to an integrated set of social services.

ii. Social Development

According to annex 3, with the improvement in District Assemblies' Common Fund (DACF) disbursement and targeting, the health, educational and water sectors have seen remarkable progress. The infrastructure in these sectors have improved within the 2025 fiscal year which have culminated into improving number of school enrolment and teacher population, health professionals and access to water and sanitation facilities as shown in annex 3.Thus, the Pupil-classroom ratio has improved in 2024 from 37, 40 and 41 to 35, 39 and 38 at KG, Primary and JHS respectively. Similarly, health infrastructure also improved over the period under review.

Teaching and health professional Staffing have also improved at all levels. From Annex 3, Teacher population at KG, JHS and SHS increased from 2024 to 2025 but only dipped for primary level. Due to government drive to clear the backlog of trained health professionals over the years, the numbers of all category of health professionals have increased across board in 2025.

From annex 3, the population access to safe drinking water and sanitation facilities have improved over the period under review. Both Community Water and Sanitation Agency and Ghana Water Limited service infrastructure have improved. There has been massive efforts to drill boreholes and extension of pipe borne water to underserved communities and upgrading the existing ones. Though the underground water table is very low in the Municipality, there have been some successful drilling. Some of the broken boreholes have also been repaired. Ghana Water Limited is also faced with problem of producing enough water for serve the growing population due to obsolete equipment at Dalun Water Works. Thus, they ration water to the Greater Tamale Area.

iii. Economic Development

The Municipality through the Business Advisory Center (BAC) in collaboration with its partners build the capacities of the MSMEs to address challenges to expand and grow. Their capabilities have been enhanced to access funds as shown in table 1.

Table 1: MSME Access to Financing from 2021 to 2025

Item	**2021**	**2022**	**2023**	**2024**	**2025**
No. of Registered MSMEs	57	66	90	54	720
No. of MSMEs Requested	522 (CAPBUSS, and GETP	636 (eligible for GETP Project 2)	570 (BAC/GEA GRANTS)	620 (REP Matching Grant and	720 (BAC/GEA grant,

for Financing	COVID-19 grant)			Youstart Grant)	SOCO LED programme)
No. of MSMEs Supported with Financing	**135 (loans/grants)**	**51 (loans/grants)**	**37**	**71**	**154**
Deficit	**387**	**585**	**533**	**549**	**566**

Source: BAC Data 2021-2025

From table 1, the number of MSMEs requested for financing has generally increased but the number that were actually supported has been very low over the years. This is due to factors such as huge informal sector, Limited financial institutions in the MSMEs space, Delay in the repayment of previous loans, inadequate financial records of MSMEs businesses and High interest rates.

i. Infrastructure, Environment and Human Settlement

The Municipal Assembly prioritized Infrastructure, Environment and Human Settlement development to drive sustainable socio- economic development. According to annex 3, the road infrastructure in the urban area has improved over the years while that of the rural areas remained poor. For instance, the kilometer of tarred roads in the urban areas increased from 118.3km in 2024 to 138.8km in 2025, representing 7% increased. However, none of the feeder roads in the Municipality has been tarred over the years. They remained in very poor conditions, some of which are not motorable, particularly in the rainy season. This results into low access to socio-economic facilities and high post-harvest losses.

The municipality is one of the fastest growing cities in the Country. About 727 private buildings are constructed annually comprising of 18.7% commercial buildings and 81.3% residential. However, less than 28% of the developers annually apply for building permits as shown in table 2.

Table 2: Development Control

S/N	Indicator	Years				
		2021	**2022**	**2023**	**2024**	**2025**
1	No. of Permits received	90	64	44	36	104
	No. of permits approved	87	62	42	35	98
2	% of permits approved	97%	97%	95%	97%	94%
3	% of streets named	87%	91%	87%	87%	89%
4	% of communities with local plans	50%	52%	60%	65%	69%
5	% of local plans implemented	70%	75%	80%	82%	88%
6	% of local plans prepared in accordance with the structural plans/SDF	40%	45%	50%	60%	62%

Source: Municipal Physical Planning Department report, 2025

From table 2, building permits approvals were over 90% from 2021 to 2025 and streets named are also over 85%. However, the communities with local plans increased from 50% in 2021 to 69% in 2025, implementation of the local plans also increased from 70% in 2021 to 88% in 2025. The local plans that were prepared in accordance with the structural plans or spatial development plan was as low as 40% in 2024 but increased to 62%.

These improvements have been as a result of continuous education and enforcement of development control. However, further efforts are required by building the capacities of the works and physical planning departments.

The Municipality has also taken several measures to protect the environment, mitigate the effects of climate change and has taken some adaptive measures. Among others are awareness creation and education and promoting tree planting as shown in fig. 28.

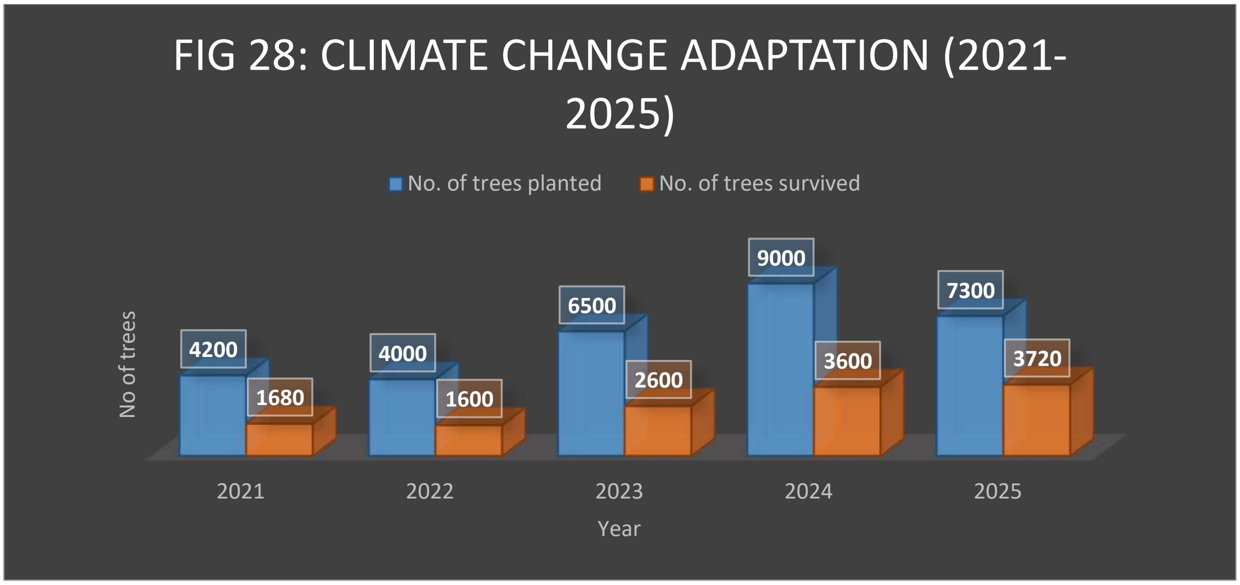


Figure 28: Climate Change Adaptation (2021-2025)

Source: Municipal NADMO Report, 2025

From fig. 28, the numbers of trees planted have increased over the years but dipped in 2025. The no. of trees survived have also increased continuously over the years. The improvement is as a result of intensified education and promoting of trees planting.

i. Governance, Corruption and Public Accountability

The Municipal Assembly continue to expand the frontiers of good governance to enhance service delivery. The Municipal Assembly has strengthened public relations and complains mechanisms, public financial mechanisms and citizen engagements. As a result, percentage of public complaints received and public complaints addressed increased from 2.40% and 34.50% in 2024 to 10.40% and 84.5% in 2025 respectively (Source: Client Service Unit report, 2025). The Percentage of audit infractions on the other hand also reduced from 30.5% in 2024 to 23.5% in 2025 and audit infractions addressed increased from 75% in 2024 to 100% in 2025 (Source: Municipal Finance Department Report, 2025).

2.4 Update on Critical Development and Poverty Issues

The Government of Ghana in collaboration with some development partners has rolled out several flagship programmes to address critical development and poverty alleviation, particularly among the vulnerable and excluded groups. The flagship programmes are outlined in annex 4a.

Many of the programmes are new of which some have started and others at preparatory stage. Among the new programmes are Big Push infrastructure Development Initiatives, Women's Development Bank Support Programme, National Apprenticeship Programme, 24-Hour Economy initiatives, Adwumawura' Programme, Feed Ghana Programme, Payment of monthly allowance to Assembly Members etc. Some of the programmes have ended such as One District-One Factory Programme, Planting for Food and Jobs and One Village-One Dam Programme. Others are continuing such as Ghana School Feeding Programme, Capitation Grant, Livelihood Empowerment Against Poverty (LEAP), National Health Insurance Scheme etc.

The Sagnarigu Municipality has benefitted from many of these programmes which have impacted the lives and livelihoods of many people. Among the programmes are Ghana School Feeding Programme, Capitation Grant, National Health Insurance Programme, Livelihood Empowerment Against Poverty (LEAP), 24-hour Economy initiatives, Free SHS programme, National Apprenticeship Programme, Feed Ghana Programme, Payment of monthly allowance to Assembly members etc.

2.4.1 Ghana School Feeding Programme

The Sagnarigu Municipality continue to benefit from the Ghana School Feeding **P**rogramme. The programme provides hot meal a day for selected deprived schools. For 2025 academic, 109 basic schools benefitted from the programme exceeding the annual target of 100. In all, a total of 39,027 pupils benefitted. This was an improvement over the previous year 80 with a total enrolment of 26,458. This has improved enrolment in beneficiary school but causing a drift from non-beneficiary schools.

2.4.2 Capitation Grant

The Sagnarigu Municipal Education Directorate for 2024/2025 academic year had allocation of GH¢1,469,770.00 for the Capitation Grant Programme. It received and disbursed an amount of GH¢926,662.86 representing 63%. It targeted all basic schools with a total enrolment of 59,245 which all benefitted. This supported the schools to meet some basic recurrent expenditure and minor maintenance.

2.4.3 Livelihood Empowerment against Poverty (LEAP)

The Livelihood Empowerment against Poverty (LEAP) programme provide monthly stipends for pro- poor households. The Municipality planned for 245 households which were enrolled on the

LEAP programme for 2025 fiscal year. All of them benefitted based on the size and vulnerability features of the households. These households were also supported to renew their NHIS card to access health care at all times. The Department of Social Welfare and Community Development planned to use GH¢40,000.00 to monitor LEAP implementation in the Municipality. The Department however received GH¢17,235.50, representing 43% of the budget.

2.4.4 National Health Insurance Scheme

The National Health Insurance Scheme for 2025 had valid card membership of 152,366 comprising of 71,593 indigenes, 26,937 informal, 40,847 aged, 3,753 under 18 years and 9,236 pregnant women. Payment of service providers improved within the period which translated into improved access to quality of health services.

2.4.5 24-Hour Economy initiatives

The 24- market project is a component of the 24-hour Economy programme. The Municipal Assembly has initiated processes for the construction of 24-hour market. Land documentation has been completed and designing in progress. The Municipality has also ring-fenced a total of GH¢4,198,954.87 from the 2025 DACF received out of a total annual budget of GH¢8,253,318.87 for the construction.

2.4.6 Feed Ghana Programme

Under the Feed Ghana Programme, the Municipal Department of Agriculture sensitized all the Communities on the various models and how they can benefit from the programme. The farmers formed cooperative groups and register with the department. The Municipality registered 678 group with total membership of 27,120. Thus, all the preparatory works have been done for the programme to start next farming season with the support of the Assembly of an amount of GH¢21,450.00 out of a budget of GH¢40,000.00

2.4.6 National Apprenticeship Programme

The National Apprenticeship Programme has started and a total of 245 people are under training. This comprises 189 female and 56 male.

2.4.7 Nkoko Nkitinkiti initiatives

The Nkoko Nkitinkiti initiative is also an agriculture base programme which preparatory works have been carryout pending the effective implementation. After the sensitization and education, a total of 225 cooperatives have been registered with a total membership of 9,000. The Municipal Assembly supported the preparatory work with an amount of GH¢9250.00 out of a budget of GH¢20,000.00.

2.4.8 Payment of monthly allowance to Assembly Members

The Honourable members of Assembly are supported with monthly allowances to aide them discharge their duties in their various electoral areas. This started in 2025 and all the thirty- three (33) members of the benefitted. A total of GH¢171,600.00 has been disbursed out of a total budget of GH¢386,100.00. Though the monthly allowances are arrears, the initiative has given more meaning to local governance.

2.5 Human resource capacity of the Municipality at the end of 2025

The objectives of the staff strength in Sagnarigu Municipality are to ensure effective governance and service delivery aligned with national development goals. This is achieved through effective delivery of social services, economic development, environmental sanitation and infrastructure.
Section 3.1 and 3.2 of the Local Government Act, Act 656 stipulate the staffing norms (Minimum and maximum number of staffs) required for the operationalization of the Assembly versa vie the actual situation. Table 3 shows the staff situation of the Municipal Assembly as at the end of 2025.

Table 3: Staff Strength of Sagnarigu Municipal Assembly as at the end of 2025

Departments	**Requirements**		**Actual**	**% of the minimum Covered**	**Training Required**
	Minimum	**Maximum**	**2025**		
Central Admin	**111**	**156**	190	**171.17**	
Human Resource Department	3	4	10	333.33	Conduct Training in Conflict Prevention and Resolution
Works Department	57	84	7	12.28	Contract Management
Social Welfare & Community Dev’t	10	13	18	180	ToT training in Community Social Protection Formation
Statistics	3	5	3	100	
Urban Roads	18	29	4	22.22	Training on road improvement and project management
Finance	21	45	7	33.33	

Agriculture	52	78	25	48.07	Training on Agricultural Best Practice and Safety use of Machinery
Physical Planning	17	24	5	29.41	Training in Land Use Planning & Management and GIS
Internal Audit	5	8	10	200	Training in Fundamentals of Auditing, Risk Management, and Internal Controls
Total	**297**	**290**	**279**	**93.94**	

SOURCE: Municipal Human Resource Department, 2025

From table 3, some departments such as Central Administration, Human Resource Management, Internal Audit Unit and Social Welfare and Community Development Departments had exceeded both the minimum and maximum staff requirement levels. This is as a result of massive recruitment and transfers to these departments. The situation has put a strained on limited resources of these departments such as congested offices, inadequate office equipment, vehicles and other logistics. The Statistics department however met the minimum staff requirement but still below the maximum limit. Many others were still below the minimum staff requirement. They are the Physical Planning, Agriculture, Finance, Urban Roads and Works Departments. This is a result of inadequate recruitment and retirement of some staff. The situation grossly affect the performance of these departments as development control and extension services are their lowest. It is therefore necessary to undertake staff rationalization and recruitment should target critical staff needs.

2.5.1 Capacity Development

The objectives of capacity development for staff of the Municipality are to enhance the skills and competencies of staff, strengthening the human and institutional improvement programs of the Municipality, providing a reliable means for documenting and sharing capacity building experiences and lessons and building effective platforms for regular stakeholder engagement to sustain the capacity building framework. These objectives aim to create a more efficient and effective staff service, ensuring that staff are well-equipped to address the challenges and opportunities presented by the decentralized governance system. As at the end of 2025 the staff capacity development training conducted is shown in annex 4b.

From annex 4b, the Municipal Assembly conducted various capacity training modules based on Capacity needs assessment of staff and the Action Plan for 2025. In all, seven training modules were conducted out of 8 modules, representing 87.5%. A total of 277 participants were training out of a target of 279, representing 99.3%. These were done through IGF, DACF and DACF- RFG funding. This means that the Assembly shifted from relying on development partners to its own IGF and central government sources to build the capacities of its staff which is more sustainable.

2.5.2 Logistics Analysis

The Municipal Assembly continuously strives to modernize its operations for enhance service delivery. It continuous to retool staff with equipment and logistics such as Computers, printers, projects, vehicles, office space etc. for storage and retrieval of information, congenial and speedy delivery of services as shown in table… these have enhanced effective and efficient service delivery.

However, these logistics are woefully inadequate as the required quantities are way above the actuals as shown in Fig. 29. A good number of them are also not in good condition. The logistical gaps for Computers, Printers, Projectors, Office Space and Vehicle are 157%, 170%, 200%, 265% and 100% respectively. To achieve the desire levels of productivity, the logistical gap needs to be bridged. This requires instituting a comprehensive IT policy by the Assembly.

Table 4: Logistics Analysis

Logistics	Required	Actual	Remarks
Computers	54	21	5 of the actual not functional
Printers	27	10	3 not functional
Projectors	6	2	1 is very old
Office Space	124	34	Congested offices and others in rented premises
Vehicle	10	5	1 not functional

Source: Municipal Assembly Asset Register, 2025

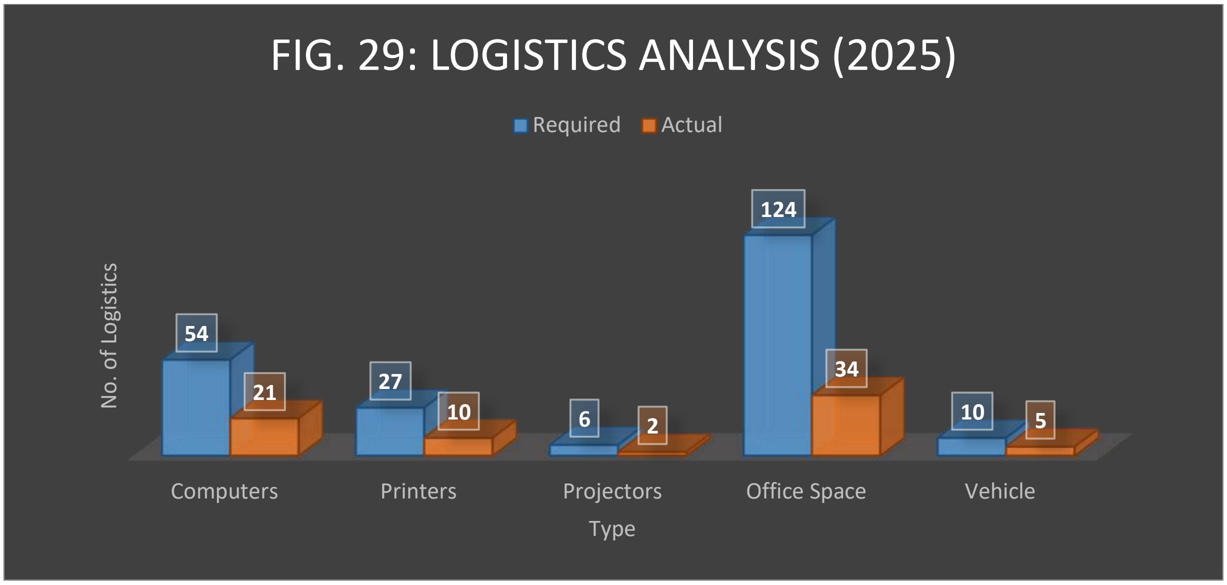


Figure 29: Logistics Analysis (2025)

Source: Municipal Department of Human Resource report, 2025

2.6 Update on evaluations conducted

The Municipal Assembly conducted both ex ant and ex post evaluations on projects and programmes. The Assembly conducted pre- feasibility studies on all approved physical projects for implementation. The objectives of evaluation is to determine the effectiveness, efficiency, relevance, impact and sustainability of the projects and programmes.

According to annex 5, the Municipality conducted pre- feasibility studies on the 2025 approved capital projects. The projects were for the construction of classroom blocks and CHPS Compounds. The evaluation found out that, the projects were viable and relevant to the needs of the people. They could however make the desire impact by including furnishing and basic equipment to make them functional.

Environmental impact assessment was also done on the projects to determine their effects on the environment using Form A and B screening forms. Though, the projects have minimal effects on the environment, certain environmental safeguards measures were proposed during the implementation such as planting of trees. The designs were also proposed to add certain climate change mitigation adaptation measures to make the structures more sustainable.

The recommendations were that, the project scope should include furnishing and basic equipment, trees and landscaping. The roofing designs should be robust enough to withstand windstorms and the classrooms should ceiled and fix with fans with wider windows to reduce temperatures in the classrooms. Stakeholder involvement throughout the project life cycle was also recommended.

The Municipality was also supported by Center for Democratic Development (CDD) Ghana under the evidence for Development Programme to conduct evaluation of selected projects and programme to assess their level of impact. The projections and programmes were CHPS Compound constructed at Kogni, Construction of road at Ward ‘K’ and Village Savings and Loans Associations (VSLAs) programme in the Municipality.

The findings were that, the road construction has reduced travelling time, improved access to social and economic amenities, increased economic activities and incomes and reduced flooding in the community. The Construction of the CHPS compound at Kogni also reduced travelling distance to access health, hence, improved access to quality health, maternal and infant mortality reduced and OPD attendance also improved. The VSLA also improved access to credit and businesses expanded, particularly, women businesses, improved social cohesion and community self-help initiatives.

The however recommended regular maintenance of the road, construction of health staff accommodation and transition the VSLAs into corporate organizations

According to annex 5, the Municipality as conducted end of term assessment of the 2022-2025 Medium Term Development Plan. About … of the planned programmes and projects were implemented. Many of the indicators such as enrolments, agriculture production and productivity, Gender parity rate, stunting etc. had improved over the period. Few others such BECE pass rate, arable land under cultivation deteriorated considerably.

The evaluation report recommends continues effort to increase the share of IGF to the Municipality’s development efforts and high level stakeholder engagement to arrest the falling BECE pass rate.

2.7 Update on Participatory Monitoring and Evaluation (PM&E)

Participatory Monitoring and Evaluation using the Participatory Rural Appraisal (PRA) tools enhances the success of projects and programmes in achieving goals and objectives, increase ownership and sustainability, promote knowledge learning and sharing, and replicability. From Annex 6, the Municipality conducted Participatory Monitoring and Evaluation on a number of programmes and projects for the 2025 fiscal year. Among others were all on- going capital projects, Crop demonstrations, home and farm visits, WASH programmes and evaluation of some selected programmes and projects. It also conducted performance review of the implementation of 2022-2025 Medium Term Development Plan. It employed varying PRA methods and tools in conducting the PM&E such as transect walks, Focus Group Discussions, Participants Observations, trend analysis, structured and semi- structured questionnaires and Community Score Card.

According to Annex 6, there were several key findings and recommendations that shaped the implementation of the projects and programmes and also serve as a guide for future ones. Among others were delay in the completion of projects, improvement in some key indicators and declined in others, some completed market stores not being use, No project sign post for DACF funded projects, Farmers do not take their farm produce to the community warehouses, Most of the farmers have adopted feed formulation, Poor attitude towards sanitation by some community members etc. some of the recommendations were Increase stakeholder in project design and implementation, Increase IGF share of revenue for development, Contractors submit revised works programmes, SOCO and GSCSP funds been release for payment, Encourage more contractors to engage female artisans, Farmers form groups in order to attract buyers and also gain negotiation power on pricing, Intensive household engagement on behavior change in WASH, etc.

CHAPTER THREE: CONCLUSION AND WAY FORWARD

3.0 Introduction

The chapter highlights the key issues addressed by the implementation of the 2025 Annual Action Plan. It also highlights the issues that were not addressed by the 2025 implementation but will be rolled over to the 2026 fiscal year if still relevant. Consequently, some recommendations are made to guide future planning and conclusions drawn from the monitoring and evaluation of 2025 Annual Action Plan as well as 2022-2025 Medium-Term Development Plan.

3.1 Key Issues Addressed in 2025 Fiscal Year

The 2025 fiscal year saw improvements in addressing some key development issues. These include are:

1. Low productivity in some staple crop production: Increased productivity in some staple crop production such as maize, rice, millet, sorghum, yam and groundnuts. One of the potentials presented by the 2025 farming season is the poultry industry which could be a game changer in the agriculture sector.
2. Low IGF generation: Although the share of Internal Generated Fund of the total revenue remains low, there has been remarkable improvement over the period. The Municipal Assembly will continue the drive to IGF share of the total revenue
3. Low enrolment rate: Net enrolment rate at Kindergarten, JHS and SHS for 2025/2026 have all improved over that of 2024/2025 academic year except primary school level.
4. Malaria case fatality (Institutional): Malaria case fatality among under five years and women between 15- 49 years has significantly reduced due to preventive measures put in place and test before treatment.

5. High rate of Child abuse: Child trafficking, child labour, sexual abuse, emotional abuse, child neglect, early marriages, FGM and Family child separation have all improved over the period under review due to the coordinated intense education, support systems and effective collaboration among partners within the space.

6. Poor state of roads and transport system: The condition of roads in the urban area has improved while those in the rural areas remained poor.

7. Inadequate access to potable water and sanitation facilities. Although there has been improvements, further efforts are required to achieve sustainable access to all in the Municipality.

3.2 Key Development Issues Yet to be addressed

In spite of the strenuous efforts made in addressing development issues in the Municipality, some development issues did not realize any improvement, others even retrogressed. Among others are;

1. Dwindling arable land under cultivation: Arable land under cultivation continues to dwindle due to pressure from rapid urbanization. If this trend is not checked, crop farming in the Municipality may decline significantly.
2. Prevalence of Malnutrition: Currently at delivery more babies weigh less than 2.5kgs classified as low birth weight (LBW). It can be traced back to poor antenatal services, poor health and nutrition of the mother and would affect child survival and growth, and may lead to future health and psychosocial development problems on the child.
3. Poor performance at BECE: In spite of the huge investment in the education sector at the basic level, BECE Pass rate continue to fall over the years from 2021 to 2025. This is as a result of poor supervision, teacher transfers not serving critical staff gaps, inadequate good teaching and learning environment.

3.3 Recommendations

As development is continuous, the Municipal Assembly will continue to re-strategize to improve on development outcomes. The Municipal Planning Coordinating unit (MPCU) has therefore proposed the following recommendations;

1. The Municipal Planning Coordinating Unit has recommended urban agricultural practices that do not require the use of large tracts of land. Some of them are promoting backyard gardens, small scale irrigation schemes, bucket gardens, greenhouses etc. These will increased productivity and all-year round farming.
2. In relation to the above, the Municipality will also harness the potential of the poultry and the livestock farming present to diversify agriculture production. These also require less use of land.
3. The MPCU is also proposing an annual education forum of key players in the education ecosystem to come out with blue print to reverse the fall in BECE performance and general education outcomes at all levels.
4. The DACF guidelines should also be improved to separate the M&E allocation from administration to ensure funds availability for effective and efficient monitoring and evaluation.

5. The MPCU will establish a proposal development unit to enhance the Municipality's capacity in accessing additional funding to improve projects and programmes implementation.

3.4 Conclusion

The Municipality has made strides in its developmental efforts and has chalked several milestones. This was made possible through the support and dedication of all stakeholders and development partners. However, further efforts are required to be able to meet all the medium-term development goals and objectives which will propel us in achieving the Sustainable Development Goals and Africa agenda 2063. The Municipality aims to strengthen collaborations to achieve this feat.

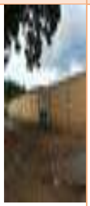
Annex 1a.1: Project Status for 2025

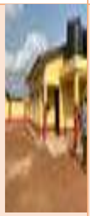
Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure to Date	Out Standing Balance	Implementation Status		Strategies To Improve Project Completion Rate	How Citizens were involved in monitoring of works contract	Remarks
Code	**Name**											**%**	**Pictures**			
N/A	Complete the Construction of 1 No. 3-Unit Classroom Block at Failatu (Payment of Retention)	Social Development	Kalpohin	Yape Doo company LTD	258744.2	20/08/29	IGF	20/09/19	9/3/21	258744.2	0	100		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in project design and field visits	Land acquired and documented
N/A	Complete the Construction of 1 No. 3-Unit Classroom Block	Social Development	Bagabaga Annex Prim	Kiddal enterprise	468,264.41	20/09/22	DACF	3/10/22	2/3/23	468,264.41	0	100		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in design and in field visits	Land acquired and documented

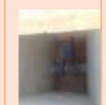
N/A	Construction of 3-unit classroom block at Gumani Methodist School	Social Development	Gumani	Bomshelli enterprise	910,003.77	22/05/25	DACF-MP	15/05/25	14/11/25	270,000.00	640003.77	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in design and in field visits	Land acquired and documented
N/A	Construct 1 no. 3-unit classroom block and anciliary Facilities	Social Development	Wovogu Yepala	M/S Danat Construction	1,096,558.32	9/9/25	DACF-MP	9/9/25	9/3/26	290,000.00	806558.32	45%		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in design and in field visits	Land acquired and documented
N/A	Construct 1 no. 3-unit classroom block and anciliary Facilities	Social Development	Kunyevella Primary School	A. Fatawu Wumpini Ltd	1,005,105.15	3/06/25	DACF	10/6/25	10/12/25	192,082.72	813022.43	65%		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in design and in field visits	Land acquired and documented

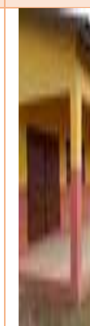
N/A	Construct 1 no. 3-unit classroom block and anciliary Facilities	Social Development	Kulaa Junior High School	Chantiwuni Construction Ltd.	975,847.95	3/06/25	DACF	10/6/25	10/12/25	298,557.00	677290.95	31%		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Construct and furnish 1 No. 2 unit KG Block with office and store	Social Development	Kpalsi AME Zion KG	AL-Aqar Estates Agency	944,687.10	13/11/25	DACF	20/11/25	6/3/26	251,717.40	692969.7	27%		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Renovate 1 No. 3-Unit Classroom Block	Social Development	Kalpohin Anglican Primary School	Kati-dumba	300,957.25	13/11/25	DACF	20/11/25	6/3/26	270,861.53	30095.72	90%		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented

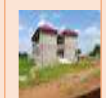
N/A	Rehabilitate a Pavilion and Offices	Social Development	Sagnarigu Health Center	Rexek Limited	151,793.40	7/8/25	DACF	15/08/25	16/09/25	137,994.00	13799.4	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Construct and furnish 1 No. CHPS compound with accommodation for health workers	Social Development	Gbayamini	Eco-Naa LTD	1,485,609.83	21/08/25	DACF	28/08/25	7/11/25	426,014.10	1059595.73	29%		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Construct and furnish 1 No. CHPS compound with accommodation for health workers	Social Development	Sognayili	Messrs Rexek Ltd.	1,499,883.00	2/12/25	DACF	9/12/25	25/03/26	224,982.42	1274900.58	15%		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented

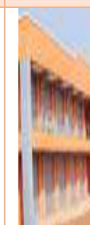
N/A	Construct a fence wall at Gumani Community public Toilet	Social Development	Gumani	Eco-Naa LTD	195,104.45	2/07/24	DACF	10/7/24	3/10/24	195,289.00	-184.55	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Construct 1 No. 6-seater KVIP Toilet at Taha.	Social Development	Taha	Eco-Naa LTD	154,104.45	21/08/25	DACF	28/08/25	7/11/25	151,208.90	2895.55	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Construct a fence wall at Choggu Community public Toilet	Social Development	Choggu	Kuzama Ventures	315,896.15	13/05/24	DACF	27/05/19	27/08/25	285,810.81	30085.34	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented

N/A	Construct 1No. 3-Unit Nurses Quarters and furnish with 3No. Beds and mattresses, 3 set of living room furniture, 3 set of kitchen carbinets, gas cookers and utensils and 3No. TV Sets	Social Development	Kogni Health Center	Yapee Doo Company Limited	800,734.20	22/10/24	SOCO	16/11/24	16/11/25	679,090.00	121644.2	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	MoU signed landowners with allocation letter and cadastral plans provided
N/A	Construct and furnish 1 No. CHPS Compound and 2-Unit Accommodation	Social Development	Kunyeveila	Sisaturasoul Company Limited	992,548.94	22/10/24	SOCO	22/10/24	24/05/25	0	992548.94	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	MoU signed landowners with allocation letter and cadastral plans provided
N/A	Complete the Construction of 1 No. 12 seater Institutional Toilet with hand washing facilities and fence wall	Social Development	Kanvilli market	Kpalua Company Ltd	708,154.56	13/10/23	SOCO	6/11/23	13/03/24	717,764.05	-9609.49	100 %		Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	MoU signed landowners with allocation letter and cadastral plans provided

N/A	Complete Construction of 1 No. 12 seater institutional toilet with hand washing facility and fenced wall at Shishegu lslamic Foundation School and Construction of a community park (Astroturf)	Social Development	Shishegu lslamic Foundation School and Tamale Technical University	HUASA DESTINY VENTURES	1,527,033.90	13/10/23	SOCO	20/11/23	13/05/24	1,392,740.65	134293.25	100 %	 	Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	MoU signed landowners with allocation letter and cadastral plans provided
N/A	Upgrade and extend pipe water system to Changnaayili and Fuo	Social Development	Fuo and Chagnaayili	M/S ME & YOU ENTERPRISE LIMITED	1,047,951.12	22/10/24	SOCO	23/10/24	22/05/25	771,884.09	276067.03	N/A	 	Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	MoU signed landowners with allocation letter and cadastral plans provided
N/A	Site and Drill 1 no. Mechanised Borehole with Elevated Tank Stand at Kunyevela	Social Development	Kunyeveila	MESSRS JOSADEL ENTERPRISE	275,903.25	22/10/2024	SOCO	24/10/2024	24/02/2025	0	275903.25	100 %		Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	MoU signed landowners with allocation letter and cadastral plans provided

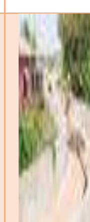
N/A	Complete the Rehabilitation of 2 No. 6 Unit Classroom Blocks at Choggu Nuru Islam Primary	Social Development	Choggu-Nuru Islam	Kuzama ventures	198,496.20	13/04/2023	DACF	10/4/2023	24/05/2023	164,036.95	34459.25	100 %		Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	The school was already existing and the land document was acquired
N/A	Complete the Rehabilitation of 2 No. 6 Unit Classroom Blocks at Nyanshegu-St. methodist school	Social Development	Nyans-St. Methodist school	Salpawuni	154,936.95	4/18/2019	DACF	10/4/2023	24/05/2023	139,443.26	15493.69	100 %		Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	The school was already existing and the land document was acquired
N/A	Construct 3,000 units of furniture (Dual- 2,500, Mono- 1,300, Hexagonal- 200 and 200 tablets) for Schools	Social Development	Municipal wide	N/A	N/A	N/A	DACF	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	Yet to start

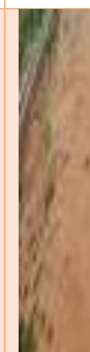
N/A	Rehabilitate 1 No. 10-seater Aqua Privy Toilet at Kalpohin Shrine and Septic Tank for 10-seater Water closet Toilet and Drill mechanized Borehole at Kalpohin	Social Development	Kalpohini	Eco Naa LTD	396,022.50	7th August 2025	MP-CF	15th August 2025	7th November 2025	0.00	396,022.50	100 %		Regular site meetings and result-oriented monitoring	Assembly member and key opinion leaders were involved in the monitoring of the project	Land acquired by the community for such purpose
N/A	Complete the Construction of Clinic, crèche and construction of lockable stores at Sagnarigu	Economic Development	Sagnarigu	Afrime company Ltd.	2,890,629.85	21/02/22	DACF	21/04/22	21/04/23	2,938,050.09	-47420.24	95%	 	Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Complete the Construction of Commercial Building, Shed (6 No.) and External Works	Economic Development	Sagnarigu Market	Iddal Company Ltd.	3,849,149.52	27/07/24	DACF	27/07/24	28/07/25	3,711,408.41	137741.11	100 %	 	Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented

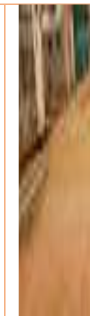
N/A	Complete the Construction of 24 No. lockable stores, 20 Seater WC Toilet, Urinal with hand washing facility, 1291Sqm paved lorry park market:, Phase II	Economic Development	Sagnarigu Market	Savannah Company Ltd	4,705,484.69	13/0524	GSCSP	8/7/24	8/1/25	3,874,775.51	830709.18	100 %	 	Revised Works programme with cash flow strictly supervised and monitored	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Complete the Construction of 2 storey 40 No. lockable stores, 2 storey 24 No. lockable stores, 2 storey banking facility and external works	Economic Development	Jisonayili market	Savannah Company Ltd	9,544,020.66	9/10/23	GSCSP	8/12/23	9/8/24	8,619,581.53	924439.13	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Complete the Construction of 2 storey 22 No. Lockable Stores, Police Post, Creche, Clinic, 72 No. Stalls, Rehabilitate Washrooms	Economic Development	Jisonayili market	Iddal Company Ltd.	8,631,803.83	9/10/23	GSCSP	8/12/23	8/9/2024	7,035,321.51	1596482.32	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Land acquired and documented

N/A	Complete the Construction of 2 -Storey Commercial Building with the following Facilities: Stores, 6 No. Washroom and warehouse	Economic Development	Katariga Market	Myturn Limited	5,010,444.57	13/05/24	GSCSP	8/7/24	8/1/2025	3,446,626.46	1563818.11	65%		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Construction of 2-story , 20N0. Lockable stores with a Bank , 24No. Stalls and paving of 977.5 SQM car park	Economic Development	Katariga Market	Kumodo Limited	4,101,406.09	27/06/24	GSCSP	21/07/24	21/01/2025	2,518,151.62	1583254.47	75%	 	Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Complete the Construction of 24 no. Stalls, 14 seater Washroom Facility and External Works (Paving of 1331sqm Lorry park and 591sqm car park	Economic Development	Kalpohin Market	Otensco Limited	3,287,581.17	13/05/24	GSCSP	10/12/24	10/12/24	2,245,649.60	1041931.57	100 %	 	Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Land acquired and documented
N/A	Complete the construction of 2-storey 40 no. Lockable stores	Economic Development	Kalpohin Market	Kumodo Limited	3,849,149.52	27/06/24	GSCSP	24/07/24	24/01/25	3,589,021.30	260128.22	100 %		Regular site meetings and result-oriented	Community leaders participate in design and in field visits	Land acquired and documented

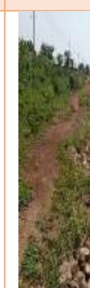
														monitoring		
N/A	Construction Livestock Market , Loading Ramp, and Revenue Collection Point and and ;Laying Of Carpet For Football Pitch	Economic Development	Nangbagu TaTU	B.B.B Company Limited	1,185,304.94	13/10/23	SOCO	13/10/23	13/11/24	829,148.94	-415476.56	100 %		Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	MoU signed landowners with allocation letter and cadastral plans provided
N/A	Rehabilitate 800M Kalpohin SHS-Sangani Road	Economic Development	Kalpohin	Kpalua Company	1,350,878.38	22/10/2024	SOCO	24/10/2024	24/02/2025	937,206.00	413672.38	100 %		Regular site meetings and result-oriented monitoring	Use of Community Project Implementation Committees (CPICs)	MoU signed landowners with allocation letter and cadastral plans provided
N/A	Complete the Construction of 2km road with the following facilities: surfacing with bitumen, paved pedestrian walk-ways, 0.9m side drains, bicycle lane, Plant 200No. acacia trees and 60No. metallic	EnvironmentInfrastructure and Human Settlement	Kpalsi-Dimala road	Aschal Limited	17,200,000.00	13/0524	GSCSP	30/05/24	30/11/24	16,291,003.53	908996.47	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Demarcated in Local plan

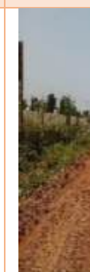
	single arm LED streetlights with road signs and markings															
N/A	Complete Construction of 0.9 Km Road with Drains, Road Marking , Street Lights	EnvironmentI nfrastructure and Human Settlement	Katariga off the Tamale – Kumbungu Road phase 1	Mawums Limited	14,565,885.21	9/10/23	GSCSP	15/11/23	9/8/24	5,580,221.75	8985663.46	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Demarcated and approved in Local plan
N/A	Complete the Construction of 1.25km Road with the following facilities: Bituminous surface, one carriageway (two-lane) opened U-drains, 100No. Acacia Trees, 6 no. Streetlight with Road signs Markings	Environment,I nfrastructure and Human Settlement	Gumani-Nyanshegu road	Myturn Limited	9,843,264.00	13/05/24	GSCSP	5/7/24	5/2/25	6,575,139.48	3268124.52	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Demarcated and approved in Local plan
N/A	Complete the Construction of 1600m Rectangular Drain, 1 No. Box Culvert and 7 No.	Environment,I nfrastructure and Human Settlement	Nobisco-Naaluro Stream	Ashcal Ltd.	10,950,000.00	13/05/24	GSCSP	30/05/24	30/11/24	10,561,749.13	388250.87	100 %		Regular site meetings and result-oriented	Community leaders participate in design and in field visits	Demarcated and approved in Local plan

	Footbridge (Phase II)													monitoring		
N/A	Complete the Construction of 1.600m Rectangular Drain, 1 No. Box Culvert and 7 No. Footbridge (Phase I)	Environment,Infrastructure and Human Settlement	Nobisco-Naaluro Stream	Bildex Limited	6,661,060.48	9/10/23	GSCSP	4/6/24	4/1/25	6,116,358.81	6486733.48	100 %		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Demarcated and approved in Local plan
N/A	Construct 1.5km Sagnarigu Market Road with surfacing with bitumen, paved pedestrian walk ways, 0.9 side drains, bicycle lane , 200 No. acacia trees and 60 No. single arm led streetlights with road signs and markings	Environment,Infrastructure and Human Settlement	Sagnarigu	Aschal Limited	7,980,000.00	5/12/4	GSCSP	17/03/25	17/09/25	1,817,019.81	6162980.19	36%		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Demarcated and approved in Local plan

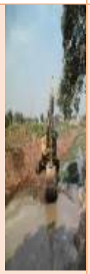
N/A	Construct 1.2km Gundaa Naa Road with surfacing with bitumen, paved pedestrian walk ways, 0.9 side drains, bicycle lane , 200 No. acacia trees and 60 No. single arm led streetlights with road signs and markings	Environment,Infrastructure and Human Settlement	Ward K.	Aschal Limited	8,980,000.00	5/12/4	GSCSP	17/03/25	17/09/25	1,168,830.90	7811169.1	26%		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Demarcated and approved in Local plan
N/A	Construction of 1.65KM Bituminous road surfacing with the following, non-motorized lane, 0.6M U Drain , 200No. Acacia trees and 60No. Metallic Single arm LED streetlight with road marking phase II	Environment,Infrastructure and Human Settlement	Katariga-Sugashee road	Mawums Limited	16,054,099.49	4/6/24	GSCSP	26/06/24	26/01/25	7954573.98	8099525.51	100%		Regular site meetings and result-oriented monitoring	Community leaders participate in design and in field visits	Demarcated and approved in Local plan
N/A	Complete the Extension of electricity (including	Environment Infrastructure and Human Settlement	Sagnarigu kukuo, Northern Command	Ultimaxo GH LTD	396,459.72	19th November 2024	DACF-RFG	27th November 2024	19th February 2024	396,459.72	0	100%		Regular site meetings and result-	Assembly member and key opinion leaders were	All the designated places where the

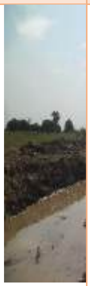
	streetlights) to Sagnarigu kukuo, Northern Command Millitary Headquarters, & Sorogu Yepala.		Millitary Headquarters, & Sorogu Yepala and Salamba											oriented monitoring	involved in the monitoring of the project	electricity will be passing land document acquired for sucb purpose
N/A	Design and construct 24-hour economy market	Environment,Infrastructure and Human Settlement	Zagyuri	8,253,318.87	N/A	N/A	DACF	N/A	N/A	N/A	0.00	0%	-	-	-	Yet to start
N/A	Gravelling INFIN Fuel Filling Station Link Road	Environment,Infrastrcture and Human Settelement	Zagyuri	N/A	N/A	N/A	DRIP	28th December, 2024	30th January, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Gravelling Community Health Center (CHPS) Road	Environment,Infrastrcture and Human Settelement	Zagyuri	N/A	N/A	N/A	DRIP	29th January, 2025	10th February, 2025	Nil N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

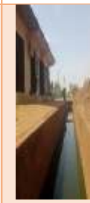
N/A	Gravelling of Zagyuri Community Cemetery Road	EnvironmentInfrastrcture and Human Settelement	Zagyuri	N/A	N/A	N/A	DRIP	4th February, 2025	6th February, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Gravelling of Kunyevila Cemetery Road	Environment,Infrastrcture and Human Settelement	Kunyevila	N/A	N/A	N/A	DRIP	7th February, 2025	8th February, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Reshaping Katariga Yapala Area Roads	EnvironmentInfrastrcture and Human Settelement	Katariga	N/A	N/A	N/A	DRIP	14th February, 2025	17th February, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

N/A	Grading of Kalpohini Main Road (2nd Ring Road)	Environment,Infrastrcture and Human Settelement	Kalpohini	N/A	N/A	N/A	DRIP	21st February, 2025	24th February, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Grading of Kpawumo Main Road	Environment,Infrastrcture and Human Settelement	Kpawumo	N/A	N/A	N/A	DRIP	24th February, 2025	5th March, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Construction of 2no Speed Hump on the Sakasaka-Nyanshegu link Road	Environment,Infrastructure and Human Settlement	Nyanshegu	M. Iman Enterprise Company Ltd	38,766.20	15th Aug, 2025	DUR	N/A	18th Nov, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

N/A	Construction of 2no Speed Hump on the Kalisco SHS Road	Environment,Infrastrcture and Human Settelement	Kalpohini	M. Iman Enterprise Company Ltd	41,540.20	15th Aug, 2025	DUR	N/A	18th Nov, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Pothole Patching on Sognayili Road	Environment,Infrastrcture and Human Settelement	Sognayili	Hajisam Ventures	101,250.00	15th Aug, 2025	DUR	N/A	18th Nov, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Potchole Patching on Fuo Main Road	Environment,Infrastrcture and Human Settelement	Fuo	Sasco Levels Ltd	150,256.00	15th Aug, 2025	DUR	N/A	18th Nov, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

N/A	Maintenance of Damaged road signs within Sagnarigu	Environment,Infrastrcture and Human Settelement	Sanarigu Municipality	Obliahanan Gh Ltd	95,131.60	15th Aug, 2025	DUR	N/A	18th Nov, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Re-Alignment Of Inlet Channel Of Tripple 3x3 Box Culvert On Fuo-Taha Road, Phase 1 (Relocated To Kamina-Gbanyamni Earth Channel)	Environment,Infrastrcture and Human Settelement	Taha	Mubaway Enterprise	68,896.25	15th May, 2025	DUR	N/A	7th July, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Dredging Of Kamina-Gbanyamni Earth Channel In Sagnarigu Municipality Phase 1	Environment,Infrastrcture and Human Settelement	Gbanyamni	Sasco Levels Ltd	75,000.54	15th May, 2025	DUR	N/A	7th July, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

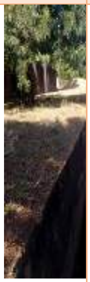
N/A	Dredging Of Kamina-Gbanyamni Earth Channel In Sagnarigu Municipality Phase 4	Environment,Infrastrcture and Human Settelement	Gbanyamni	Bomshele Enterprise	85,002.56	15th May, 2025	DUR	N/A	6th July, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Dredging Of Outlet Channels Of Culverts At Kamina/Gbanyamni And Gurugu In Sagnarigu Municipality	Environment,Infrastrcture and Human Settelement	Gbanyamni,Gurugu	Ontop Limited	82,000.00	15th May, 2025	DUR	N/A	6th June, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Dredging Of Wamale-Dabogshei Earth Channel Phase 1	Environment,Infrastrcture and Human Settelement	Taha	Obliahanan Gh Ltd	104,207.46	15th May, 2025	DUR	N/A	7th July, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

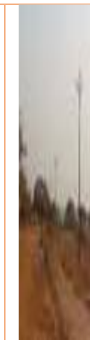
N/A	Desilting of Drains Along Nyanshegu area roads Link 2	Environment, Infrastrcture and Human Settelement	Nyanshegu	Wun'binbirili Enterprise	10,027.50	15th May, 2025	DUR	N/A	25th July, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Gas station road, Kalpohini Estate	Environment, Infrastrcture and Human Settelement	Kalpohini	Mubaway Enterprise	7,129.50	15th May, 2025	DUR	N/A	25th July, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Gumani Forest Link 2	Environment, Infrastrcture and Human Settelement	Gumani	Shakit Construction Ltd	10,200.75	15th May, 2025	DUR	N/A	5th August, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

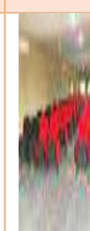
N/A	Desilting of Drains Along Kanvili Tuunayili Main road ph. 2, Rhs	Environment, Infrastrcture and Human Settelement	Kanvili Tuunayili	A R-Fanikam Consult	8,137.50	15th May, 2025	DUR	N/A	5th August, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Kanvili Tuunayili Main road ph. 1, Lhs	Environment, Infrastrcture and Human Settelement	Kanvili Tuunayili	Zaazibia Company Limited	8,347.50	15th May, 2025	DUR	N/A	5th August, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Kanvili Tuunayili Main road ph. 1, Rhs	Environment, Infrastrcture and Human Settelement	Kanvili Tuunayili	BK Prinkler Enterprise	8,308.13	15th May, 2025	DUR	N/A	5th August, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

N/A	Desilting of Drains Along Nyanshegu area roads Link 3	Environment, Infrastrcture and Human Settelement	Nyanshegu	Bandi Suglo Enterprise	7,431.69	15th May, 2025	DUR	N/A	5th August, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Nyanshegu area roads Link 4	Environment, Infrastrcture and Human Settelement	Nyanshegu	Dixin Enterprise	8,386.88	15th May, 2025	DUR	N/A	5th August, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Old Kariga Road, Ph. 1	Environment, Infrastrcture and Human Settelement	Gumani	4th September, 2025	7,162.58	17th July, 2025	DUR	N/A	6th September, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

N/A	Desilting of Drains Along Old Kariga Road, Ph. 2	Environment, Infrastrcture and Human Settelement	Gumani	Tia-Kimo Engineering Services	10,223.33	17th July, 2025	DUR	N/A	8th September, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Old Kariga Road, Ph. 3	Environment, Infrastrcture and Human Settelement	Gumani	Tia-Kimo Engineering Services	7,969.92	17th July, 2025	DUR	N/A	14th September, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along sognayili main road	Environment, Infrastrcture and Human Settelement	Sognayili	Banbeinininya Enterprise	8,000.16	17th July, 2025	DUR	N/A	14th September, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

N/A	Desilting of Drains Along NHIS Road, Chogu low cost	Environment, Infrastrcture and Human Settelement	Choggu	Asheba company Ltd	15,425.76	17th July, 2025	DUR	N/A	24th September, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Kanvili Tuunayili Main road ph. 2, Lhs	Environment, Infrastrcture and Human Settelement	Kanvili	Asheba company Ltd	8,141.28	17th July, 2025	DUR	N/A	24th September, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A
N/A	Desilting of Drains Along Kalpohini Cemetry Road Lhs, ph 1	Environment, Infrastrcture and Human Settelement	Kalpohini	Fatilihud Enterprise	8,055.60	17th July, 2025	DUR	N/A	24th September, 2025	N/A	N/A	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	N/A

N/A	Complete the Extension of electricity (including streetlights) to	Environment, Infrastrcture and Human Settelement	Sagnarigukukuo, Northern Command Millitary Headquarters, & Sorogu Yepala.	Works engineer	396,635.00	2/01/2025	GoG	2/02/2025	2/06/2025	396,635.00	0.00	100 %		Enhanced community engagement, regular monitoring/supervision	Through effective stakeholder engagement strategy led by the Assembly member and opinion leaders	All designated places where the extension of electricity will passed land were acquired by the community chiefs
N/A	Rehabilitate , maintain streetlights in the Municipality	Environment, Infrastrcture and Human Settelement	Gbalai, Kulaa and Sanga	N/A	N/A	N/A	GoG	N/A	N/A	N/A	N/A	100 %	N/A	Participation	Stakeholder engagement	Successful
N/A	Install 500 property plates	Environment, Infrastrcture and Human Settelement			N/A	N/A	GoG	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Yet to start
N/A	Maintenance of 200 street signage plates	Environment, Infrastrcture and	Choggo Maanayili , Choggo Yapalsi,	N/A	150,000		GSCSP	12th August, 2025	15th December, 2025	40,000	N/A	100 %	N/A	Involvement of Assembly members	Public Education	Successful

		Human Settelement	Gurugu, Jisonayili, kanvili											and Chiefs		
N/A	Complete the Construction of 1 No. 4-unit Additional Office Block and Store for the Municipal Assembly	Governance, Corruption and Public Accountability	Sagnarigu	Tintun Enterprise	531,000.00	19/01/22	DACF	15/02/22	15/02/25	429,055.80	48615.2	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in design and in field visits	Land acquired and documented
N/A	Complete the Renovation and furnishing of the MCE's bungalow	Governance, Corruption and Public Accountability	Sagnarigu	Rexek Limited	332,955.00	3/04/25	DACF	16/04/25	20/07/25	332,955.00	0.00	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in design and in field visits	Land acquired and documented
N/A	Rehabilitate and furnish the Municipal Assembly Conference Hall	Governance, Corruption and Public Accountability	Sagnarigu	Rexek Limited	238,782	7/8/25	DACF	5/9/22	5/3/23	185,950.00	52832	100 %		Revised Works programme with cash flow strictly supervised and monitored	Community leaders participated in design and in field visits	Land acquired and documented

	** 1. N/A mark indicates that information not available as projects were either awarded and funded at National level or Development partners without making information available **2. Here the dash mark (-) indicated that the projects are yet to start

Source: Sagnarigu Municipal Assembly, February (2025)

Annex 1a.2: Number of active projects

Development Dimension	Number of physical projects in the district								Summary-2025
	Roll over projects from previous years				**Approved new projects introduced in the year**				**Old + New**
	2022	**2023**	**2024**	**2025**	**2022**	**2023**	**2024**	**2025**	**2025**
Economic Development	1	3	5	11	0	2	2	0	11
Social Development	5	3	6	15	7	13	14	8	23
Environment/Infrastructure/ Human Settlement	0	2	9	7	23	22	23	36	43

Governance/Corruption/Public Accountability	0	0	0	1	3	0	0	2	3
Emergency	0	0	0	0	0	0	0	0	0
ICME	0	0	0	0	0	0	0	0	0
Total	**6**	**8**	**20**	**42**	**33**	**37**	**39**	**44**	**80**

Annex 1a.3: Distribution of projects among Departments of the assemblies

Departments	No. of projects			Collaborating MDA
	Rollover	**New**	**Total**	
Department of Agriculture	0	0	0	None
Municipal Education Directorate	0	6	6	GES, DSWCD, MWD, MoE
Municipal Health Directorate	15	2	17	GHS, MoH, MWD
Department of Trade And Industry (GEA)	11	0	11	MoTI, GEA, MWD
Central Administration	1	2	3	MLGCRA, MWD
Municipal Department for Roads	7	36	43	MoRH, MRD, RURD, DRIP

Annex 1a.4: Project Age Analysis

Project Age	No. of Projects	Time Over runs (in years and months)	Cost overruns	Completion status		
				Average Completion Rate (%)	**Highest (%)**	**Least (%)**
Projects that are 20yrs but less than 24 years	0	0	0	0	0	
Projects that are 11 years but less than 20 years	0	0	0	0	0	
Projects that are 10 years but less than 11 years	0	0	0	0	0	
Projects that are 9 years but less than 10 years	0	0	0	0	0	

Projects that are 8 years but less than 9 years	0	0	0	0	0	
Projects that 7years but less than 8years	0	0	0	0	0	
Projects that 6 years but less than 7 years	1	6	0	100%	0	
Projects that are 5 years but less than 6 years	0	0	0	0	0	
Projects that are 4 years but less than 5 years	1	4	1,200,000	92%	92%	
Projects that are 3 years but less than 4 years	2	3	119,721.77	100%	100%	
Projects that are 2 years but less 3 years	17	2	N/A	95%	100%	72%
Projects that are 1 year but less than 2 years	13	1	N/A	97%	100%	91%
Projects that are 0 years but less than 1yr	46	0	0	87%	100%	54%
Total projects	**80**	**10**	**1,319,721.77**			

Annex 1b: Repair and Maintenance of Existing Infrastructure

Asset/ infrastructure	Location	Type of maintenance	Estimated Cost	Actual Release	Gap	Expenditure	Recommendation
Complete the Renovation and furnishing of the MCE's bungalow	Sagnarigu	Renovation	332,955.00	332,955.00	0.00	332,955.00	Timely release of funds
Rehabilitate and furnish the Municipal Assembly Confernce Hall	Sagnarigu	Rehabilitation	238,782	185,950.00	52,832.00	185,950.00	Timely release of funds
Renovate 1 No. 3-Unit Classroom Block at Kalpohin Anglican Primary School	Kalpohin	Renovation	300,957.25	270,861.53	30,095.72	270,861.53	Timely release of funds
Rehabilitate a Pavilion and Offices for the Sagnarigu Health Center	Sagnarigu	Rehabilitation	151,793.40	137,994.00	13,799.40	137,994.00	Timely release of funds
Rehabilitate 800M Kalpohin SHS-Sangani Road	Kalpohin	Rehabilitation	1,350,878.38	937,206.00	413,672.38	937,206.00	Timely release of funds

Complete the Rehabilitation of 2 No. 6 Unit Classroom Blocks at Nyanshegu-St. methodist school	Nyans-St. Methodist school	Rehabilitation	154,936.95	139,443.26	15,493.69	139,443.26	Timely release of funds
Rehabilitate 1 No. 10-seater Aqua Privy Toilet at Kalpohin Shrine and Septic Tank for 10-seater Water closet Toilet and Drill mechanized Borehole at Kalpohin	Kalpohini	Rehabilitation	396,022.50	0	396,022.50	0	Timely release of funds
Rehabilitate , maintain streetlights in the Municipality	Gbalai,Kulaa and SagMA	Rehabilitation	50000	0	50,000.00		Timely release of funds
Maintenance of 200 street signage plates	Choggo, Maanayili, Choggo Yapalsi, Gurugu, Jisonayili, kanvili	Maintenance	150,000	40,000	110,000.00	40,000	Timely release of funds
Liquid waste management (dislodgement of public latrines)	Municipal wide	Maintenance and dislodgment	300,000	0	300,000.00		Timely release of funds
Evacuate all refuse dumps in 3 zonal council	Municipal wide	Evacuation	150,000	150,000	0.00	150,000	Timely release of funds
Fumigation, Disinfection and Disinfestation of Institutions, drains, streets and other public places	Municipal wide	Fumigation and disinfection	150,000	150,000	0.00	150,000	Timely release of funds
TOTAL			**3,726,325.48**	**2,344,409.79**	**1,381,915.69**	**2,344,409.79**	

Annex 1c: Programme Status for 2025

S/N	Programme Description	Development Dimension	Amount Involved Sum GH¢	Source of Funding	Date Started	Expected Date of Completion	Expenditure To Date	Out Standing Balance	Implementation Status		Remarks
									(%)	**Pictures (If Any)**	
1.	Carry out Farm and Home Visits to disseminate new technologies to farmers & processors.	Economic Development	39,626.00	GOG	2/01/ 2025	31/12/ 2025	9,277.98	0	100%		Inadequate funds affected effective visits.

2.	Support to VSLA groups	Economic Development	-	ISODEC	10/032025	14th March, 2025	0	0	100%		Funded by ISODEC
3.	Train youth farmers on group dynamics and financial management	Economic Development	-	APDO	28th April, 2025	16th May, 2025	-	0	100%		Funded by Afram Plain Development Organization (APDO)
4.	Climate smart Agriculture and animal husbandry	Economic Development	-	SUNG Foundation	6th January, 2025	4th March, 2025	-	0	100%		Sacks, seeds and other inputs were given to the farmers directly by the project, officers involved were only given fuel directly to undertake monitoring
5.	Train staff on the entry of the Feed Ghana groups unto the web-portal	Economic Development	14,760.00	DACF	3rd July, 2025	3rd July, 2025	14,760.00	0	100%		
6.	Support VSLA improvement	Economic Development	-	ISODEC	14th April, 2025	25th April, 2025	0	0	100%		Funded by ISODEC/AADRO
7.	SRID food and household stock data collection	Economic Development	-	SRID	10th February, 2025	24th October, 2025	-	0	100%		SRID provided fuel for officers directly involved in the data collection, so no funds were released through the office

8.	Conducted WFP farmer support activities	Economic Development	74,993.00	WFP	10th September, 2025	31st December, 2025	74,993.00	0	100%		
9.	Mastercard/Happy Project trained farmers on GAPs and established demo plot at Kulaa	Economic Development	-	MasterCard	5th July, 2025	10th November, 2025	N/A	0	100%		Funds did not pass through the office, officers involved were given fuel directly
10.	Food Security and Nutrition survey	Economic Development	-	SRID	8th November, 2025	15th November, 2025	N/A	0	100%		SRID provided fuel for officers directly involved in the data collection, so no funds were released through the office
11.	Conduct disease surveillance at slaughter slabs and live birds' markets	Economic Development	-	-	2nd January, 2025	31st December, 2025	N/A	0	100%		No funds were provided for the activity hence were supported with the home and farm visit funds
12.	STEP PROJECT	Economic Development	-	-	20th November, 2025	10th December, 2025	N/A	0	100%	N/A	The project has not yet commenced, so far only introduction to the community has been carried out, hence no funds released

13.	Hold National Farmers Day celebration every year.	Economic Development	100,000.00	DACF	5th December, 2025	5th December, 2025	100,000.00	0	100%		Successful
14.	Monitor the implementation of government flagship projects (Feed Ghana) & sustainability of MAG activities	Economic Development	14,760.00	District Assembly	15th July, 2025	20th October, 2025	14,760.00	0	100%		This is a sensitization of the Feed Ghana Project for farmers
15.	Small business management	Economic Development	16,000.00	SgMA	16/01/2025	22/01/2025	16,000.00	0	100%	N/A	Completed
16.	Support the youth in apprenticeship (welding, mechanic, carpentry, cosmetics, weaving, shea and rice processing)	Economic Development	100,000.00	SgMA	06/02/2025	10/12/2025	500,000.00	0	80%	N/A	Could not meet the target due to inadequate funds
17.	Support apprentices with start-up kirts	Economic Development	1000,000.00	GOG	06/03/2025	12/12/2025	1000,000.00	0	100%	N/A	Waiting for the release of funds to meet our target
18.	CBT training in soap making	Economic Development	60,000.00	GOG	20/07/2025	15/10/2025	80,000.00	0	60%	N/A	Completed
19.	Entrepreneurship training	Economic Development	12,000.00	SgMA	10/04/2025	13/12/2025	12,000.00	0.00	100%	N/A	Completed
20.	Training in packaging and branding of products	Economic Development	28,000.00	GEA/SgNM	12/02/2025	20/02/2025	28,000.00	0.00	100%	N/A	Completed
21.	Provide business counseling services	Economic Development	16,000.00	SgMA	09/01/2025	18/12/2025	16,000.00	0.00	100%	N/A	

											completed
22.	Revitalize existing VSLA and provide site training	Economic Development	40,000.00	SgMA/SOCO	18/01/2025	23/01/2025	40,000.00	0.00	100%	N/A	Completed
23.	Group dynamics and strengthen training	Economic Development	12,000.00	SgMA/SOCO	09/01/2025	19/12/2025	12,000.00	0.00	100%	N/A	Completed
24.	Facilitate access to improved technology and equipment	Economic Development	8,000.00	GEA	28/03/2025	29/03/2025	8,000.00	0.00	100%	N/A	Completed
25.	Provide market information	Economic Development	4000..00	SgMA	11/03/2025	11/03/2025	4,000.00	0.00	100%	N/A	Completed
26.	Facilitate client's participation in trade fairs	Economic Development	20,000.00	SgMA	22/09/2025	24/09/2025	20,000.00	0.00	100%	N/A	Completed
27.	Facilitate formalization and certification	Economic Development	30,000.00	GEA	26/03/2025	18/12/2025	30,000.00	0.00	100%	N/A	Completed
28.	Facilitate business financing	Economic Development	400,000.00	GEA	21/08/2025	21/08/2025	400,000.00	0.00	100%	N/A	Completed

29.	Facilitate mentorship and coaching	Economic Development	13,000.00	GEA/Bizbox	25/06/2025	29/06/2025	13,000.00	0.00	100%	N/A	Completed
30.	Training in financial literacy and record keeping	Economic Development	12,000.00	DACF	08/04/2025	15/04/2025	12,000.00	0.00	100%	N/A	Completed
31.	Organize MSMEs subcommittee meeting	Economic Development	4,000.00	DACF	04/01/2025	18/12/2025	4,000.00	0.00	100%	N/A	completed
32.	Organize municipal stakeholders' fora	Economic Development	9,600.00	GEA/DACF	29/01/2025	09/12/2025	9,600.00	0.00	100%	N/A	Completed
33.	Provide training on the management of the newly constructed markets	Economic Development	5,000.00	DACF	15/04/2025	18/04/2025	5,000.00	0.00	100%	N/A	Completed
34.	Identify 40 women owned business groups and support them financial to grow their businesses	Economic Development	300,000.00	SOCO	03/07/2025	03/07/2025	300,000.00	0.00	100%	N/A	Non release of funds

35.	Evacuate all refuse dumps in 3 zonal council (1Sagnarigu old taxi rank, 10 electoral areas, TACE fence wall, Nobisco forest, 5 dump sites across 3 zonal councils, Prang/Gbanbaya	Social Development	150,000	DACF/IGF	JAN, 2025	DEC, 2025	N/A	N/A	54%		- Communities cleared of huge refuse dumps
36.	Fumigation, Disinfection and Disinfestation of Institutions, drains, streets and other public places	Social Development	150,000	DACF	JAN, 2025	DEC, 2025	N/A	N/A	60%	N/A	9 sites disinfected
37.	Sanitation Improvement Package(servicing of communal containers)	Social Development	800,000	DACF	JAN, 2025	DEC, 2025	N/A	N/A	80%	N/A	1056 tonnes of waste collected
38.	Implement CLTS in 25 communities	Social Development	130,000	USAID/IGF	JAN, 2025	DEC, 2025	N/A	N/A	10%	N/A	The assembly should support to continue monitoring of beneficiary communities, after the closure of USAID
39.	Launch WASH Investment Plan	Social Development	7,900	IGF	JAN, 2025	DEC, 2025	7,900	N/A	100%	N/A	N/A
40.	Organise Training of women on HWTS in 10 communities	Social Development	22,500	DACF/IGF	JAN,2025	DEC, 2025	200	N/A	40%		Women engaged in 4 communities (Kukpehi, Garizegu, Bukpomo, Nangbahu Yekura)
41.	Undertake water quality testing/disinfection n	Social Development	10,000	IGF	JAN, 2025	DEC, 2025		N/A	0%	N/A	Yet to start, funds needed

42.	Assess water situation in Urban communities	Social Development		Expertise france	JAN, 2025	DEC, 2025	N/A	N/A	25%		Assessment done in 8 communities
43.	Support sanitation law enforcement	Social Development	25,000	DACF/IGF	JAN, 2025	DEC, 2025	N/A	N/A	N/A	N/A	3 sanitary offenders prosecuted. Logistics needed
44.	Undertake public sensitization on environmental management	Social Development	25,000	IGF	JAN, 2025	DEC, 2025	N/A	N/A	N/A		Sensitizaton on sanitation laws in collaboration with Pentecost churches (2 branches in Tamale)
45.	Organize monthly cleanup exercise across the 3 zonal councils	Social Development	48,000	DACF/IGF	JAN, 2025	DEC, 2025	N/A	N/A	45%		-Churches, community members, Public sector workers including the MCE participate every month
46.	Monitor latrine construction to increase HHLs by 20%	Social Developement	8,000	IGF	JAN, 2025	DEC, 2025	N/A	N/A	50%	N/A	271 HHL recorded
47.	Upgrade and extend pipe water system, Phase I	Social Development		IGF/DP	JAN,2025	DEC, 2025	N/A	N/A	40%	N/A	Pipe extension at Changnayili/ Bukpomo and Fuo ongoing
48.	Domiciliary Premises inspection	Social Development			JAN, 2025	DEC, 2025	N/A	N/A	55%	N/A	541 Domiciliary premises inspected
49.	Promote food hygiene and safety	Social Development			JAN, 2025	DEC, 2025	N/A	N/A	70%	N/A	4 hospitality premises inspected -30 animals inspected

											-65 eatery premise inspected -10 sachet water factories inspected -550 food vendors medically screened
50.	Facilitate the Installation of HWF	Social Development			JAN,2025	DEC, 2025	N/A	N/A	10%	N/A	50 HWF Installed. Funds needed for facilitation
51.	Monitor Zonal Council every Quarter	Social Development	5,000	IGF/DACF	JAN, 2025	DEC, 2025	N/A	N/A	100%	N/A	3 zonal councils supervised and engaged
52.	Liquid waste management (dislodgement of public latrines) at seven locations Kalpohin Sen. High's Septic tank, latrine behind Choggu Chief Palace, Shishegu, Ward K, main Assembly's office	Social Development		IGF/DACF	JAN, 2025	DEC, 2025	N/A	N/A	70%		Public toilets are operational
53.	Support Municpal Inter Agency Coordinating Committee on Sanitation (MICCS) meetings and Monitoring	Social Development		IGF/DACF	JAN, 2025	DEC, 2025	-	-	-	-	Yet to Start
54.	Operationalize more 24 CHPS zones	Social development	18200	GOG	1/Jan/2025	31/Dec/2025	18200	0	100%	N/A	N/A
55.	Advocate for construction and furnishing of at least	Social development	51250	GOG	1/Jan/2025	31/Dec/2025		0	100%	N/A	N/A

	one (1) new CHPS Compound										
56.	Ensure monthly writing of books of accounts (Reconciliation Statement)	Social development	30000	IGF	1/Jan/2025	31/Dec/2025	0	0	100%	N/A	Routine activity
57.	Monitor medical commodities security	Social development	200	IGF	1/Jan/2025	31/Dec/2025	0	0	100%	N/A	Routine activity
58.	Improve uptake of Family Planning services	Social development	2000	Donor	1/Jan/2025	31/Dec/2025	0	0	50%	N/A	Routine activity
59.	Advocate and lobby for equipment and logistics support for the management of delivery and resuscitation of the new born.	Social development	50000	GOG	1/Jan/2025	31/Dec/2025	0	0	80%	N/A	Routine activity
60.	Advocate and lobby for funding to undertake home visits to new born babies and mothers at home for care.	Social development	6000	Donor	1/Jan/2025	31/Dec/2025	0	0	100%		Routine activity
61.	Implement activities to scale adolescent sexual reproductive health services	Social development	5000	GOG	1/Jan/2025	31/Dec/2025	0	0	100%		Routine activity
62.	re-enforce the 5 key maternal and child survival behaviours among community members	Social development	8000	Donor	1/Jan/2025	31/Dec/2025	0	0	100%	N/A	Routine activity

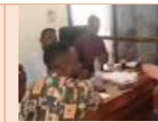
63.	Implement all ENA's components (macro and micro-nutrient intervention activities and community-based child nutrition interventions (CMAM, IYCF, ENVAC)	Social development	8000	Donor	1/Jan/2025	31/Dec/2025	0	0	100%		Routine activity
64.	Advocate the renovation of existing CHPS compound	Social development	51250	GOG	1/Jan/2025	31/Dec/2025	51250	0	100%		N/A
65.	monthly stock taking	Social development	1440	GOG	1/Jan/2025		0	0	100%	N/A	Routine activity
66.	To ensure that all RRIRV are filled timely by facilities	Social development	720	GOG	1/Jan/2025	31/Dec/2025	0	0	100%	N/A	N/A
67.	Disseminate guidelines on medical commodities security	Social development	26206	GOG/IGF/Donor	1/Jan/2025	31/Dec/2025	0	0	100%	N/A	Routine activity
68.	To ensure safe storage of medical commodities	Social development	400	IGF	1/Jan/2025	31/Dec/2025	0	0	100%	N/A	Routine activity
69.	Sensitize people to register for the NHIS	Social development	5000	Donor	1/Jan/2025	31/Dec/2025	0	0	40%		Routine activity
70.	Lobby for the procurement, allocation and collection of family planning commodities for service delivery.	Social development	30000	Donor	1/Jan/2025	31/Dec/2025	0	0	100%	N/A	Routine activity
71.	Advocate for DA to sponsor more candidates for midwifery training	Social development	16000	Donor	1/Jan/2025	31/Dec/2025	0	0	0%	N/A	N/A

72.	Engage community support to help pregnant mothers observe exclusive breast feeding and appropriate complementary feeding practices.	Social development	5000	Donor	1/Jan/2025	31/Dec/2025	0	0	100%		Routine activity
73.	Conducted CPD training for teachers on instructional methods.	Social development	5000	SMEO	8th Jan – 3rd Mar, 2025	3rd mar, 2025	5000	0	100%	N/A	All basic school teachers
74.	Organized a One-Day TOT for facilitators on Differentiated learning (DL)	Social development	2000	SMEO	10th March, 2025	10th March, 2025	2000	0	100%	N/A	All schools currently facing challenges
75.	The 68th Independence Day Celebration was held at the Parson's Square in Tamasco	Social development	15000	SMA	6th March 2025	6th March, 2025	15000	0	100%	N/A	Cadets from the 4 SHSs and few basic public and private schools
76.	Field assessment of learners on Differentiated Learning (DL) instruction	Social development	1200	SMEO	10th – 14th Mar- 2025	14th Mar, 2025	1200	0	100%	N/A	All Junior High School candidates
77.	Monitor the conduct of weekly Professional Learning Communities (PLCs) Sessions (1st Lap)	Social development	4500	SMEO	3rd -7th, Mar, 2025	7th Mar, 2025	4500	0	100%	N/A	All basic Schools
78.	Distribute sanitary pads to Basic 6 Pupils in all Primary schools	Social development	167052	GoG	13th May, 2025	13th May 2025	167052	0	100%	N/A	13921 pupils benefitted from the package
79.	Distribute mosquito nets in Basic 6 and 2 respectfully.	Social development	50,000	GoG	5th May- 9th May, 2025	9th May, 2025	50,000	0	100%	N/A	16950 Pupils from Public & Private

											school benefited from the package.
80.	Organize a One-Day training of CLs and PLCs on Mental Health to mark National CPD day.	Social development	2000	SMEO	12th May,2025	12th May, 2025	2000	0	100%	N/A	All schools currently facing challenges
81.	Conduct Basic Education Certificate Examination (BECE was conducted in 20 Centers across the Municipality.	Social development	2000	SMEO	11th -18th June, 2025	18th June, 2025	2000	0	100%	N/A	In total 6248 candidates from 143 Public and Private JHS participated
82.	Organize School Based INSET to mark National CPD for teachers and administrators.	Social development	15000	SMEO	14th – 15th May 2025	15th May, 2025	15000	0	100%	N/A	All teachers and administrators
83.	Conduct training of officers on RTP (new) & ICT officers.	Social development	5000	SMEO	5th – 6th May, 2025	6th May, 2025	5000	0	100%	N/A	All Staff of the Directorate
84.	Conduct Online training for teachers on Mental Health (CPD)	Social development	1200	SMEO	20th – 21st May- 2025	21st May, 2025	1200	0	100%	N/A	All Junior High School candidates
85.	Conduct CPD training for teachers on using 21st Century Skills to promote effective teaching & learning	Social development	4500	SMEO	3rd -7th, June, 2025	5rd June, 2025	4500	0	100%	N/A	All basic Schools.
86.	Re-Posting of teachers based on the request of these teachers	Social development	800	SMEO	28TH-30TH Aug, 2025	30th Aug, 2025	800	0	100%	N/A	99 teachers
87.	Re-Posting of head teachers who have been teaching for		1000		4th-12th	12th Sept, 2025				N/A	N/A

	6 years and above in one school,	Social development		SMEO	Sept, 2025		1000	0	100%		
88.	organize talks for teenage girls in basic schools on the dangers of chirlmarriage	Social development	2000	SMEO	4th August-15th Aug, 2025	15th Aug, 2025	2000	0	100%	N/A	
89.	Partial Rationalization targeted at schools with over staffed teachers and those under Staff	Social development	1500	SMEO	16th-20th September, 2025	20th September, 2025	1500	0	100%	N/A	
90.	Zonal Internal Audit and other Municipal Wide Payroll Audit of all staff.	Social development	1670	SMEO	8th-25th September, 2025	25th September, 2025	1670	0	100%	N/A	39 Head teachers
91.	PA3, One day training on Team Building for DTMs.	Social development	1500	Lively Mind	7th July, 2025	7th July, 2025	1500	0	100%	N/A	
92.	Organize Municipal Director’s termly meeting with heads of schools	Social development	1700	SMEO	15th Oct, 2025	15th Oct, 2025	1700	0	100%	N/A	
93.	BECE registration exercise for 2026 was conducted	Social development	3000	SMEO	28th Nov-12th Dec, 2025	12th December, 2025	3000	0	100%	N/A	
94.	Distribute Laptops to all existing GALOP schools and new beneficiary schools	Social development	310000	GOG	10th Dec, 2025	10th Dec, 2025	310000	0	100%	N/A	30 District Team Members.
95.	Train HT’s & ICT teachers (public &privates schools) on 2025 EMIS Data collection	Social development	4550	SMEO	17th Oct, 2025	24th Oct, 2025	4550	0	100%	N/A	All basic school’s heads

96.	A one-day capacity building for JHS sports coordinators to sharpen their skills	Social development	8200	SMEO	4TH Nov 2025	4th Nov, 2025	8200	0	100%	N/A	78 selected JH school
97.	17computers, 17 projectors and 17 speakers were distributed to selected STEM JHS	Social development	80,000	GOG	15TH Oct, 2025	15th Oct, 2025	80,000	0	100%	N/A	17 STEM schools benefited from this package
98.	Assorted teaching and learning materials including Mathematics, Science and Robotics resources were distributed to some selected STEM schools	Social development	50625	GOG	24th Oct, 2025	24th Aug, 2026	50625	0	100%	N/A	17 STEM schools benefited from this package
99.	Regular monitoring and inspection of schools by SISO's	Social development	2500	SMEO	29th Oct, 2024	31st Oct, 2025	2500	1250	50%	N/A	All SISOs visited their schools at least 2 times this quarter
100.	Build sports teams in schools (football, volley ball and table tennis teams).	Social development	15000	SMEO SMA	13th – 30th Jan,2025	30th Jan, 2025	15000	0	100%	N/A	All JHSs sports teams
101.	Organize MEOC meetings and provide fuel for monitoring	Social development	000	SMA	4th Dec, 2025	4th Dec, 2025	5000	0	100%	N/A	All MEOC members
102.	Provide support to needy students	Social development	20000	SMEO	8th – 10th Sept, 2025	10th Sept, 2025	0	0	0%	N/A	All needy students in Sagnarigu schools were supported

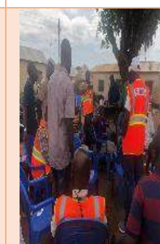
103.	Hold At least 4 No. DFMC meeting throughout the year	Social Development	4,000.00	GOG	Aug-2025	Sept -2025	2,500.00	1,500.00	50%		Only two meetings were held due to delay of release of funds.
104.	Collect data of children under 1 year without birth certificate in 15 selected communities and Linking them to Birth and Death registry for registration.	Social Development	4,000.00	UNICEF	Oct 2025	Dec , 2025	1,600.00	3,400.00	100%		Activity successfully carried out , however there was a delay in the release of funds
105.	Monitor Village Savings and Loans Associations (VSLAs) groups in 15 communities	Social Development	3,200.00	GOG	Jan-2025	Dec-2025	2,000.00	1,200.00	90%		It was successfully executed.
106.	Monitor unified children from residential care	Social Development	5,000.00	IGF	1st August, 2025	30th Aug-2025	5,000.00	0	100%		Successfully carried out.
107.	Hold Quarterly review meetings with Departmental staff to share knowledge and experience on child protection issues and departmental work and way forward	Social Development	2,500.00	UNICEF	Oct, 2025	Dec,2025	1,200.00	1,300	100%		Successfully carried out but funds delayed during release.
108.	Organize radio Discussion on Family Based Care and	Social Development	2,380.00	UNICEF	1,200.00	Jan, 2025	Dec 2025	1,180.00	100%	N/A	Successfully executed.

	Child Protection issues affecting children in the municipality										
109.	Conduct NHIS Registration and renewal of cards for at least 1400 LEAP beneficiaries and other indigents in Sagnarigu Municipality	Social Development	10,000.00	UNICEF	1,500.00	Jan, 2025	Dec, 2025	8,500.00	100%		Successfully executed
110.	Carry out data collection on child protection issues prevailing in the communities	Social Development	5,000.00	GOG	1,800.00	Jan, 2025	Dec, 2025	2,200.00	100%		Successfully carried out.
111.	Conduct public education or sensitization on the Disability funds and how to access it.	Social Development	10,000.00	DACF-PWD	10,000.00	June, 2025	Dec, 2025	0	100%		N/A
112.	Conduct social protection outreach at the community level	Social Development	9200.00	G9G	0	Jan-	Dec	N/A	N/A		N/A
113.	Conduct sensitization on menstrual hygiene, domestic violence and adolescent pregnancies and child abandonment in fifteen communities	Social Development	12500.00	GoG	0		N/A	N/A	N/A		N/A

114.	Register and update data base on PWDs	Social Development	10,000.00	DACF-PWD	10,000.00	Jan,2025	Dec, 2025	0	80%		Ongoing activity
115.	Provide professional casework services to settle and resolve child protection cases reports to the Department	Social Development	7,600.00	GOG	2216	Jan, 2025	Dec, 2025	5384	100%		Successfully executed
116.	Register toll free Hotline for Vulnerable	Social Development	10,000.00	IGF	4000.00,	Jan, 2025	Dec, 2025	6000	50%		Ongoing activity
117.	Support PWDs to attend National Celebrations & Meetings	Social Development	60,000.00	GOG	28,800.00	Sept, 2025	Oct, 2025	31,200.00	52%		Ongoing activity due to the delay in the release of funds.
118.	Register and monitor early childhood care and development centers and train care givers	Social Development	3,000.00	IGF	0	Jan, 2025	Dec-2025	0	100%		Successfully completed
119.	Provide assistive devices (wheel chair, white canes, clutches, glasses, hearing aid) etc and start up kits for people with disabilities	Social Development	160,000.00	DACF	12,600.00	Jan, 2025	Dec,2025	147.400	40%		Ongoing activity .

120.	Support to PWDs (ie. education, livelihood, skill training, health and income generating activities for PWDs	Social Development	560,000.00	DACF	274,033.00	Jan, 2025	Dec, 2025	287,967.00	91%		Successfully carried out.
121.	Facilitate the development of a capacity building trainings for PWDs	Social Development	56,000.00	DACF	15,000.00	Jan, 2025	Dec, 2025	41,000.00	80%		Successfully carried out.
122.	Organize 30 women groups and sensitize on .income generation Activities (IGA) and linking them to partners for support	Social Development	2,000.00	IGF	0	Jan, 2025	Dec, 2025	2,000.00	95%		Successfully carried out.
123.	Sensitize School Children on child Abuse (Child marriage, child labour, dangers and effects of Narcotics drugs etc.) and SBV using the CP toolkit	Social Development	4,200.00	UNICEF	1,6000.00	Oct, 2025	Dec, 2025	1,600.00	100%		Successfully executed.
124.	Conduct LEAP Reassessment and link the beneficiaries to productive inclusion programme	Social Development	10,200.00	GOG	6,019.00	Oct, 2025	Dec, 205	4,010.00	100%		Successfully carried out.
125.	Monitor 6 rounds of LEAP payments to vulnerable households in all beneficiary communities	Social Development	4,000.00	GOG	6,099	Jan, 2025	Dec, 2025	2099	100%		Successfully carried out.

126.	Monitor and Follow-Up to ensure implementation of department activities and the progress and impact on behaviors in the communities	Social Development	3,600.00	GOG	3,600.00	April, 2025	Dec, 2025	0	75%		Successfully done.
127.	Procure Office tools, Equipment and Stationaries to enhance office Administrative activities	Social Development	17,300.00	UNICF/GOG	9,995.00	Oct,2025	Dec, 2025	7,305.00	100%		Successfully done.
128.	Training of VSLA beneficiaries in literacy, numeracy and records keeping.	Social Development	8,000.00	SOCO	2,400.00	April, 2025	Dec, 2025	5,600.00	85%		Successfully done.
129.	Support capacity building of staff and other stakeholders in ISSOPs/SOPs in the municipality.	Social Development	1,100.00	UNICEF	3230.00	Oct, 2025	Dec, 2025	7770.00	100%		Successfully done.
130.	Support two (2) Quarterly meetings on ISS implementation in the Municipality	Social Development	2,400	UNICEF	1,200.00	Oct, 2025	Dec, 2025	1,200.00	100%		Successfully carried out.
131.	Acquire cadestral plan for building and construction of a PWD resource center	Social Development	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Yet to start

132.	Report on a one-day refresher training workshop for NADMO staff and stakeholders on Disaster Risk Reduction (DRR) on the 12th of march, 2025 at the Sagnarigu municipal NADMO office	Emergency Planning and Response (Including COVID-19 Recovery Plan)	N/A	N/A	19/03/2025	19/03/2025	N/A	N/A	100%		Thou this programme was implemented; it could achieve the expected goal due to inadequate funds
133.	Organize awareness meetings in 18 flood prone communities on rain/windstorms, floods and building on water ways (Preflood sensitization of flood prone communities. (Gumani, Kulnyavilla, Taha, Nyanshegu, Kanvilli Tuunayili etc) (report on early warning sensitization on windstorm and rainstorm in selected communities in the Sagnarigu municipality	Emergency Planning and Response (Including COVID-19 Recovery Plan)	N/A	N/A	14/05/2025	24/09/ 2025	N/A	N/A	60 %	 	Thou this programme was implemented; it could achieve the expected goal due to inadequate funds
134.	Organize clean-up exercises in cities and towns and desilting of drainage systems. (pre-flood sensitization and clean up exercises in flood prone communities in the Sagnarigu municipal	Emergency Planning and Response (Including COVID-19 Recovery Plan)	N/A	N/A	3/06/2025	4/06/2025	N/A	N/A	100%	 	Thou this programme was implemented; it could achieve the expected goal due to inadequate funds

135.	Greening the municipality: Planting of 4,000 drought resistant tree species in schools, communities and streets within the municipal (Activity report on tree planting exercise in selected basic schools in Sagnarigu municipality on the	Emergency Planning and Response (Including COVID-19 Recovery Plan)	N/A	N/A	18/08/2025	19/08/2025	N/A	N/A	100 %		Thou this programme was implemented; it could achieve the expected goal due to inadequate funds
136.	Report on anti-bushfire and domestic fires sensitization campaign on community and business centres	Emergency Planning and Response (Including COVID-19 Recovery Plan)	N/A	N/A	24/11/2025	28/11/2025	N/A	N/A	100%		Thou this programme was implemented; it could achieve the expected goal due to inadequate funds
137.	Sensitization on climate change & the use of clean stoves	Emergency Planning and Response (Including COVID-19 Recovery Plan)	N/A	N/A	22/10/2025	23/10/2025	N/A	N/A	70%	 	Thou this programme was implemented; it could achieve the expected goal due to inadequate funds
138.	Procure logistics and consumables for departments project implementation	Governance, Corruption and Public Accountability	140,000.00	DACF	2/01/2025	31/12/2025	140,000.00	0	100%	N/A	Completed
139.	Prepare District Medium Term Development Plan	Governance, Corruption and	250,000.00	DACF	2/01/2025	31/12/2025	250,000.00	150,000	98%	N/A	Ongoing

	(2026- 2029) and composite budget of the Assembly	Public Accountability									
140.	Organize protocol services	Governance, Corruption and Public Accountability	60,000	DACF/IGF	2/01/2025	31/12/2025	60,000	0	100%	N/A	Completed
141.	Organize Tender Committee meetings and related activities	Governance, Corruption and Public Accountability	30,000.00	IGF	13/03/2025	29/12/2025	30,000.00	0	100%	N/A	Completed
142.	Provide Support to the Security agencies within the Municipality/ MUSEC meetings	Governance, Corruption and Public Accountability	60,000.00	DACF/IGF	13/03/2025	29/12/2025	60,000.00	0	100%	N/A	Completed
143.	Organize General Assembly and sub- committee meetings	Governance, Corruption and Public Accountability	250,000	DACF/IGF	15/03/2025	31/12/2025	250,000	0	100%	N/A	Completed
144.	Organize Town Hall meetings	Governance, Corruption and Public Accountability	80,000.00	DACF	15/03/2025	31/12/2025	80,000.00	0	100%	N/A	Completed
145.	Support Community-Initiated Projects	Governance, Corruption and Public Accountability	300,000.00	DACF	2/01/2025	31/12/2025	300,000.00	0	100%	N/A	Completed
146.	Procurement Of Office equipment	Governance, Corruption and	352,192	DACF/Donor	2/01/2025	31/12/2025	352,192	0	100%	N/A	Completed

		Public Accountability									
147.	Support to Traditional Authorities, RCC, NALAG and other agencies	Implementation, Coordination, Monitoring and Evaluation	130,000	DACF	2/01/2025	31/12/2025	130,000	0	100%	N/A	Completed
148.	Organise training on GIS, local plan preparation, mapping, data collection tools and technique, distribution of demand notices and revenue collection.	Governance, Corruption and Public Accountability	14,000.00	DACF	20/03/2025	20/03/2025	14,000.00	0	100%	N/A	Completed
149.	Hold an orientation for New Entrants	Governance, Corruption and Public Accountability	8,808.00	DACF	25/06/2025	25/06/2025	8,808.00	0	100%	N/A	Completed
150.	Conduct a Training on Performance Appraisal for staff of the Assembly & its decentralized Departments	Governance, Corruption and Public Accountability	10,000.00	DACF			10,000.00	0	100%	N/A	Completed
151.	Conduct a training on agro-food processing and preservation for staff of the Agric Department	Governance, Corruption and Public Accountability	9,000.00				9,000.00	0	0%	N/A	Yet to start
152.	Organise monitoring of Development Projects and Programmes, and staff at zonal councils	Implementation, Coordination, Monitoring and Evaluation	50,000.00	DACF	2/01/2025	31/12/2025	50,000.00	0	100%	N/A	Completed

153.	Organise MPCU, Budget Committee and management meetings	Implementation, Coordination, Monitoring and Evaluation	50,000.00	DACF	15/03/2025	31/12/2025	50,000.00	0	100%	N/A	Completed
154.	Service Environmental Safeguards activities under GSCSP	Implementation, Coordination, Monitoring and Evaluation	398,776.94	Donor	2/01/2025	31/12/2025	398,776.94	0	100%	N/A	Completed
155.	Support to Choggu and Kanvili Chief Palaces	Governance, Corruption and Public Accountability	579,206.14		2/01/2025	31/12/2025	579,206.14	0	100%	N/A	Completed
156.	Compile and submit Monthly Trial Balances & Quarterly reports	Governance, Corruption and Public Accountability	50,000	DACF			50,000	0	100%	N/A	Completed
157.	Prepare and issue 2026 bills to business and property owners		20,000.00	IGF	2/01/2025	31/12/2025	20,000.00	0	100%	N/A	Completed
158.	Organise the Capacity Development of Assembly Persons	Governance, Corruption and Public Accountability	124,732.14	DACF	15/03/2025	31/12/2025	124,732.14	0	100%	N/A	Completed
159.	Provide training & support to Internal Auditors for the preparation of Risk register		50,000	IGF	2/01/2025	31/12/2025	50,000	0	100%	N/A	Completed
160.	Provide educational materials on fighting	Governance, Corruption and	5,000	DACF	-	-	5,000	0	0%	N/A	Yet to start

	corruption for basic and SHS schools.	Public Accountability									
161.	Sensitize the general public on whistle blowing act and develop other mechanisms for reporting (e.g. complaints and suggestion boxes, hotlines)	Governance, Corruption and Public Accountability	5,000.00	DACF	-	-	5,000.00	0	0%	N/A	Yet to start
162.	Organise zonal council meetings and 2% support	Governance, Corruption and Public Accountability	43,845.00	DACF	15/03/2025	31/12/2025	43,845.00	0	100%	N/A	Completed
163.	Inaugurate and service meetings of SagMA statistical working group	Implementation, Coordination, Monitoring and Evaluation	3,000.00	DACF	2/01/2025	31/12/2025	3,000.00	0	100%	N/A	Completed
164.	Develop Data Hub for SagMA and get it updated	Implementation, Coordination, Monitoring and Evaluation	4,000.00	DACF	2/01/2025	31/12/2025	4,000.00	0	100%	N/A	Completed
165.	Prepare 42 Community Action Plans	Implementation, Coordination, Monitoring and Evaluation	150,000	GGSCSP	17/03/2025	25/08/2025	150,000	0	100%		50 CAPs prepared and harmonized into MTDP
166.	Re-grid and digitize 3 local plans into national gridding system	Environment, infrastructure and human settlement	15,000	Department Core Duty	10th April 2025	9th December 2025	-N/A	N/A	100%	N/A	Successful
167.	Organise monthly Spatial Planning Committee Meetings and Technical Sub-Committee meetings to	Environment, infrastructure and human settlement	37,600	IGF/ Common Fund	23rd January 2025	17th December 2025	37,600	N/A	100%	N/A	Successful

	hasten the permitting process										
168.	Revise Structure Plan for the Municipality	Environment, infrastructure and human settlement	140,000	Expertise France	Nov. 2025	Dec. 2026	N/A	N/A	40%	N/A	Support from Sustainable Cities
169.	Review Spatial Development Framework	Environment, infrastructure and human settlement	140,000	GSCSP	Sept 2025	July 2026	140,000	0	98%	N/A	It is left with the investment plan for it to be finalised
170.	Monitor physical activities/inspections	Environment, infrastructure and human settlement	10,000	IGF	15th January, 2025	19th December, 2025	10,000	0	N/A	N/A	N/A
171.	Organise Two (2) SAT meetings	Environment, infrastructure and human settlement	5,000	IGF	5th February,2025	16th October, 2025			100%		Successful
172.	Acquire 1no. B0 Plotter	Environment, infrastructure and human settlement	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not done
173.	Facilitate the acquisition and documentation of 25 no. public land uses	Environment, infrastructure and human settlement	100,000	IGF	N/A	N/A	N/A	N/A	N/A	N/A	Land use extract has been issued
174.	Acquire one pick up vehicle for routine field work	Environment, infrastructure and human settlement	300,000	IGF	N/A	N/A	N/A	N/A	N/A	N/A	Not done
175.	Facilitate the preparation of three local plans for growing communities in the Municipality (Gbalai, Kulaa and Sagna communities	Environment, infrastructure and human settlement		IGF	N/A	N/A	N/A	N/A	N/A	N/A	
176.	Facilitate the revision of 3 local plans	Environment, infrastructure and human settlement	180,000	IGF	8th January, 2025	10th December, 2025	N/A	N/A		N/A	

Source: SagMA MPCU Report, 2025

Annex 2a: CAPEX budget allocation and implementation for active projects

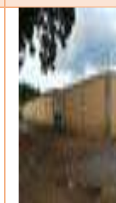
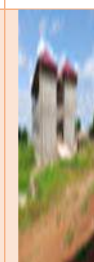
Multi-Year CAPEX throw forward			MTBF Envelope		Performance		Details on Capital Projects, 2025											
	Annual Estimate	Annual Estimate	Annual ceilings		Approved/Released	Expenditure	Project											
Total Medium-Term Plan Estimate (Plan)							Code	Name	Age	Original Estimate cost	Revised cost	Expenditure to date	Outstanding balance	Completion status		Time overruns	Cost overruns	Land acquisition and resettlement
														%	Picture			
2022-2025	2026	2025	2026	2025	2025	2025		Complete the Construction of 1 No. 3-Unit Classroom Block at Failatu (Payment	7	258744.2		174,327.00	84417.2	**100 %**			0	The project site is within the community premises and the land is legally acquired by the chief for such project

								of Retention)										
	102,469,217.27	148,533,742.08	56,667,084.24	4,781,692.0	148,533,742.08/39,392,746.81 /	39,392,746.81		Complete the Construction of 1 No. 4-unit Additional Office Block and Store for the Municipal Assembly	4	477,671.00		429,055.80	48615.2	100 %			0	The project site is within the premises of the assembly and legally acquired under the assembly lands
								Complete the Renovation and furnishing of the MCE's bungalow	1	332,955.00		332,955.00	0.00	100 %		3	0	The MCE Bungalow was already existing and the land document was acquired
								Rehabilitate and furnish the Municipal Assembly Confernce Hall	1	238,782		185,950.00	52832	**100 %**		1	0	The project site is within the premises of the assembly and legally acquired under the assembly lands

		Complete the Construction of 1 No. 3-Unit Classroom Block at Bagabaga Annex Prim (Payment of Retention)	4	401,871.64		468,264.41	-66392.77	**100 %**		1	149,258.64	The project site is within the community premises and the land is legally acquired by the chief for such project
		Complete the construction of 3-unit classroom block at Gumani Methodist School	1	910,003.77		270,000.00	640003.77	**100 %**		2	0	The project site is within the community premises and the land is legally acquired by the chief for such project
		Construct 1 no. 3-unit classroom block and anciliary Facilities at Wovogu Yepala	1	1,096,558.32		290,000.00	806558.32	**45%**		2	0	The project site is within the community premises and the land is legally acquired by the chief for such project
		Construct and furnish 1 No. 3-unit classroom block for Kunyevell	1	1,005,105.15		192,082.72	813022.43	**20%**		1	0	The project site is within the community premises and the land is legally acquired

		a Primary School										by the chief for such project
		Construct and furnish of 1 No. 3 Unit classroom at Kulaa Junior High School	1	975,847.95		298,557.00	677290.95	**31%**		2	0	The project site is within the community premises and the land is legally acquired by the chief for such project
		Construct and furnish 1 No. 2 unit KG Block with office and store at Kpalsi AME Zion KG	1	944,687.10		251,717.40	692969.7	**27%**		1	0	The project site is within the community premises and the land is legally acquired by the chief for such project
		Renovate 1 No. 3-Unit Classroom Block at Kalpohin Anglican Primary School	1	300,957.25		270,861.53	30095.72	**90%**		1	0	**The school was already existing and the land document were acquired**

		Rehabilitate a Pavilion and Offices for the Sagnarigu Health Center	1	151,793.40		137,994.00	13799.4	**100%**		2	0	**The health facility was already existing and the land document were acquired**
		Construct and furnish 1 No. CHPS compound with accommodation for health workers at Gbayamni	1	1,485,609.83		426,014.10	1059595.73	**29%**		2	0	The project site is within the community premises and the land is legally acquired by the chief for such project
		Construct and furnish 1 No. CHPS compound with accommodation for health workers at Sognayili	1	1,499,883.00		224,982.42	1274900.58	**15%**		1	0	The project site is within the community premises and the land is legally acquired by the chief for such project
		Construct a fence wall at Gumani Community public Toilet	2	195,104.45		195,289.00	-184.55	**100%**		1	0	The public toilet was already existing toilet and the land document were acquired

		Construct 1 No. 6-seater KVIP Toilet at Taha.	1	154,104.45		151,208.90	2895.55	**100%**		2	0	The project site is within the community premises and the land is legally acquired by the chief for such project
		Construct a fence wall at Choggu Community public Toilet	7	315,896.15		285,810.81	30085.34	**100%**		1	0	The public toilet was already existing toilet and the land document were acquired
		Complete the Construction of Clinic, crèche and construction of lockable stores at Sagnarigu	4	2,890,629.85		2,938,050.09	-47420.24	**95%**	 	1	1,200,000.00	MoU signed landowners with allocation letter and cadastral plans provided

		Complete the Construction of Commercial Building, Shed (6 No.) and External Works at Sagnarigu	3	3,849,149.52		3,711,408.41	137741.11	**100%**	 	1	0	MoU signed landowners with allocation letter and cadastral plans provided
		Complete the Construction of 24 No. lockable stores, 20 Seater WC Toilet, Urinal with hand washing facility, 1291Sqm paved lorry park at Sagnarigu communit	2	4,705,484.69		3,874,775.51	830709.18	**100%**	 	2	0	MoU signed landowners with allocation letter and cadastral plans provided

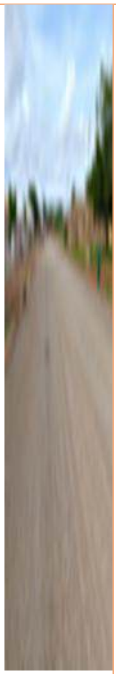
		y market:, Phase II										
		Complete the Construction of 2 storey 40 No. lockable stores, 2 storey 24 No. lockable stores, 2 storey banking facility and external works at Jisonayili market	3	9,544,020.66		8,619,581.53	924439.13	**100 %**		2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Complete the Construction of 2 storey 22 No. Lockable Stores, Police Post, Creche, Clinic, 72 No. Stalls, Rehabilitate Washrooms at Jisonayili	3	8,631,803.83		7,035,321.51	1596482.32	**100 %**		2	0	MoU signed landowners with allocation letter and cadastral plans provided

		Complete the Construction of 2 - Storey Commercial Building with the following Facilities: Stores, 6 No. Washroom and warehouse at Katariga Market	2	5,010,444.57		3,446,626.46	1563818.11	**65%**		2	0	MoU signed landowners with allocation letter and cadastral plans provided

		Construction of 2-story , 20N0. Lockable stores with a Bank , 24No. Stalls and paving of 977.5 SQM car park at Katariga	2	4,101,406.09		2,518,151.62	1583254.47	**75%**	 	2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Complete the Construction of 24 no. Stalls, 14 seater Washroom Facility and External Works (Paving of 1331sqm Lorry park and 591sqm car park at	2	3,287,581.17		2,245,649.60	1041931.57	**100 %**	 	2	0	MoU signed landowners with allocation letter and cadastral plans provided

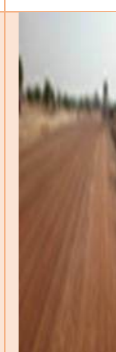
		Kalpohin Market										
		Complete the construction of 2-storey 40 no. Lockable stores at Kalpohin Market	2	3,849,149.52		3,589,021.30	260128.22	**100 %**		2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Complete the Construction of 2km road with the following facilities: surfacing with bitumen, paved pedestrian walk-ways, 0.9m side drains, bicycle lane, Plant 200No. acacia trees and 60No. metallic single arm LED streetlights with road signs and	2	17,200,000.00		16,291,003.53	908996.47	**100 %**		1	0	MoU signed landowners with allocation letter and cadastral plans provided

		markings at Kpalsi-Dimali road										
		Complet of 0.9 KM Road with Drains, Road Marking , Street Lights at Katariga off the Tamale – Kumbungu Road phase 1	3	14,565,885.21		5,580,221.75	8985663.46	**100 %**		2	0	MoU signed landowners with allocation letter and cadastral plans provided

		Complete the Construction of 1.25km Road with the following facilities: Bituminous surface, one carriageway (two-lane) opened U-drains, 100No. Acacia Trees, 6 no. Streetlight with Road signs Markings at 30Gumani - Nyanshegu	2	9,843,264.00		6,575,139.48	3268124.52	**100 %**		1	0	MoU signed landowners with allocation letter and cadastral plans provided

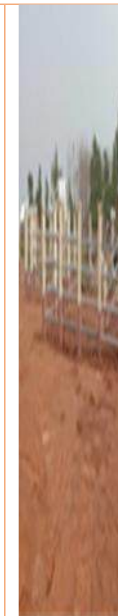
		complete the Construction of 1.600m Rectangular Drain, 1 No. Box Culvert and 7 No. Footbridge along Nobisco-Naaluro Stream (Phase II)	2	10,950,000.00		10,561,749.13	388250.87	**100%**		2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Complete the Construction of 1.600m Rectangular Drain, 1 No. Box Culvert and 7 No. Footbridge along Nobisco-Naaluro Stream (Phase I)	3	6,661,060.48		6,116,358.81	6486733.48	**100%**		2	0	MoU signed landowners with allocation letter and cadastral plans provided

		Construct 1.5km Sagnarigu Market Road with surfacing with bitumen, paved pedestrian walk ways, 0.9 side drains, bicycle lane , 200 No. acacia trees and 60 No. single arm led streetlights with road signs and markings	2	7,980,000.00		1,817,019.81	6162980.19	**36%**		1	0	MoU signed landowners with allocation letter and cadastral plans provided

		Construct 1.2km Gundaa Naa Road with surfacing with bitumen, paved pedestrian walk ways, 0.9 side drains, bicycle lane , 200 No. acacia trees and 60 No. single arm led streetlights with road signs and markings	2	8,980,000.00		1,168,830.90	7811169.1	**26%**		2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Construction of 1.65KM Bituminous road surfacing with the following, non-motorized lane, 0.6M U Drain , 200No. Acacia trees and 60No. Metallic	2	16,054,099.49		7954573.98	8099525.51	**85%**		1	0	MoU signed landowners with allocation letter and cadastral plans provided

		Single arm LED streetlight with road marking phase II at Katariga										
		Construct 1No. 3-Unit Nurses Quarters and furnish with 3No. Beds and mattresses, 3 set of living room furniture, 3 set of kitchen carbinets, gas cookers and utensils and 3No. TV Sets at Kogni	2	800,734.20		679,090.00	121644.2	**100 %**		1	0	MoU signed landowners with allocation letter and cadastral plans provided
		Construct and furnish 1 No. CHPS Compound and 2-Unit Accommodation at	2	992,548.94		0	992548.94	**N/A**		2	0	**Yet to start**

		Kunyevella										
		Complete the Construction of 1 No. 12 seater Institutional Toilet with handwashing facilities and fence wall at Kanvili market	3	708,154.56		717,764.05	-9609.49	**100 %**		2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Complete Construction of 1 No. 12 seater institutional toilet with hand washing facility and fenced wall at Shishegu lslamic Foundation School and Construction of a community park (Astruotef)	3	1,527,033.90		1,392,740.65	134293.25	**100 %**	 	2	0	MoU signed landowners with allocation letter and cadastral plans provided

		CONSTRUCTION LIVESTOCK MARKET, LOADING RAMP,AND REVENUE COLLECTION POINT AT NANGBAGU AND CONSTRUCTION OF COMMUNITY AND ;LAYING OF CARPET FOR FOOTBALL PITCH AT TATU	3	1,185,304.94		829,148.94	-415476.56	**100 %**		2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Upgrade and extend pipe water system to Changnaayili and Fuo	2	1,047,951.12		771,884.09	276067.03			2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Site and Drill 1 no. Mechanised		275,903.25		0	275903.25			2	0	**Yet to start**

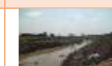
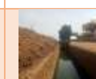
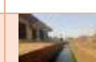
		Borehole with Elevated Tank Stand at Kunyevela										
		Rehabilitate 800M Kalpohin SHS-Sangani Road	2	1,350,878.38		937,206.00	413672.38	**100 %**		2	0	MoU signed landowners with allocation letter and cadastral plans provided
		Complete the Rehabilitation of 2 No. 6 Unit Classroom Blocks at Choggu Nuru Islam Primary	2	198,496.20		164,036.95	34459.25	**100 %**		2	0	**The school was already existing and the land document was acquired**
		Complete the Rehabilitation of 2 No. 6 Unit Classroom Blocks at Nyanshegu-St. methodist school	3	154,936.95		139,443.26	15493.69	**100 %**		2	0	**The school was already existing and the land document was acquired**
		Construct 3,000 units of furniture (Dual-		**N/A**		**N/A**	**N/A**	**100 &**		1	0	**Completed**

		2,500, Mono-1,300, Hexagonal- 200 and 200 tablets) for Schools										
		Rehabilitate 1 No. 10-seater Aqua Privy Toilet at Kalpohin Shrine and Septic Tank for 10-seater Water closet Toilet and Drill mechanized Borehole at Kalpohin	1	**396,022.50**		**0.00**	**396,022.50**	100 %		1	0	**Land acquired by the community for such purpose**
		Complete the Extension of electricity (including streetlights) to Sagnarigu kukuo, Northern Command Millitary	2	**396,459.72**				**100 %**			0	**All the designated places where the electricity will be passing land document acquired for sucb purpose**

		Headquarters, & Sorogu Yepala.										
		Design and construct 24-hour economy market		**N/A**		N/A	**0.00**	**10%**			0	**Land document acquired to construct the 24hour market**
		Gravelling INFIN Fuel Filling Station Link Road		**N/A**		**N/A**	**N/A**	100 %		1	0	**Gravelling and reshaping of roads within the Municipality**
		Gravelling Community Health Center (CHPS) Road		**N/A**		**N/A**	**N/A**	100 %			0	**N/A**
		Gravelling of Zagyuri Community Cemetery Road		**N/A**		**N/A**	**N/A**	100 %		2	0	**N/A**
		Gravelling of Kunyevila Cemetery Road		N/A		**N/A**	**N/A**	100 %		1	0	**N/A**
		Reshaping Katariga Yapala Area Roads		N/A		N/A	N/A	100 %		1	0	**N/A**

		Grading of Kalpohini Main Road (2nd Ring Road)		N/A		N/A	N/A	100 %		1	0	**N/A**
		Grading of Kpawumo Main Road		**N/A**		N/A	N/A	100 %		1	0	**N/A**
		Construction of 2no Speed Hump on the Sakasaka-Nyanshegu link Road	1	**38,766.20**		N/A	N/A	**100 %**		1	0	**N/A**
		Construction of 2no Speed Hump on the Kalisco SHS Road	1	**41,540.20**		N/A	N/A	**100 %**		1	0	**N/A**
		Pothole Patching on Sognayili Road		**101,250.00**		N/A	N/A	**100 %**		0	0	**N/A**
		Potchole Patching on Fuo Main Road		**150,256.00**		N/A	N/A	**100 %**		0	0	**Pothole Patching within the Municipality**
		Maintenance of Damaged road signs within Sagnarigu	1	**95,131.60**		N/A	N/A	**100 %**		0	0	**N/A**

		Re-Alignment Of Inlet Channel Of Tripple 3x3 Box Culvert On Fuo-Taha Road, Phase 1 (Relocated To Kamina-Gbanyamni Earth Channel)	1	**68,896.25**		**N/A**	**N/A**	**100 %**		0	0	**N/A**
		Dredging Of Kamina-Gbanyamni Earth Channel In Sagnarigu Municipality Phase 1	1	**75,000.54**		**N/A**	**N/A**	100 %		0	0	**N/A**
		Dredging Of Kamina-Gbanyamni Earth Channel In Sagnarigu Municipality Phase 4	1	**85,002.56**		**N/A**	**N/A**	100 %		0	0	**N/A**

		Dredging Of Outlet Channels Of Culverts At Kamina/Gbanyamni And Gurugu In Sagnarigu Municipality	1	**82,000.00**		**N/A**	**N/A**	100 %		0	0	**Dredging of Drains within the municipality**
		Dredging Of Wamale-Dabogshei Earth Channel Phase 1	1	**104,207.46**		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Nyanshegu area roads Link 2	1	10,027.50		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Gas station road, Kalpohini Estate	1	7,129.50		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Gumani Forest Link 2	1	10,200.75		**N/A**	**N/A**	100 %		0	0	**N/A**

		Desilting of Drains Along Kanvili Tuunayili Main road ph. 2, Rhs	1	8,137. 50		**N/A**	**N/A**	100 %		0	0	
		Desilting of Drains Along Kanvili Tuunayili Main road ph. 1, Lhs	1	**8,347. 50**		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Kanvili Tuunayili Main road ph. 1, Rhs	1	**8,308. 13**		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Nyansheg u area roads Link 3	1	**7,431. 69**		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Nyansheg u area roads Link 4	1	**8,386. 88**		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Old Kariga Road, Ph. 1	1	7,162. 58		**N/A**	**N/A**	100 %		0	0	**N/A**

		Desilting of Drains Along Old Kariga Road, Ph. 2	1	10,223.33		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along Old Kariga Road, Ph. 3	1	7,969.92		**N/A**	**N/A**	100 %		0	0	**N/A**
		Desilting of Drains Along sognayili main road	1	8,000.16		**N/A**	**N/A**	**100 %**		0	0	**N/A**
		Desilting of Drains Along NHIS Road, Chogu low cost	1	15,425.76		**N/A**	**N/A**	**100 %**		0	0	**N/A**
		Desilting of Drains Along Kanvili Tuunayili Main road ph. 2, Lhs	1	8,141.28		**N/A**	**N/A**	**N/A**		0	0	**N/A**
		Desilting of Drains Along Kalpohini Cemetry Road Lhs, ph 1	1	8,055.60		**N/A**	**N/A**	**100 %**		0	0	**N/A**
		Complete the Extension of electricity	1	**396,635.00**		**396,635.00**	**0.00**	**100 %**		0	0	**N/A**

		(including streetlights) to										
		Rehabilitate , maintain streetlights in the Municipality		N/A		N/A	N/A	**100 %**		0	0	**N/A**
		Install 500 property plates	1	**50,000**		**N/A**	**N/A**			0	0	**N/A**
		Maintenance of 200 street signage plates	1	**150,000**		**40,000**	**N/A**			0	0	**N/A**
		Facilitate the preparation of three local plans for growing communities in the Municipality (Gbalai, Kulaa and Sagna communities		**N/A**		**N/A**	**N/A**			0	0	**All designated places where the extension of electricity will passed land were acquired by the community chiefs**
		Facilitate the revision of 3 local plans	1	**180,000**		**N/A**	**N/A**			0	0	**Successful**

Source: SagMA MPCU Report, 2025

Annex 2b: Cumulative CAPEX throw forward and MTBF Envelope, 2025-2028

Item	Amount
Capex throw Forward	**57,681,651.23**
MTEF (Ceilings)	**184,627,070.29**
Variation	**126,945,419.06**

Source: Municipal Budget Unit Report, 2025

Annex 2c: Amount of capital envelope spent on active projects

Department	Capital envelope amount	Amount spent on rollover projects	Amount spent on new projects
Department of Agriculture	0	0	0
Municipal Education Directorate	3,928,504.02	946,071.62	2,982,432.40
Municipal Health Directorate	1,343,885.92	679,090.00	664,795.92
Department of Trade And Industry (GEA)	38,807,734.97	38,807,734.97	0
Urban Roads	57,002,103.39	40,682,890.33	16319213.06
Central Administration	5,527,819.24	4,719,711.34	808,107.90
TOTAL	**106,610,047.54**	**85,835,498.26**	**20,774,549.28**

Source: SagMA MPCU Report, 2025

Annex 2d: Estimated Cost and Cost overruns of Active Projects

Departments	Total Contract Sum	Revised Contract Sum	Cost overruns	Actual Payment	Outstanding Balance	% Work Done
Department of Agriculture	0	0		0	0	0
Municipal Education Directorate	7,774,242.43	7,840,635.2	66,392.77	3,928,504.02	3,912,131.18	92%
Municipal Health Directorate	5,206,472.62	5,206,472.62	0	1,343,885.92	3,862,586.7	95%
Department of Trade And Industry (GEA)	55,308,293.71	56,508,293.71	1,200,000.00	38,807,734.97	17,700,558.74	91%
Urban Roads	93,585,187.56	93,585,187.56		57,002,103.39	36,583,084.17	93%
Central Administration	6,014,734.84	6,068,063.84	53,329.00	5,527,819.24	540,244.6	100%
TOTAL	**167,888,931.16**	**169,208,652.93**	**1,319,721.77**	**106,610,047.54**	**62,598,605.39**	

Source: Municipal Finance Department report, 2025

Annex 3: Performance of Core and MMDAs Specific Indicators

	Indicator (Categorised by Development Dimension	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key programmes undertaken during the year	Challenges encountered in the year	Departmental policy recommendations
	Economic Development							➢ Home and farm visits ➢ Feed Ghana sensitization and registration, ➢ Disease surveillance and prophylactic treatments ➢ Compost making ➢ Dry season sack garden by women ➢ Celebration of national farmers day	➢ Inadequate funds ➢ Farmlands sold for infrastructural development ➢ Scarce access to farmland for dedicated women farmers ➢ Poor road networks connecting farming communities to the market ➢ Drying up of dam and dugouts hindering dry season farming, ➢ Logistical constraints for monitoring and supervision ➢ Untimely delivery of interventions	➢ Prioritize budgetary allocation to the agriculture sector ➢ Enforce land-use planning regulations to prevent indiscriminate sale of fertile farmlands for infrastructure. ➢ Create land banks esp. to empower dedicated women farmers. ➢ Invest in the construction and maintenance of feeder roads linking farming communities to markets ➢ Existing dams and dugouts should be rehabilitated and desilted regularly
1.	**Total output in agricultural production**									
2.	i. Maize ii. Rice (milled), iii. Millet iv. Sorghum v. Cassava vi. Yam vii. Groundnut viii. Cowpea ix. Soybean x. Cattle xi. Sheep xii. Goat xiii. Pig xiv. Poultry	13,805	10,868	11,728	10346	10346	12,729			
		4,614	4,905	4,920	4417	4417	4,479			
		72	57	52	48	48	54			
		647	676	543	457	457	559			
		3,936	4,257	4,140	4050	4050	2,614			
		2,928	2,111	2,151	2062	2062	2,095			
		1,013	1,078	1,112	1063	1063	1,078			
		1,288	1,165	1,160	1104	1104	913			
		445	1,018	1,069	980	980	910			
		7,499	8,665	9,299	13,751	13,751	14,851			
		9,489	10,965	11,768	20,171	20,171	21,583			
		8,053	8,522	9,145	28,317	28,317	30,582			
		905	1,046	1,122	1,130	1,130	1,187			
		27,521	31,804	34,131	116,699	116,699	121,367			
3.	Average productivity of selected crop (mt/ha):									
4.	**i. Maize** **ii. Rice (milled),** **iii. Millet** **iv. Sorghum** **v. Cassava** **vi. Yam** **vii. Groundnut** **viii. Cowpea** **ix. Soybean**	2	1.8	1.7	1.5	1.7	1.9			
		2.8	3.00	3.00	2.7	2.9	2.8			
		1	1.00	0.94	0.9	1	1.0			
		1.1	1.30	1.12	1	1.3	1.3			
		8	9.00	9.00	8.9	8.9	6.3			
		10	10.50	10.34	9.5	9.9	9.5			
		2.32	2.40	2.46	2.46	2.5	2.5			

		2.24	2.24	2.24	2.2	2	1.8			
		2	2.00	2.1	2	2.1	1.9			
5.	**Percentage of arable land under cultivation**	40	35	26	27	27	24			
	Number of new industries established									
6.	i. Agriculture,	23	14	34	32	50	103	➢ Embark on coordinated skill development and entrepreneurial skills for the youth ➢ Provide start-ups ➢ Intensify supportive supervision of all MSMEs ➢ Provide spaces for MSMEs ➢ Develop value chains of all products	➢ Inadequate skills for the youth ➢ Lack of entrepreneurial skills ➢ Lack of capital ➢ High cost of production ➢ High informal sector ➢ Inadequate space	➢ Design a comprehensive and coordinated youth employment programme ➢ Implement it to the letter ➢ Integrate and coordinate activities of all institutions ➢ Create district level free zones enclaves ➢ Create MSME revolving fund ➢ Build accurate and update data on all MSMEs
	ii. Industry,	13	17	14	16	20	56			
	iii. Service	93	86	56	77	80	184			
7.	**Number of new jobs created** iv. Agriculture	201	156	164	143	150	165	➢ Create a one stop shop data on employment platform	➢ Inadequate knowledge about the employment platform ➢ Institutions working in silos	➢ Intensify public education on the employment platform ➢ Make the platform more relevant ➢ Legislate on the use of the platform by all institutions
	v. Industry	43	32	39	37	40	76			
	vi. Service	203	159	164	185	200	234			
6	Percentage change in IGF	15.6%	27.8	16.0	54.2	20	22.3	➢ Intensify revenue education and mobilization ➢ Embark on vigorous Local Economic Development ➢ Update the dLRev database ➢ Serve rate payers demand notices and send them reminders on time	➢ Ineffective established revenue collectors ➢ Political interference ➢ Uncoordinated revenue sub- sector ➢ Inability to prosecute revenue defaulters	➢ Automate the revenue system ➢ Establish Revenue Unit ➢ Set targets for revenue collectors
	Social Development									
7	**Net enrolment ratio**							➢ Construct and furnish classrooms ➢ Build capacities of Community education structures such as SMCs ➢ Teacher rationalization ➢ Free Basic and Senior High education	➢ Irresponsible parenting ➢ Lack of TLMs ➢ Teacher absenteeism ➢ Indiscipline in schools	➢ Enact and enforce bye-laws to institute punishment for irresponsible parents ➢ Embark on vigorous enrolment drive ➢ Intensify supervision and monitoring of schools at all levels
	iii. Kindergarten	142.5%	71.5%	55.8%	61.52%	71.5%	67.4%			
	iv. Primary	175.3%	89.4%	70.8%	72.71%	62.4%	70.3%			
	v. JHS	83.9%	73.3%	49.5%	52.42%	62.4%	61.7%			

8	**Gender Parity Index** i. Kindergarten ii. Primary iii. JHS iv SHS	1.0 1.0 1.0 0.90	1.0 1.0 1.05 0.88	0.98 1.01 1.09 1.01	0.96 1.00 1.01 1	1.0 1.00 1.0 1	0.62 1.0 1.0 1	➢ Build girl- friendly sanitation facilities in schools ➢ School feeding programme ➢ Establish Girl Model Schools ➢ Support Girl- mothers to go back to school ➢	➢ Inadequate logistics for school supervision ➢ Inadequate Community participation in school management	
9	Completion rate i. Kindergarten ii. Primary iii. JHS iv. SHS	197.3% 255.10% 166.6% 96.4%	95.23% 106.78% 88.75% 60.36%	103.4% 92.89% 78.53% 44.6%	106.5% 93.81% 87.2% 68.7%	116.6% 100.0% 90.2% 71.5%	104.2% 95.62% 88.7% 70.1%			
10	Pass rate • JHS • SHS	39.3% N/A	38.3% N/A	33.2%	29.4% N/A	35.0%	25.5% N/A			
11	**Proportion of health facilities that are functional** i. CHPS Compound ii. Clinic iii. Health Center iv. Polyclinic v. Hospital	48.2 100 100 25 50	51.8 100 100 25 50	51.8 100 100 25 50	53.6 100 100 0 66.7	55.4 100 100 0 66.7	55.4 100 100 0 66.7	➢ Construct and furnish CHPS Compounds ➢ Provide basic health equipment ➢ Post staff to facilities	➢ Delay in completion of some structures ➢ Inadequate higher order health facilities	➢ Intensify supervision and monitoring of projects ➢ Upgrade some facilities to higher order facilities ➢ Complete and equip Agenda 111 hospital in the Municipality
	Prevalence of malnutrition (institutional)									
12	**Wasting** **•Underweight** **•Stunting** **•Overweight**	N/A 0.6 0.7 N/A	N/A 1.3 0.5 N/A	N/A 1.4 0.4 N/A	N/A 1.3 0.3 N/A	N/A <3% <3% N/A	N/A 1.0% 0.3% N/A	➢ Monthly growth monitoring and promotion ➢ Regular monitoring and feedback to health facilities ➢ Community durbars and sensation	➢ Inadequate funding to support health activities ➢ Inadequate logistics to facilitate the implementation of health activities ➢ Many CHPS not on NHIS	➢ Assembly provide budget allocation for other health activities aside infrastructure ➢ Enrol all CHPS onto the NHIS
13	**Maternal mortality ratio (Institutional)**	0/100000LB	22.04/100000LB	0/100000 LB	18/100000 LB	0/100000 LB	44.7/100000LB			

14	**Malaria case fatality (Institutional)** **i. District total** **ii. Under five years** **iii. Women between 15-49**	0 0 0	0 0 0	0 0 0	0 0 0	0.015 0 0	0.03 0 0		➢ Delay in payment of claims by NHIS	
15	**Proportion of population who have tested positive for covid-19**	0	0	0	0	0	0			
	Proportion of population with valid NHIS card							➢ Intensify education on renewal of NHIS cards ➢ Increase collaboration and coordination with other institutions	➢ Inadequate logistics ➢ Lack of office space	➢ Assembly support to provide logistics and office space for NHIS
16	i. Total ii. Indigents iii. Informal iv. Aged v. Under 18years vi. Pregnant Women	25.25 4.17 8.00 11.53 1.26 2.37	32.31 9.59 7.77 11.39 1.23 2.33	41.46 19.56 7.36 11.16 1.03 2.36	22.84 1.87 7.16 10.32 1.13 2.36	29.26 8.58 6.92 10.30 1.11 2.36	38.56 18.12 6.82 10.34 0.95 2.34			
	Number of births and deaths registered							➢ Training of service personnel ➢ Community sensitization Education and	➢ Lack of centralized database system ➢ Inadequate personnel and office space	➢ Develop a centralized database system for Birth and death ➢ Provide office space, furniture, logistics and staff
17	i. Birth (sex) ii. Death (sex, age group)	4233 103	4152 59	4530 66	4600 72	11904 1113	4865 71			
	Percent of population with sustainable access to safe drinking water sources[1]							➢ Developed Municipal Water Safety and Quality Plan ➢ Water quality Testing ➢ Sensitization on HWTS	Inadequate funding Poor attitude of citizens in response to improving sanitation	- Adequate funds should be allocated and releases to intensify activities

[1] CWSA defines access to safe water to include the following elements:

1. Ensuring that each person in a community served has access to no less than 20 litres of water per day
2. Ensure that walking distance to a water facility does not exceed 500 meters from the furthest house in the community
3. That each sprout of borehole or pipe system must serve no more than 300 persons and 150 for a hand dug well
4. The water system is owned and managed by the community
5. Water facility must provide all year-round potable water to community members

								➢ Community Led Total Sanitation durbars		
18	i. District				61%	61%	91.27%			
	ii. Urban				81%	90%	80%			
	iii. Rural				19%	30%	19%			
	Proportion of population with access to improved sanitation services									
19	i. District				51.01%	60%	51.01%			
	ii. Urban				92.62%	95%	92.62%			
	iii. Rural				7.38%	15%	7.38%			
	Recorded cases of child abuse									
20	i) Child trafficking,	12	26	17	23	10	5	➢ Child protection and safeguarding intervention ➢ Implementation of ISS	➢ Inadequate sectorial collaboration ➢ Delay in release of funds for activities.	➢ Intensify community sensitization and education
	ii) child labour,	15	51	40	52	10	11			
	iii) sexual abuse,	20	10	12	21	5	3			
	iv) emotional abuse	17	20	15	18	20	12			
	v) Child neglect.	30	22	44	51	30	18			
	vi) early marriage	10	16	21	27	30	17			
	vii) female genital mutilation	0	0	0	0	0	0			
	viii) family-child separation	25	32	41	54	55	43			
	Percentage of road network in good condition							➢ Construction of roads with side drains and bituminous surface ➢ Desilt existing drains and culverts ➢ Potholes patching on roads	➢ Lack of up to date inventory on roads ➢ Inadequate collaboration among stakeholders in the road sector	➢ Conduct road inventory and traffic account ➢ Organize quarterly road sector stakeholder engagements
21	Total				15.2%	25.7%	18.5%			
	Urban				12.84%	22.84%	16.14%			
	Feeder				0.5%	1%	0.5%			
	Highways				1.86%	1.86%	1.86%			
	Percentage of communities covered by electricity							➢ Extend electricity to underserved communities	➢ Illegal connections ➢ High electricity tariffs	➢ Promote the use of renewable energy

22	• District				94%	95%	97%			
	• Rural				94.5%	98%	99%			
	• Urban				93%	93%	95%			
	Reported cases of crime									
23	i. Rape	10	5	10	11	10	5	➢ Case management and victim support services ➢ Community education on crime and laws governing criminal acts ➢ Community participation in crime prevention	➢ Interference from family members and opinion leaders in the administration of justice	➢ Justice administration and law enforcement system
	ii. Armed robbery	10	5	10	11	10	12			
	iii. Defilement	5	7	7	8	10	5			
	iv. Murder	5	8	9	9	5	3			
	v. Drug trafficking	10	7	9	11	15	17			
	vi. Peddling	13	14	17	26	30	31			
	vii. Drug abuse	28	30	21	14	35	31			
	viii. Domestic violence	15	12	26	34	35	33			
	Number of communities affected by disaster									
24	i. Bushfire	2	8	0	4	8	3	1. Tree planting exercise 2. Sensitization on climate change & the use of clean stoves, Early warning, Anti-bushfire and domestic fires	1. Inadequate funds 2. Capacity building 3. Lack of collaboration	Dedicated funds Capacity building Efeective collaboration
	ii. Floods	6	5	2	8	5	3			
	iii. Wind/Rain Storm	5	0	6	2	5	10			
	iv. Domestic fire	7	10	5	4	10	4			
25	Percentage of annual action plan implemented	91.82%	84.50%	88.40%	91.10%	100%	92.7%			
	MMDA Specific Indicators (Start with the ISS variables)									
1	Number of trainings conducted on ISSOPs	3	6	6	4		3	➢ Organized monthly intersectoral committee meetings	➢ Inadequate funds ➢ Inadequate integration of activities	➢ Design common activity programme quarterly
2	Proportion of case workers trained in child protection and family welfare	15%	30%	20%	60%		5			
3	Number of child violence cases benefitting from social welfare/social services	25	22	13	3		4			
4	Number of children reached by social work/social services	1,200	665	3400	1636	18	27			

5	Number of people reached with child protection and SGBV information	1500	2969	6380	1636		1,349			
6	Number of LEAP household members on NHIS	5500	7290	8379	9400		1,349			
7	Number of households with adolescent girls benefiting from LEAP	5500	321	321	321	321	321			
8	Number of outreach visits to communities with LEAP households	10	8	10	12	10	15			
9	Number of referrals received from GHS	23	20	26	22	10	12			
10	Proportion of referrals receiving adequate follow-up	75%	60%	53%	57%	N/A	N/A			
11	Number of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS	ALL	ALL	ALL	ALL	ALL	ALL			
12	Number of regional intersectoral monitoring visits conducted	N/A	N/A	N/A	N/A	N/A	N/A			
13	Number of meetings organised to discuss integrated services	4	2	4	4	3	2			
14	Number of girls reached by prevention and care services	450	600	1200	2000	2500	2700			
15	Number of CP/SGBV cases referred to other services and followed up	25	22	31	35	40	20			
16	Number of NGOs, including RHCs, trained	25	16	12	20	0	0			
17	Number of children in RHCs profiled and reunified	12	13	17	17	5	5			
18	Proportion of sub-standard RHCs closed	N/A	N/A	N/A	N/A	N/A	N/A			
19	Number of children placed in foster care	3	4	4	5	2	0			
	Proportion of population with access to basic drinking water sources	40.6%	45%	45%	61%	61%	91.27%			
	Proportion of population with access to improved sanitation services	20.2%	20.9%	20.9%	51.01%	60%	51.01%			
1	Percentage coverage of portable water							➢ Organize Water sector stakeholders review meeting	➢ Inadequate collaboration of stakeholders	➢ Assembly legislate to make it binding for water sector stakeholders report to the Assembly

	• Percentage coverage of portable water under	40.6%	45%	45%	61%	61%	91.27%			
	• Community Water and Sanitation Agency	1.45%	1.9%	1.9%	2.2%	3.5%	3.1%			
	• Ghana Water Company	39.15%	43.1%	43.1%	58.8%	57.%%	88.17%			
2	Population data	341,711	353,671	366,049	378,861	392,121	392,121			
3	Total kilometres of Tarred Roads	80.5	85.7	93.5	118.3	150.0	138.8	➢ Construct secondary and tertiary roads with bituminous surface	➢ Inadequate collaboration among road sector stakeholders	➢ Monitoring of Road projects awarded at the national and regional levels should include district stakeholders
	• Urban	80.5	85.7	93.5	118.3	150.0	138.8			
	• Feeder	0	0	0	0	0	0			
4	Number of Public Health Facilities	57	59	61	63	75	66	➢ Construct and furnish health facilities	➢ Inadequate involvement of key stakeholders	➢ Key Health Sector stakeholders should participate in the project life cycle
5	Number of Public Health Professionals	635	662	687	708	1,025	782	➢ Post health staff to the hinterland	➢ Staff refusal of posting to the hinterland	➢ Sponsor critical health professionals to post them to the hinterland
6	Number of Kindergarten, Primary and Junior High	210	214	214	216	220	225	➢ Construct and furnish classrooms ➢ Supply of furniture ➢ Teacher rationalization	➢ Inadequate involvement of key stakeholders ➢ Influx of teachers	➢ Key education Sector stakeholders should participate in the project life cycle ➢ Posting of teachers should serve critical staff needs
7	Number of Classrooms									
	KG	273	276	285	283	288	303			
	Primary	872	875	902	945	950	995			
	JHS	403	407	387	417	422	459			
	SHS	184	186	197	202	207	210			
8	Enrolment									
	KG	14265	16152	13745	13871	14000	11192			
	Primary	38046	43655	40130	41534	42000	39516			
	JHS	15889	17202	17743	17903	18000	18537			
	SHS	10720	13215	14059	16530	17000	17089			
9	Number of Trained Teachers									
	KG • Male	20	22	18	22	30	17			
	• Female	394	412	438	467	500	481			

	Primary • Male • Female	612	603	611	731	781	693			
		693	721	757	900	950	859			
	JHS • Male • Female	768	782	819	966	1000	972			
		362	387	400	482	500	521			
	SHS • Male • Female	416	494	394	452	500	527			
		110	112	114	186	200	138			

Annex 4a: Update on critical development and poverty issues

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No of beneficiaries	
			Targets	**Actuals**
Ghana School Feeding Programme	N/A	N/A	35,000	39,027
Capitation Grants	1,469,770.00	926,662.86	59245	59245
National Health Insurance Scheme	N/A	N/A	115,606	152,366
Livelihood Empowerment Against Poverty (LEAP) programme	40,000.00	17,235.50	245	245
National Youth Employment Program	N/A	N/A	N/A	N/A
One District-One Factory Programme	N/A	N/A	N/A	N/A
One Village-One Dam Programme	N/A	N/A	N/A	N/A
Agriculture for Job Programme	N/A	N/A	N/A	N/A
Free SHS Programme	N/A	N/A	N/A	N/A
Ghana Gold Board (GOLDBOD) initiative	-	-	-	-
Big Push infrastructure Development Initiatives	N/A	N/A	N/A	N/A
24-Hour Economy initiatives	8,253,318.87	4,198,954.87	1market	0
Women's Development Bank Support Programme	-	-	-	-
National Apprenticeship Programme			1000	245
Adwumawura' Programme	-	-	-	-
Digital Jobs Initiative	-	-	-	-
No-Fee-Stress Initiative	N/A	N/A	N/A	N/A
Free Tertiary Education for Persons with Disability	N/A	N/A	N/A	N/A
Ghana Labour Export Programme	-	-	-	-
Ghana Medical Care Trust (MahamaCares)	-	-	-	-

Free Primary Healthcare				
Rapid Industrialization Programme	-	-	-	-
Feed Ghana Programme	40,000	21,450	20,000	27,120
Ghana Grains Development Project	N/A	N/A	N/A	N/A
Vegetable Development Project	N/A	N/A	N/A	N/A
Nkoko Nkitinkiti initiatives	20,000	9,250	5,000	9,000
National Coders Programme	-	-	-	-
Payment of monthly allowance to Assembly Members	386,100.00	171,600.00	33	33
Teacher Dabrɛ Initiative	-	-	-	-
E-okada Initiative	-	-	-	-
**The N/A mark means the information were not made available at the time of the compilation of the report and the dash (-) mark means the Municipality is yet to benefit for those flagship programmes				

Annex 4b: Capacity Development for 2025

Name or type of the Capacity Development	Venue/ Location	Purpose of the programme	Source of funding	Target group	Facilitators	No. of beneficiaries		
						Total	**Male**	Female
Training in Basic Security Duties, Interrogation Skills and Safety Measures	Municipal Assembly Hall	To keep security officers and staff abreast with security measures	IGF	Assembly Security Officers	Ghana Police Service	14	12	2
Training on Smart work Place	Municipal Assembly Hall	To Equip and Improve the Efficiency of Staff and Creating a Paperless work Environment	IGF	Participants	MIS/Human Resource	45	24	21
Training on Leadership, management and Organizational Management	Municipal Assembly Hall	To develop skills in Strategic Planning, Governance and Leadership, and Help Participants to Prioritize Task.	IGF	Management Staff	Human Resource	45	20	25
Training in Risk, Compliance, Auditing Standards, Technical and Financial Proposal writing	Municipal Assembly Hall	To ensure the use of resources properly, legally, and transparently, and understand the purpose, structure and components of an effective financial proposal.	DDF	Staff of selected department	ICAG	53	24	29
Training on Basic Sign Language and Disability Services Deliveries	Municipal Assembly Hall	To Provide skills on how to interact with people with disability and hearing impairment	DACF	Front Desk Officers and Social Development Officers	Disability trainer from GES	27	12	15

Training on Budget Credibility	Municipal Assembly Hall Development Officers	To ensure the understanding of the legal and policy framework, accurate revenue forecasting and effective mobilization, programme base budgeting, budget credibility, and budget transparency and accountability.	IGF	Budget Committee Members	Regional Budget Officer	30	16	14
Training on Leadership, change management and employee Management	Municipal Assembly Hall	To strengthen the efficiency and effectiveness of staff of the Assembly	DACF	Senior staff	Formal MCD	62	33	29
Total						**277**	**141**	**136**

Source: Municipal Human Resource Department Report, 2025

Annex 5: Update on Evaluations conducted

Name of the Evaluation	Policy/programme/ project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Pre- feasibility studies	Concept note on the construction of classroom blocks with ancillary facilities at Kunyevella, Kpalsi, Kulaa, Wovogu-Yapalsi and Gumani	Municipal Planning Coordinating Unit	Semi- structured questionnaire Log frame	Projects are viable Other complementary activities should implemented to realized project objectives Baseline data established Climate resilient structure Key stakeholders involved throughout project life cycle	Project design and implementation should involve all key stakeholders Project design should include climate adaptation measures such as tree planting around the school structure, higher gables and stronger trusses, fans and wider windows Community structures revived to support school management
Pre- feasibility studies	Concept note on the construction of CHPS Compounds at Kunyevella, Sognaayilli, Gbanyamli	Municipal Planning Coordinating Unit	Semi- structured questionnaire Log frame	Projects are viable Other complementary activities should be implemented to realized project objectives Baseline data established Climate resilient structure	Project design and implementation should involve all key stakeholders The package should be comprehensive to include furnishing and basic health equipment Project design should include climate adaptation

				Key stakeholders involved throughout project life cycle	measures such as tree planting around the school structure, higher gables and stronger trusses, fans and wider windows Community structures revive to CHPS committee for effective service delivery
Impact Assessment	Construction of road at Ward 'K'	Evidence for Development, CoP	Cross Sectional Descriptive survey Semi- structured questionnaire on kobo collect	Travelling time reduced Improved access to socio- economic amenities Reduced floods Improved economic opportunities and income levels	Regular maintenance of road and streetlights Education of road users on the use of road markings and signage
Impact Assessment	Construction CHPS Compound at Kogni	Evidence for Development, CoP	Cross Sectional Descriptive survey Semi- structured questionnaire on kobo collect	Reduced travelling distance to access health Reduced maternal and infant mortality Improved access to quality health services	Increase activities to improve health staff relationship with community Construct staff accommodation

Impact Assessment	VSLA	Evidence for Development, CoP	Cross Sectional Descriptive survey Semi- structured questionnaire on kobo collect Focus Group Discussions	Enhanced social cohesion and community self- help initiatives Improved access to credit Improved livelihoods and income levels Enhance women empowerment	Enhance security of group savings by linking them to banks Transition groups into corporate organizations Enhance knowledge in financial literacy and book keeping
End of Term Evaluation	Performance review on the implementation of 2022-2025 Medium Term Development Plan	MPCU	Structured questionnaire/ Template Key informants/ stakeholders	Improvement in key development indicators such as enrolment rate, % of children stunted child abuse etc Over reliance on donor funding Continues reduction in BECE Pass rate and arable land under cultivation	Increase stakeholder in project design and implementation Increase IGF share of revenue for development

Source: SagMA MPCU Report, 2025

Annex 6: Update on Participatory Monitoring and Evaluations (PM&E) tools used

Name of the PM&E Tool	Policy/ programme/ project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Trend analysis, Focus Group Discussions	Performance Review of implementation of 2024 Annual Action and MTDP	MPCU	Structured questionnaire/ Template Key informants/ Stakeholders engagement Town hall meetings	Improvement in key development indicators such as enrolment rate, % of children stunted child abuse etc Over reliance on donor funding Continues reduction in BECE Pass rate and arable land under cultivation	Increase stakeholder in project design and implementation Increase IGF share of revenue for development
Transect walk, participant observations, Focus Group discussions	All On- going Capital projects	MPCU	Semi- structured questionnaires Stakeholder engagements	Some projects behind schedules Contractors abandoned sites due to non- payment of IPCs, Use of female artisans and unskilled labour Some market stores not being use No project sign post for DACF funded projects	Contractors submit revised works programmes SOCO and GSCSP funds been release for payment Encourage more contractors to engage female artisans

					Reallocation of stores not being us Contractors erect project sign post
Participant Observation	Monitoring of demonstration fields	Municipal crops officer	Field and demonstration site visit	Crop producers will need marketing channels to sell their farm produce whereas processors of rice need support to identify regular supply sources of paddy rice to process	Farmers form groups in order to attract buyers and also gain negotiation power on pricing.
Participant observation and transect walk	Home and farm visits	Municipal officers and AEAs	Visit to home and farms of farmers	Farmers do not take their farm produce to the community warehouses. Pest build-up was noticed to be higher with such storage.	It was recommended that farmers fumigate their warehouses and store all farm produce to prevent destruction by pest during storage.
Observation	Pest and disease surveillance	Crops and PPRSD	Visit to farmers fields	Some farmers complained of non-germination of some foreign hybrid seeds. Some vegetable and cereal farms were found to have been infested with pests and diseases	They were advised to replant fields that were not germinated, investigations would be conducted to ascertain the cause. Again, they were taken through the process of treating their fields

					against pest and diseases.
Observation and transect walk	Monitoring of livestock farmers	Livestock and Veterinary officers	Visits to communities	Most of the farmers have adopted feed formulation in their farms hence enhancing the growth of their livestock.	They were encouraged to continuously practice the technology to enhance their income.
Participant observation	Enhancing WASH MICCS monitoring	APDO WASH Officer	Stakeholders engagement Community leadership engagement Household heads engagement	Poor attitude towards sanitation by some community members Little improvement in hygiene and sanitation practises	Regular field visit Intensive household engagement on behavior change in WASH Use of PLA Tools

Source: SagMA MPCU Report, 2025

ANNEX 7: MONITORING AND SITE VISITS IN PICTURES

MONITORING OF CONSTRUCTION OF 24NO. MARKET STORES AT SAGNARIGU MARKET

MONITORING OF STORM DRAIN CONSTRUCTION ON THE NALURO- NOBISCO STREAM

MONITORING OF KPALSI- DIMALA ROAD CONSTRUCTION

MONITORING OF CHPS COMPOUND CONSTRUCTION AT SOGNAAYILI

SITE MEETING AT KATARIGA COMMERCIAL BUILDING CONSTRUCTION

SITE MEETING AT NYANSHEGU- GUMANI ROAD CONSTRUCTION

SITE MEETING AT SAGNARIGU MARKET CONSTRUCTION

SITE MEETING AT KPALSI- DIMALA ROAD CONSTRUCTION